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nics

A door cracks open in Europe
How public procurement deal
helps GE and Westinghouse

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over world prospects

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Only the beginning
Why Yeltsin's victory
may not end deadlock

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FINANCIAL TIMES

TUESDAY APRIL 27 1993

Europe's Business Newspaper

Economic noose tightens around rump Yugoslavia

The world began tightening the economic noose around the rump Yugoslavia after Bosnia's Serbs defied international pressure and rejected a UN-sponsored plan to end the civil war in Bosnia.

The Bosnian Serb assembly said yesterday it would reject the plan to divide Bosnia into 10 ethnic provinces despite the certainty of stepped-up sanctions on Yugoslavia. Page 18; Further reports, Page 2; Editorial Comment, Page 17

Inflation hope: The underlying west German inflation rate will slow "relatively quickly" because of moderate pay settlements, according to the Bundesbank's Otaras Issing. Page 18; Details, Page 2

Siemens: Net profits at Germany's biggest electrical and electronics group, rose just 2 per cent to DM577m (\$54.7m) in the first half of the year, the company said. Page 19

UK's GDP rises: Britain reported the first significant rise in gross domestic product for 2½ years, confirming recent evidence that the country has emerged from one of its longest recessions since the 1940s. Page 18 and Lex; Details, Page 11

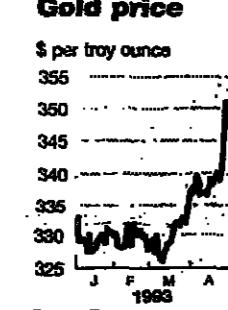
Death toll: Sixty-one people were feared killed when an Indian Airlines aircraft crashed soon after taking off from the western city of Agra. Airline officials said there were 45 survivors.

Gota Bank: The Swedish government said around 20 domestic and international banks had shown "serious interest" in buying the bank, which was taken over by the state in the face of mounting losses last December. Page 19

Goodyear Tire & Rubber: Last US-owned tyre group, posted better-than-expected first quarter earnings of \$87.1m or 60 cents a share against a forecast \$83m to \$86m. Page 21

Gold price reaches six-month high

Gold price



Source: Datamonitor

in September by betting against sterling and the Italian lira, had bought \$400m-worth of shares in Newmont Mining, biggest of the north American gold producers. Page 28; Lex, Page 18

SmithKline Beecham: Anglo-American drugs and consumer products group, said Henry Wendl, chairman, and Robert Bauman, chief executive, would retire next April. Page 19

Norsk Hydro: Norway's biggest publicly quoted company, has more than doubled first-quarter net profits to Nkr56m (\$7.5m). Page 20

Talks today: The first steps towards ending four decades of animosity between China and Taiwan are likely to be taken today when representatives of the two meet in Singapore. Page 4

More fraud: Reported fraud in the European Community almost doubled in 1992, with the Common Agricultural Policy offering the most opportunities, according to a report. Page 2

Opening up: Mar'e Muhammar, Indonesia's finance minister, said his government planned to improve incentives for foreign investors in response to increasing competition for capital from China, Vietnam and India. Page 4

Villagers drown: A river burst its banks in a remote region of north-west Colombia, sweeping away houses and drowning up to 58 people in a sea of mud and rocks, police and officials said.

Output down: Japanese vehicle production fell by 6.2 per cent in the year to the end of March, the sharpest fall since 1974 when the industry was hit by the deep recession brought on by the rise in oil prices. Page 4

Mitsubishi Corporation: A picture caption in yesterday Financial Times wrongly identified the offices of Mitsubishi Corporation in Broadgate, which had been wrecked by Saturday's IRA bomb, as those of Mitsubishi Bank's London headquarters. We regret any confusion which the error may have caused.

STOCK MARKET INDICES

	STERLING	
FTSE 100	2622.3	(-2.1)
Yield	4.94	
FT-SE Eurotrack 100	1152.81	(-3.69)
FT-A All-Share	1352.17	(-3.54)
Nikkei	16,623.03	(-9.52)
Dow Jones Ind Average	3411.61	(-2.18)
S&P Composite	435.94	(-1.19)

\$ per troy ounce

	355	360	365	370	375	380	385	390	395	400
Jan	325	330	335	340	345	350	355	360	365	370
Feb	335	340	345	350	355	360	365	370	375	380
Mar	345	350	355	360	365	370	375	380	385	390
Apr	355	360	365	370	375	380	385	390	395	400
May	365	370	375	380	385	390	395	400	405	410

Source: Datastream

US LUNCHTIME RATES

	DOLLAR	
Federal Funds	3.75	
3-mo Tres Bills Yld	2.92%	
Long Bond	10.93%	
Yield	8.62%	

LONDON MONEY

	3-mo Interbank	6-m	12-m
London	110.65	110.65	110.65
Y	1.5075	1.5075	1.5075
DM	5.3	5.3	5.3
FT	1.475	1.475	1.475
Y	110.4	110.4	110.4
S	83.1	83.1	83.1

New York Comex June \$353.8 (\$37.5)
London Tokyo class Y 110.65 (\$44.15)
London

Source: Datastream

£ \$

Source: Datastream

NEWS: EUROPE

Common agricultural policy proves the most tempting target

Fraud doubles in the Community

By Lionel Barber in Brussels

REPORTED FRAUD in the European Community almost doubled in 1992, with the common agricultural policy offering the most tempting opportunities, according to a European Commission report released yesterday.

One in three cases involving abuse of the EC's farm export guarantee system occurred in Italy, according to the report. France, Germany, and Britain accounted for another third of these cases which cover false declarations and abuse of EC

support for sectors such as milk, milk powder, meat, oils and cereals.

In agricultural funding, the number of cases reported by member states rose last year by 616 to 820, at a cost of Ecu152m (£120m). The cases of fraud occurring in areas such as customs duties and farm levies rose from 600 in 1991 to 1030 in 1992, at a cost of Ecu117.8m.

Two years ago, independent experts estimated that the EC was losing around Ecu10bn a year to fraud. Yesterday, the Commission said only 10 per

cent of the money lost was ever recovered, largely because of the difficulties in detection and lengthy prosecution in national courts.

The Commission also declared there was no reliable way of calculating the level of fraud. "Only one thing may be said with certainty: the scale of fraud against the Community far exceeds the figures reported by the member states," according to a question-and-answer sheet made available yesterday.

The Commission paper suggests there is no such thing as

a typical EC fraudster; but in agriculture "there does appear, broadly speaking, to be a north-south division".

In the north, large-scale fraud matches larger farm holdings; but in the south, there were more cases of small farmers making fraudulent declarations covering olive oil and other farm products, according to the paper.

Mr Emile Mennens, the Commission's senior anti-fraud official, said Brussels' budget in this area would increase from Ecu76.5m (1992) to Ecu133.2m this year, largely to ensure

that the agreed reform of the CAP was carried out by member states. But he stressed that the main responsibility for tackling fraud remained with the individual EC members.

Mr Mennens added that new techniques were being introduced to fight fraud: such as satellite photography to inspect 10 per cent of livestock and 5 per cent of land every year. The Commission also plans faster exchange of information among customs officials and tax officials in member states, bolstered by new computerised systems.

Italy's bank governor dives into political fray

By Robert Graham in Rome

IT IS impossible to hear anyone speak ill of Mr Carlo Azeglio Ciampi, the 73-year-old governor of the Bank of Italy.

The high personal esteem in which he is held by politicians of all parties explains why Mr Ciampi was chosen yesterday in extremis to form Italy's 52nd post-war government.

At a time of public concern over corruption, his integrity is beyond question. And he has always been scrupulously neutral in his public attitude towards the parties. As the epitome of a discreet civil servant his name has cropped up on occasions either as a figure to head a "super" economy ministry or to head a government of technicians.

He has been reluctant to press his own candidacy. Party, this is because he is already close to retirement as governor after nearly 14 years at the helm. In February he confirmed his desire to retire

when asked about rumours of his departure. "If a person has been asked to stay on, it means that the same person has requested to go."

More importantly he lacks direct political experience.

Since 1986, his entire working life has been within the confines of the Bank of Italy, and the world of central bankers. He has dealt with politicians at arms length invoking the Bank of Italy's prestige as a bipartisan institution and has been instrumental in ensuring it has become fully independent.

Over the years, the politicians have all nodded reverently in his direction and then proceeded to ignore his advice on reigning in public spending and tackling Italy's debt.

The tone of his public statements has as a result become increasingly exasperated. Last May in his annual bank statement on the state of the nation said bluntly: "It is unacceptable that a society with a clear awareness of the nature of the

problems it faces, which has identified the instruments and means of resolving them, defined its objectives, and has the resources to achieve them, is incapable of translating this into action."

He enjoys a strong personal relationship with President Oscar Luigi Scalfaro, which is likely to be a central factor in efforts to achieve a consensus among the political parties on electoral reform. Both are of the same generation, saw service during the war, experienced the founding of the Republic and are devout Catholics. They also have summer houses north of Rome near each other.

Mr Ciampi had hoped, like many from his native Livorno, to pursue a naval career. Though invalidated out because of problems with his eyes, his conversation is full of nautical metaphors and he likes to run the bank with the firmness of a ship's captain. He is going to need all this firmness.

Contours alter on Bosnian peace map

Change is almost certainly on the cards for 'the only game in town', believes Robert Mauthner, Diplomatic Editor, in London

The Vance-Owen plan for Bosnia may never be declared formally dead, but few observers still believe that it can serve unchanged as the basis for a durable peace settlement after its latest rejection by the Bosnian Serbs.

The funeral oration for the plan cannot be delivered for the simple reason that the package of tougher international sanctions decided by the United Nations Security Council, due to come into effect today, are linked to the plan. The sanctions are specifically intended to force the Bosnian Serbs to endorse the plan, as the result of pressure applied on them by their Serbian "big brother" in Belgrade.

If the Security Council, or the US and its allies alone, should decide to take military action, be it the selective lifting of the arms embargo to help the Bosnian Moslems or air strikes against Bosnian Serb supply routes, those measures, too, will officially have the same political objective.

In the well-worn phrase often applied to it by commentators, it is still the only game in town, meaning that it is still the only official political blueprint for a peace settlement, backed by both the United Nations and the EC.

Its defects are widely recognised. But so is the fact that these very flaws are the result of the insistence by the international mediators, Mr Cyrus Vance and Lord Owen, to preserve both an independent state of Bosnia-Hercegovina and the virtual autonomy of its various ethnic groups in regions which they traditionally inhabited. The result would be the withdrawal of the Bosnian Serbs from much of the territory they occupy at

present, reducing the area allocated to them from 70 per cent of the total to 43 per cent.

Those considerations are considered to be central to any peace settlement by the international community, particularly given the Bosnian Serbs' undisguised desire to submerge an independent state of their own in a greater Serbia. But they have made it difficult to devise a viable alternative project showing the same degree of impartiality or one which could muster anything like the same international support as the Vance-Owen plan has done.

Western opinion has tended to blame the Bosnian Serbs for all the plan's setbacks during the many months it has been discussed by the warring parties in Geneva and New York. But the question has often been asked whether, even if the Bosnian Serbs had endorsed the plan, it was ever realistic to believe that it could be effectively implemented or offer a durable solution to Bosnia's complicated ethnic and political problems.

The viability of a state divided into 10 semi-autonomous provinces, many of which are separated from others with the same ethnic composition, has always been questionable. The policing of the borders of this jigsaw of cantons and the freedom of movement along specially designated routes linking different parts of the country, would be an extraordinarily difficult task. At a conservative estimate it would require at least 60,000 UN peacekeepers to do the job for an indefinite period. That could last at least two decades given the bitterness felt by all the ethnic groups - Moslems, Croats and Serbs - at



Radovan Karadzic, leader of the Bosnian Serbs whose rejection of the Vance-Owen peace plan has left western allies without an alternative policy for curtailing the bloodbath in former Yugoslavia

the atrocities perpetrated against each other. And even such a large number of UN troops might not be sufficient to prevent a renewed outbreak of hostilities.

Even if the Bosnian Serbs can be forced by tougher inter-

national sanctions, or military intervention, to reconsider their outright opposition to the plan, it seems increasingly improbable that it will survive in its present form. Given the mutual hostility between Moslems, Serbs and Croats, a

greater concentration of the various ethnic groups in homogeneous regions is much more likely to be the long-term outcome of the Bosnian imbroglio than the Vance-Owen map, however sophisticated and equitable it is on paper.

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desire to destroy individual files, or intended to disrupt the entire property restitution, he said.

"It does not look like the work of a single person. Many people might be annoyed at the whole process of restoring property to former owners, although scarcely enough to attempt to burn down the entire land registry," he added.

The federal German government has insisted that, wherever possible, property in the east should be restored to its rightful owners, and compensation paid only as a second-best solution.

Opposition critics say compensation should be the norm, to prevent the possible eviction of innocent occupants.

Before the latest attack, the staff at Barby had been inundated with tens of thousands of requests for titles to properties confiscated before and after the second world war.

They were expecting to spend years searching in files which had been stored in damp cellars, and deliberately damaged by the Nazis to destroy evidence of Jewish ownership.

The castle was once owned by Prince Heinrich of Saxony.

Under the communist regime in East Germany, it was first used as a garrison for Soviet troops, then as a hostel for migrant workers from Cuba and Vietnam, and since 1979 as a top-secret registry under the control of the Stasi security police.

Pay deals of 9% may undermine militancy

By Quentin Peel in Bonn

TWO LEADING German trade unions yesterday announced agreement on 9 per cent pay rises for their east German members, just as tens of thousands of engineering and steel workers started voting in a strike ballot on whether to reject a similar offer.

The agreements - by the chemical workers' union, IG Chemie, for 5,000 rubber workers, and by the banking and retail workers' union, HBV, for 300,000 shop workers - are likely to undermine the militant campaign by IG Metall, the giant engineering union.

Steel and engineering workers were being asked to vote for all-out strike action yesterday, in protest at the unilateral abrogation of their pay deal by Gesamtmetall, the engineering employers' organisation, which says it will force many eastern members into bankruptcy.

The details emerged as Chancellor Helmut Kohl issued a call for urgent negotiations in the engineering dispute, and then hastily withdrew it apparently for fear of being seen to interfere in the wage bargaining system.

The rubber workers' deal is the most embarrassing for the engineers because the former have agreed to re-negotiate a step-by-step contract for wage equalisation with the west, and settle for a relatively modest 9 per cent.

The shopworkers, in a sector far more resilient than manufacturing, have accepted 9 per cent, but it takes them to 36 per cent of western pay levels - above the 32 per cent level the engineering workers seek.

The engineers have refused to accept a slowdown in their contract providing for pay to rise from 71 to 82 per cent of western levels this year (equivalent to 15.5 per cent on current rates), and to reach 100 per cent next April. They have rejected a 9 per cent offer from Gesamtmetall.

The engineers' pay deal was originally the model for most east German industrial workers, but the collapse of manufacturing in the region, and fears over excessive unit wage costs, have persuaded others to slow the equalisation.

Voting in the strike ballot began briskly yesterday, with IG Metall officials insisting they would win the 75 per cent Yes vote necessary to call an all-out stoppage.

BASF plans new plant in Belgium

By Christopher Parkes

In Frankfurt

BASF, the German chemicals group, is to build a new DM350m (£217m) acrylic acid plant in Antwerp, Belgium, in a move which may spell the end of one of the three similar plants at its main base in Ludwigshafen.

The new plant will have a capacity of 160,000 tonnes a year and is expected to start production in July 1995.

BASF currently produces

acrylic acid, used in paints, super-absorbers for hygiene products and sewage treatment, at three facilities in Ludwigshafen and one in Freeport in the US.

The moves underline a growing tendency among German chemicals companies to try to counter structural disadvantages, most notably high domestic wage costs, by moving capacity out of the country, concentrating on further processing of base chemicals, or simply closing uneconomic capacity.

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NEWS: EUROPE

Attali pledge on change at EBRD

By Anthony Robinson, East Europe Correspondent

MR JACQUES ATTALI, president of the European Bank for Reconstruction and Development, yesterday promised to "carefully oversee rigorous implementation" of new measures decided after two weeks of criticism which he said "had provided constructive lessons for the bank and for me".

But the barrage of criticism continued after the opening exchanges with Mr Viktor Geraschenko, the Russian central bank chairman, adding his voice to complaints about the EBRD's slow pace of disbursement. He decried the "paltry" sum of Ecu16.3m (24.97m) disbursed in Russia to date by the bank.

Despite admitting that Russia's own unpreparedness was equally to blame for slow progress, Mr Geraschenko criticised what he called the lack of "Russian specialists who are acquainted with the real conditions of the country".

He called on the bank to go beyond investments in the energy and minerals sector and help foster investment in the conversion of military industries, the agro-industrial sector and the development of "healthy competition in the banking system".

By contrast, Hungary

US call for more interest rate cuts

By Peter Norman

THE US yesterday said that further interest rates cuts were needed in Europe to boost growth.

Mr Roger Altman, deputy treasury secretary, said the US welcomed last week's reduction in the Bundesbank's discount and Lombard rates.

He said that the recent pace of reductions in European interest rates was "good". But the US hoped that the process of lowering European interest rates would continue.

One area in which the bank has a new chance to demonstrate its practical worth is in the area of nuclear safety, which was raised by Mr Attali as top priority at last year's EBRD conference in Budapest.

The nuclear installation safety fund, to which over Ecu100m has been committed by 11 countries and the European Commission, "will be operational by the end of this week", Mr Attali announced.

The first project, for improving safety conditions at the Kozloduy nuclear complex in Bulgaria, will be submitted by the bank to the committee of continental European countries.

Allegations of venality exchanged in run-up to referendum

Corruption seeps into Russian politics

By Leyla Boultin in Moscow



His USSR flag in hand, an anti-Yeltsin voter comes to terms with the result

RATHER than any of Russia's most pressing problems, corruption has become a pathetic hostage to the country's political infighting, illustrated by a stream of allegations in the referendum campaign.

The real question is not so much whether the charges levelled against high-level individuals in the run-up to the referendum are true or not, but whether the problem can ever be tackled as long as it remains a political football, and as long as reforms to eradicate its causes are held back.

Corruption is all pervasive in Russia, encouraged by incomplete legislation, a lack of political will and a failure quickly to remove assets, and economic decision-making from state hands - or at least to discourage officials from stealing.

Having had their uses in the past as a tool to fight President Boris Yeltsin's opponents, corruption allegations have been used most recently as a weapon to get at the Yeltsin camp. Tomorrow Vice President Alexander Rutskoi, a presidential hopeful who has said Mr Yeltsin cannot claim decisive victory despite winning a majority in Sunday's referendum, plans to unleash new charges of venal wrongdoing in high places.

A statement by the office of Prosecutor-General Valentin Stepankov accusing Gen Pavel Grachev, the defence

minister, of corruption just three days before the referendum was also no accident. An ally of parliament in the struggle with Mr Yeltsin, Mr Stepankov, who has done little to prosecute graft until now, who has asked journalists to pay for interviews, and who published a book on the coup leaders before they were even put on trial, appeared more set on discrediting the presidential camp. The statement also threatened to undermine the hold by Yeltsin allies

Mr Yeltsin has overlooked violations by local officials to buy political support.

over the armed forces at a time when splits in the army could lead to civil war.

A week earlier, Gen Rutskoi, who claims he is loyal to the president but opposed to his entourage, accused him of doing nothing to stop the plundering of the country by an alliance of senior officials, civil servants, and mafiosi. On Saturday, the government, without denying the detailed allegations, countered that Gen Rutskoi had abused or distorted material privy to him as head of an inter-governmental committee to fight corruption, making it more difficult to investigate the crimes he had mentioned.

Now that he appears to have won some kind of popular mandate to continue his reform course, one of the most burning tasks facing Mr Yeltsin will be to put together an effective strategy combining institutional and economic reform to fight corruption.

Although he is believed to be personally honest, Mr Yeltsin has all too frequently reorganised efforts to fight corruption. He has also been prepared to overlook violations by various local officials to buy their political support. Mr Yuri Boldyrev, the president's state inspector was fired last month after President Yeltsin complained that he had caused "too many conflicts" with local authorities.

Mr Boldyrev also said he had been under pressure to focus corruption investigations on opponents of Mr Yeltsin, and that his requests for an independent body capable of investigating crimes in the military had been turned down.

Mr Mikhail Gurov, head of the government's anti-corruption commission before he was sacked and his commission dissolved in February, believes the only solution now is to create popular militias. However, the tired Russian people are unlikely to emulate Italian-style outrage against their establishment. If they do rise up, however, Mr Yeltsin knows that it will be a lot messier in Moscow than in Rome, hence the urgency of acting soon, before it is too late.

Pay deals of 9% may undermine militancy

Wörner presses France to take bigger Nato role

By David Buchan in Paris

port for United Nations peacekeeping.

France need not reverse its 1966 decision to leave Nato's integrated military command, Mr Wörner said. It could follow Spain's example in keeping its troops outside Nato in peacetime, but sending its defence minister to Nato meetings to give the alliance "the benefit of its [military] competence and experience in Europe, Africa, the Middle East and in UN operations," Mr Wörner flatteringly suggested, picking up an idea floated by Mr Pierre Joxe, France's former socialist defence minister.

But Mr Alain Juppé, the new French foreign minister, was cautious in advance of a new defence white paper later this year. He did, however, signal that Paris might moderate its opposition to Nato extending its links eastward. Mr Juppé conceded that the new states in eastern Europe were looking for their security "not to pan-European organisations such as the Conference on Security and Co-operation in Europe (CSCE), but to organisations such as Nato which included the US".

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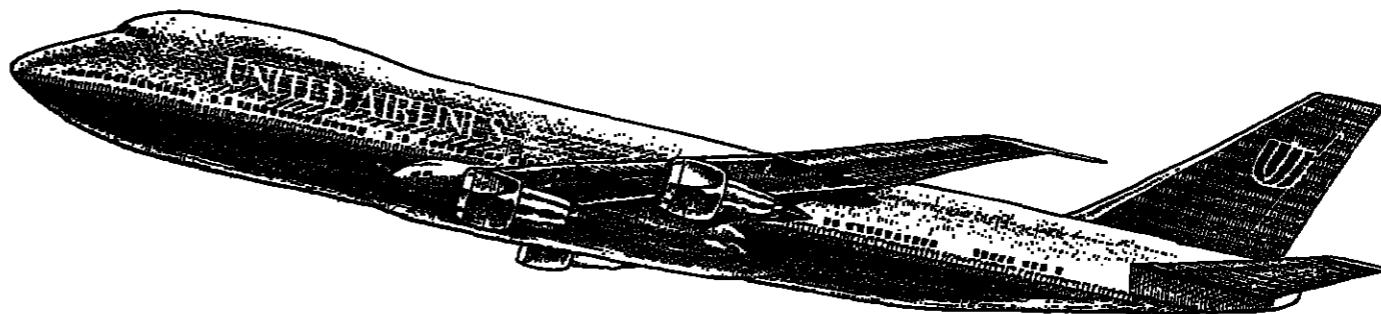
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 UNITED AIRLINES

NEWS: INTERNATIONAL

Japanese vehicle output falls by 6.2%

By Charles Leadbeater
in Tokyo

JAPANESE vehicle production fell by 6.2 per cent in the year to the end of March, the sharpest fall since 1974 when the industry was hit by the deep recession brought on by the rise in world oil prices.

The fall, the second consecutive year in which car production has declined, underlines the severity of the decline in Japanese personal consumption in the past year.

Car makers played down the significance of a modest pick-up in car production in March, about 0.8 per cent up from the year before. The Japanese Automobile Manufacturers Association says that in spite of the increase in output, new car sales in the first half of April were more than 10 per cent down on last year.

Japanese vehicle producers produced 12,334,999 cars, buses and trucks in the year. Domestic sales of new vehicles fell by 7.4 per cent to 8.9m units, while exports fell by 2.9 per cent to about 5.66m vehicles. Passenger car production was 4.3 per cent down at 9.3m units, while truck production was about 12 per cent down at 1.9m.

The restructuring forced on car producers by the downturn took another small step forward yesterday when two car producers, Nissan and Isuzu, announced an agreement for Nissan to supply Isuzu with minibuses which would be marketed under Isuzu's name.

The spread of the consumer downturn was reflected in an 8.8 per cent fall in Japan's department store sales in March from a year before. Sales fell to Y772.5bn (\$4.47bn), the 13th consecutive monthly decline.

Excluding an 8.9 per cent drop in March 1990 following introduction of a consumption tax, the fall last month was the sharpest recorded since the department stores association started collecting data in 1965.

Most leading department stores, which have reported losses or sharply lower profits in the past two weeks, are not expecting a consumer spending upturn until next year.

The economic outlook, which has been further clouded in the past week by the yen's rapid appreciation against the US dollar, was further complicated yesterday when three long term credit banks announced increases in their prime lending rates.

The banks, Industrial Bank of Japan, Long Term Credit Bank and Nippon Credit Bank, announced a 0.2 per cent increase in their prime lending rate to 5.1 per cent. Some analysts believe the move may mark the start of a turning point in the movement of Japanese interest rates.

The long-term prime rate has been cut five times since last July to an all time low of 4.9 per cent last month. Many analysts believe Japanese interest rates may soon start moving up as the economy shows signs of bottoming out from a two-year decline.

Oxfam wants urgent Marshall Plan for Africa

West attacked for lacking political will while IMF/World Bank policies 'hurt but do not work', reports Michael Holman

OXFAM yesterday called on the west to back a Marshall Plan for sub-Saharan Africa, warning that without greater assistance the region's economic crisis is set to deepen.

"Africa is on a knife edge," Mr David Bryer, director of the Oxford-based charity, told the London launch of its Africa recovery programme.

The end of the Cold War, "fragile" peace in Ethiopia, Eritrea and Mozambique, and the emergence of more representative governments in Africa provided the opening for a western initiative, said Mr Bryer, adding: "Northern nations have the power to tip the balance to support the current opportunities for recovery or to sentence the region to a spiralling and agonising decline."

But unless the opportunity were seized, prospects were bleak, Mr Bryer warned. In the words of the charity's 40-page analysis of the crisis: "Economic stagnation, social breakdown, decaying infrastructures, crippling debt burdens, ruinous prices for commodity exports, and environmental degradation threaten to retard Africa's development prospects into the next century, with frightening consequences for

human welfare."

"Without recovery, more than 300m people - half the region's population - will be living in poverty by the end of the decade."

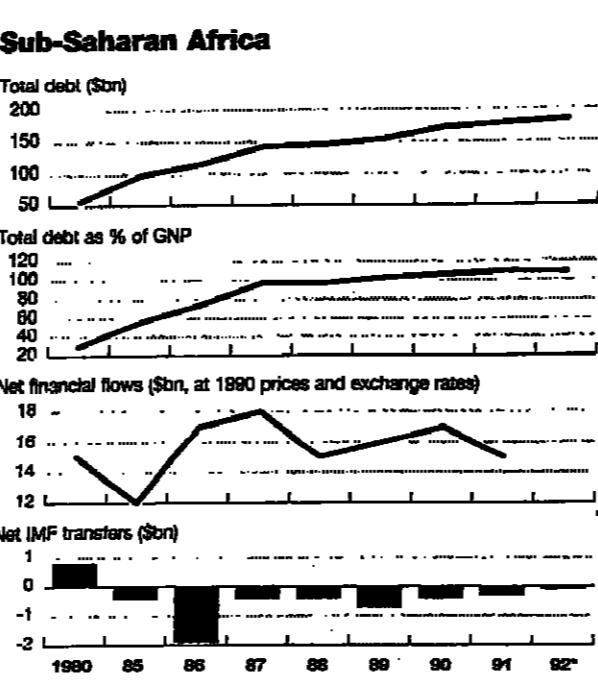
The report accuses the west of lacking the political will, contrasting the response to problems of eastern Europe and Russia with "their neglect over a decade of Africa's far deeper problems".

Some of Oxfam's sharpest criticism is directed at the International Monetary Fund and World Bank, arguing that their policies are "hurting but not working".

The Fund's "increasingly damaging role" stems from policy mistakes in the early 1980s, says the report: "The Fund treated what was a problem of insolvency as one of short-term liquidity, extending short-term loans at high interest rates to cover structural and trade deficits."

The Fund embarked on financing "what was bound to be a slow process of adjustment and recovery with the wrong resources and the wrong approach..."

"Africa has been paying the price ever since." It is time for northern governments "to face up to the fact that the IMF has



Source: Odan, World Bank, OECD

faced Africa..."

"The time has come either fundamentally to reform the IMF or extricate it from Africa."

The report calls for a write-off or concessional rescheduling of much of the region's

external debt.

The debt crisis is deepening, says Oxfam. Total external debt in 1992 was \$183bn (£116bn), including IMF and World Bank debt - \$80bn higher than in 1989 when large scale cancellations began.



- On current trends, Africans living in poverty will increase from 218m to 300m - half the population - by 2000
- The region has 32 of world's poorest 47 nations
- It has 10 per cent of the developing world's population but receives over 30 per cent of official aid
- It relies on aid for 80 per cent of its financial resource flows - 11 per cent of GDP (Asia 7 per cent)
- Its share of world trade has fallen from 3 per cent in 1970 to just over 1 per cent
- It receives less than 1 per cent of worldwide foreign investment
- The slide in commodity prices between 1988 and 1990 cost Africa \$50bn in lost earnings - more than twice the amount received in aid

Multilateral agencies, mainly the World Bank and IMF, accounted for 36 per cent of debt servicing payments in 1991. Neither agency, under existing rules, is permitted to reschedule or write off debt.

Tackling the debt burden

would be central to Oxfam's five-point recovery programme, which urges western governments to treat Africa with the same sense of urgency and concern that prompted the Marshall Plan.

Under the plan, launched at the end of the second world war, the US transferred some 2 per cent of its gross national product to support the rebuilding of post-war Europe.

Oxfam will put its debt proposals to the G7 summit in Tokyo in July.

Oxfam's recovery programme also calls for:

- Increased aid flows, moving towards the UN target of 0.7 per cent of GDP for aid budgets. Oxfam urges Britain to take a lead by agreeing an extra \$100m in support of Africa's recovery.
- A fund to help Africa process its commodity exports; the ending of subsidised disposal of agricultural surpluses; reduction of protectionist barriers against Africa's exports.
- Reform of structural adjustment programmes, including protection for African industries and greater investment in health and education.
- Strengthening the UN role in aid and peacekeeping; the appointment of one special rep-

resentative responsible for co-ordinating UN operations.

The report says that while the 1980s were grim, "things are getting steadily worse". Gains in health and education are being eroded, and as a result "Africa is being disempowered as the educational gap between itself and other parts of the world widens".

Oxfam's analysis is at odds with the World Bank's appraisal, published last February. "Sub-Saharan countries have achieved significant progress in the last few years. Growth has resumed," said the Bank.

Though it acknowledges the 1990s will be a critical decade, the Bank maintains that there has been general agreement on the merits of its reforms, arguing that "adjustment has improved the lives of the vast majority of Africa's poor".

* *Africa makes or breaks: Action for recovery, Oxfam, 274 Barnbury Road, Oxford OX2 1DZ; tel (0883) 312493/311311 fax 312530 Africa.*

* *From stagnation to recovery, World Bank, 1818 H Street NW, Washington DC 20433; tel (202) 4771234 fax 4776391*

IMF Economic Outlook, Page 6

Indonesia tries to attract more foreign investment

By William Keeling and Victor Mallet in Jakarta

MR MARIE Muhammad, Indonesia's finance minister, said yesterday his government planned to improve incentives for foreign investors in response to increasing competition for capital from China, Vietnam and India.

The government is expected to streamline industrial licensing procedures, extend the periods for which foreigners are allowed to lease land and continue to liberalise the economy as a whole.

"We recognise that on a competitiveness rating we are now rather behind, especially compared with China," Mr Muhammad, appointed minister in last month's cabinet reshuffle, said in an interview. "We have to improve the whole investment climate... We will do it soon."

Investors have complained

about corruption and bureaucracy in granting factory licences in the provinces and have also urged the government to give them more secure land tenure.

Economists expect the least

"We recognise that on a competitiveness rating, we are now rather behind."

periods of 30 years normally granted to foreigners to be increased to 50 years.

The authorities are anxious to maintain investment to provide work for 2.5m people who enter the jobs market every year. Mr Muhammad said the government would further deregulate trade and industry, and liberalise the hitherto pro-

tected agricultural sector. The government had set a target of between 5 per cent and 7 per cent economic growth a year, the minister said.

Mr Muhammad also recognised investor concerns over the parous state of the banking system, dominated by state banks which are burdened with non-performing loans.

"We have to improve the quality of their productive assets," he said, stressing the need for "better management, especially in their credit analysis, in monitoring outstanding credits - that's very, very important and critical".

New laws governing the capital markets are also being drafted. Mr Muhammad said changes would allow foreigners to increase their holdings in companies which have listed only a portion of their shares on the stock exchange.

China-Taiwan meeting is 'the first crack in their Berlin Wall'

Kieran Cooke and Tony Walker on talks in Singapore today

THE first tentative steps towards resolving more than 40 years of animosity between China and Taiwan are likely to be taken today when representatives of the two meet in Singapore.

The meeting will be the highest level of contact between Beijing and Taipei since the foundation of the People's Republic of China in 1949 and the decampment to Taiwan of Generalissimo Chiang Kai Shek and his Kuomintang (KMT) forces.

The talks are described as unofficial and it is unlikely that they will mark any big diplomatic breakthrough. Nor is anyone suggesting that the years of mistrust between China and Taiwan are about to come to an end.

But the meeting does have considerable symbolic significance. Even the delegates themselves seem in awe at the turn of events. "We will be witnessing one of the historic moments of the century," said one

China realises the substantial gains to be had from an alliance between its own fast-growing economy and a cash-rich Taiwan (Taiwan has foreign exchange reserves of more than US\$86bn (£51bn). China not only needs Taiwan's capital, it also needs its expertise in a number of fields.

As China's trading power grows it is becoming increasingly concerned about access to markets and fearful of possible protectionism in the form

Taiwan also seems to realise it has far more to gain than lose by a closer relationship with China.

● As China's economy has opened up, investment from Taiwan has flooded in. According to the official New China News Agency some 12,000 Taiwan-funded enterprises have been established on the mainland with total investment of US\$8.5bn. Taiwan says that last year alone Taiwanese businesses invested \$5.5bn in KMT forces.

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of the North American Free Trade Agreement and the European single market. Beijing is beginning to see the value of a stronger north-east Asia regional trading axis which would include Japan, South Korea, possibly the resource-rich Soviet far east and Taiwan.

● Taiwan's KMT government is anxious as Beijing to contain the rise of the opposition. It sees making moves towards reunification and normalising relations with Beijing as one way of doing this, though this also brings opposition accusations of "selling out" Taiwan's interests to Beijing.

● The opening up of China and the easing of travel restrictions to the mainland by Taiwan has led to increased contact between people on the two sides of the Taiwan straits. Many of the big spenders visiting cities such as Shanghai are from Taiwan. Cultural, linguistic and family ties are still

China while two-way trade was more than \$7bn. Taiwan wants to establish some legal framework for the protection of such investments.

● Taiwan's KMT government is concerned about the rise of an opposition in Taiwan demanding not only more democracy but also independence. Any such move is anathema to China. Beijing had always argued that its first priority was Hong Kong and that there was plenty of time to deal with Taiwan after 1997. This has changed: China's leaders feel that forces in Taiwan in favour of reunification are in urgent need of a boost.

Western analysts in Beijing say China appears to have initiated a bold shift to a more conciliatory Taiwan policy, details of which are only now emerging. Various factors have prompted the change:

China while two-way trade was more than \$7bn. Taiwan wants to establish some legal framework for the protection of such investments.

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both the GPC and YSP were former ruling parties. "They have never implemented democracy in their lives - how can we expect they'll do so now?" he says.

Allegations of vote-buying, the pre-filling of soldiers' ballots, drawing constituencies in the ruling parties' favour and other charges have dogged the campaign and raised eyebrows among the 20-strong team of international observers.

Some 37,000 troops are being deployed to help guarantee peace. But there are some signs of procedural difficulties. The election observers, though loath to commit themselves before the poll takes place, have raised doubts about some aspects of the ballot. Concern centres on the fact that, with up to 80 per cent illiteracy in Yemen, a large proportion of the 2.7m registered voters will have to enlist help in the polling station to cast their vote - for which they are required to write in the candidate's name on the ballot sheet.

Mr Ed Stuart, observer with the International Republican Institute, said it was "highly unusual to see a ballot constructed" as it has been in Yemen. "I think it will present some problems." A colleague went further: "The concept of a secret ballot has gone out of the window," he said.

Yemeni rulers approach poll without doubt

Illiteracy confounds secrecy in ballot requiring written vote, report Mark Nicholson and Eric Watkins

IT WILL TAKE three days for the results of today's first general election in unified Yemen to be published. Few, however, doubt the likely outcome - a strong enough showing for the two parties that engineered unification in 1990, North Yemen's General People's Congress and the south's Yemen Socialist Party, to continue in coalition government.

Both parties have made it clear that Yemen "requires" a coalition to nurture its democratic experiment, which, on paper, is the most ambitious ever undertaken in the Gulf.

Generously, they have also said that other successful parties in the election will be welcome to join them in ruling the Gulf war. That directly cost Yemen an estimated \$2bn (£1.27bn) in aid from the Gulf, US, Britain and others - money Yemen, with 13m people, and a failing economy, cannot afford to lose.

"We are hoping the elections will very much improve our relations with these countries," says Mr Ali Salem al-Deidi, the vice-president. "It is time for these countries to support us."

Projecting a progressive image of democratisation and stability is also vital to sustaining the confidence of the 20 international oil companies already in Yemen, and to attracting more. Hopes of economic revival rest entirely on the prospect of raising oil production from the present 180,000 barrels a day to 1m b/d, based on the government's optimistic reading of Yemen's potential reserves.

For the smaller opposition parties in the election today's vote offers the prospect of Yemen moving towards a centralised, constitutionally guaranteed civic society. Previously, power was brokered, often violently, between the still non-unified army, the ruling parties and tribal groupings.

The army and the tribes are still stronger than civil society here," says Mr Mohammed Abdul al-Mutawali, an independent candidate. "They believe that if 20 per cent of the 301 deputies returned after the election represent the progressive tendency, that will constitute a substantial success and platform for future elections.

Neither the nor other opposition figures believe they can realistically hope for much more out of what is, after all, a considerable experiment. Mr al-Mutawali says this battle is being waged inside the biggest parties, by the younger technocrats within Yemen's elite, as well as against these parties. He believes that if 20 per cent of the 3

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This is 'the
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Bridge To I
A BSC Communications Company
Helping East-West Business
Get a Smooth Swing



The Commonwealth of Independent States (CIS) needs access to western market economies. Equally, many

European companies are interested in developing new business relationships further east. A fully functioning telecommunications infrastructure is a fundamental prerequisite for meeting these objectives. And it's on this international, east-west stage that Telekom is currently making a vital contribution.

Working closely with several other partners from German industry, we're participating in the CIS ROMANTIS project to create a satellite-supported communications network. This will link the CIS countries to each other and to the western telephone network.

But there's no need to wait until then: Telekom can already offer companies a super-fast data highway to even the remotest location in the east. Via Intelsat and the Russian Intersputnik system, we keep you in constant touch with your eastern contacts, so that together you can really get business moving.

So, in the interests of economic recovery and good inter-country relations, we're thinking a long way ahead.

If you, too, have demanding communications challenges to solve in the east, have a word with the No. 1 in Europe: Telekom.

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We tie markets together.



NEWS: IMF WORLD ECONOMIC OUTLOOK

East Europe faces hyperinflation risk

By George Graham
In Washington

CENTRAL Europe and the former Soviet Union will need continued financial and technical help from the industrialised nations, if they are to stay on the path of economic reform, the IMF warns.

Most countries of central and eastern Europe have already adopted radical changes in economic policy, but the course of reform faces considerable strain from large government budget deficits and from the threat of hyperinflation.

"The risk of hyperinflation is now the major threat to continued reform in the former Soviet Union. High and accelerating inflation has already caused massive capital flight and, if unchecked, will eventually destroy the price system

and make further economic reform virtually impossible," the report warns.

The IMF's economists have revised their growth forecasts for both central Europe and the former Soviet Union sharply downwards since their last projections six months ago. Even so, they see the severe economic contraction experienced in central Europe in 1991 and 1992 slowing down this year, with growth resuming in 1994.

Output is still expected to contract by 1.8 per cent in the former Soviet Union this year, and by 5.5 per cent in 1994.

"But, if macroeconomic stability can be achieved and if the economic reform programmes are followed through, most of the countries in the former Soviet Union could experience sharply falling

inflation during 1993 and economic turnaround as early as the middle of the decade," the report says.

The IMF warns that government budgets are still showing considerable strains in central Europe because of the dramatic decline in tax revenues. Albania, Bulgaria and the former Yugoslavia all showed budget deficits in excess of 10 per cent of gross domestic product last year.

In the former Soviet Union, the republics of Armenia, Georgia and Ukraine all ran government deficits in excess of 30 per cent of GDP.

Monetisation of these deficits, with excessive credit expansion by the central banks and the explosive growth of inter-enterprise arrears, are the main factors behind inflation, the report warns.

UK will need tax rises or spending cuts, says IMF

By Peter Marsh, Economics Correspondent, in Washington

BRITAIN faces the need for more increases in taxation or spending cuts to curb its rising government deficit, possibly as early as this year, the International Monetary Fund says.

In its latest World Economic Outlook, published yesterday, the Fund also suggests Britain might have trouble meeting its inflation target next year.

The IMF's message is the starker warning since the recent unambiguous signs of a return to UK growth that the recovery might be blown off course by either a continuation of large fiscal deficits or rapidly rising prices.

The report says the sustainability of the UK recovery "will depend on the [UK] authorities' ability to safeguard the credibility of their anti-inflationary commitment, especially in the light of the potentially inflationary consequences of ster-

ling's decline [since leaving the European exchange rate mechanism]."

The recovery "in turn depends critically on the adoption of further measures, in the 1993 budget or even before, to secure a faster reduction of the budget deficit".

Any further cuts in British interest rates "should be resisted", the report continues, unless there is good reason to believe inflation is under control.

However, UK economic prospects for 1993 have "improved", with the likelihood that recovery will be "firmly established" by next year. Gross domestic product is thought likely to expand by 1.4 per cent this year, followed by 3.1 per cent next year.

The gap between government spending and income is put at 6.2 per cent of gross domestic product last year, rising to a likely 8.8 per cent this year and falling slightly to 7.7

per cent in 1994. The deficit will still be 3.8 per cent of GDP in 1998 on current policies, the IMF calculates, even allowing for the big tax rises in the March budget.

Western hemisphere countries in particular, are forecast to show a strong pick-up from 2.5 per cent annual growth in 1993-94 to 4.8 per cent in 1995-98.

Growth in Asia is expected to remain strong, averaging 6.6 per cent in 1993-94 and 7 per cent in 1995-98, while growth in Africa is projected to accelerate from 3.3 per cent over the next two years to 4.4 per cent in 1995-98.

Developing countries in the Middle East and Europe are expected to show stable growth averaging 4.4 per cent a year from 1993 to 1998.

The IMF says the developing countries with the best growth share some characteristics: low and predictable inflation, stable fiscal balances, low but positive real interest rates, competitive and relatively stable exchange rates.

They have higher and more efficient investment, financed by high rates of domestic saving, and strong export growth resulting from outward-oriented trade and industrial policies, which do not discriminate between production for the domestic market and for export, or between purchases of domestic and foreign goods.

Stable macro-economic policies may not be enough to ensure strong growth, the IMF warns, citing the slow growth of the CFA franc zone in West Africa and India's moderate growth, now accelerating in response to structural reforms.

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NEWS: WORLD TRADE

Once Nafta is ratified, business eyes will turn to Europe

Mexico may seek EC trade accord

By Stephen Fidler,
Latin America Editor

MEXICO may try to pursue a trade agreement with the European Community once the North American Free Trade Agreement has been ratified, Mr Fernando Solana, Mexican foreign minister, said yesterday.

Mr Solana, in London for the annual meeting of the European Bank for Reconstruction and Development, said that Nafta ratification was the Mex-

ican priority, but talks about a trade agreement with Europe could start next year.

Mexico already has a trade co-operation accord with the EC, which came into effect in October 1991. That, for example, provides an informal disputes procedure - but there was a desire to "go beyond what we have," the minister said.

He was returning from Copenhagen, where EC and Latin American foreign ministers were meeting, and said

negotiations to complete two side agreements to Nafta, on labour standards and the environment, should be complete by June. This would allow for a vote on Nafta in the US Congress after its August recess, in the third quarter or in October, permitting the accord to be put into effect on schedule at the start of next year.

The president added that the US needed to "build those bridges in our own area" by moving to expand free trade arrangements into other Latin American nations, including

including the smaller states of central America.

On Friday, President Bill Clinton had reiterated his support for Nafta, a comment that followed fresh criticism of Mexico's concerns over creating multilateral commissions to oversee enforcement to some degree, he said: "There's some merit to their position."

Mr Clinton added: "What we're trying to do is agree on an approach that, if there is a pattern of violation, there will be some enforcement."

He stressed that, for Nafta to move ahead, the US had to secure supplemental agreements to address environmental and labour issues. Noting Mexico's concerns over creating multilateral commissions to oversee enforcement to some degree, he said: "There's some merit to their position."

Mr Clinton added: "What we're trying to do is agree on an approach that, if there is a pattern of violation, there will be some enforcement."

Danes open output-for-export plant in Russia

By Hilary Barnes,
recently in St Petersburg

DANISH investment company 2M Invest has opened a company for manufacturing machinery components in St Petersburg. The company, ZMI, is rare among western investments in Russia in that it is based exclusively on production for export to the west.

Mr Michael Mathiesen, main shareholder of 2M Invest, made his name and fortune as founder of Datacom, a Danish company making networking equipment for computer systems. Datacom was sold at the UK's Dowty Group in 1990.

He decided, after looking at the potential for investment in St Petersburg, that an ordinary joint venture or participation in a privatisation project would not be satisfactory.

The factory is on premises rented from a state-owned company in the defence industry. ZMI is not a normal company, as it is a production unit only. All selling is done from a sister company, EBI Suppliers, in Copenhagen, which also uses the facilities of the Copenhagen Free Port to hold buffer stocks.

Another of Mr Mathiesen's principles was to start small. The total investment is Dkr13.5m (\$2.2m), of which 56

per cent was subscribed by 2M Invest and 25 per cent by the Danish government's Investment Fund for Central and Eastern Europe. Russian shareholders have about 1 per cent of the stock and two ZMI executives have options which can be converted to shares within two years.

The plant has a total staff of 19 and four Russian machine tools, equipped with western cutting tools and measuring instruments. ZMI's staff is Russian, but the management has received training in Copenhagen in how a western company functions.

Mr Mathiesen expects to see a fairly rapid expansion of ZMI over the next

year or so, taking employment to about 100, and he expects that the investment will be profitable. The first orders have already been received, after test orders had shown product quality up to the standards required by customers in Denmark and Germany.

ZMI expects to receive the coveted International Standards Organisation ISO 9002 quality control certificate this year, probably first for a Russian manufacturing company.

Workers at ZMI are paid the rough equivalent of about \$150 a month. The Russian machine tools cost five times the western tools, with which they have proved to be competitive.

UNTIL last week, there was no better way to get executives of US power generating equipment companies on to their soapboxes than to ask them about the difficulties of selling their products in the European market.

Two parts of Article 29 had most irritated the US companies. One was the 3 per cent rule, which stipulated that public utilities must prefer a European bid where it is no more than 3 per cent dearer than the best bid from overseas. The other was the local content rule which said customers could reject a bid with less than 50 per cent of European content.

The waiver confirms Mr Yasinsky's view that the issue of access to Europe would be more important for President Bill Clinton's administration than for the preceding Bush and Reagan administrations.

Mr Kantor's feisty style has gone down well at Westinghouse.

At GE, the latest development is greeted with pleasure and relief. "We're delighted," says Mr Eugene Zeitmann, manager for trade and industry associations at GE Power Systems. "An awful lot of effort has gone into this, and it should bring more transparency and openness to the market."

The partial EC-US deal on public procurement reached on last week waives Article 29 of the EC utilities directive, introduced on January 1, for the US manufacturers of heavy electrical equipment.

But the focus of the alliances in Europe has been the newer technology of gas turbines, where the US companies have more to offer potential partners than in the more mature steam turbine technology.

The gas turbine co-operation between GE and the Anglo-French GEC Alsthom has been an important reason for both companies' recent successes in Europe, while the wide-ranging tie-up between Westinghouse and Rolls-Royce last year gave the UK aero-engine and industrial power group access to heavy duty gas turbines.



Both GE and Westinghouse, in partnership with Mitsubishi Heavy Industries of Japan, have sold gas turbines directly in the UK, although continental Europe is much tougher even for sales via an alliance, let alone direct sales.

For GE, therefore, the main focus of its lobbying in the public procurement debate has been on steam turbine sales,

says Mr Frank Bakos, vice president and general manager of Westinghouse's power generation business unit.

The problem for the US suppliers was that Article 29 re-established at Community level the discrimination that they claim to have suffered for years at national level. The size of power station orders, and the need to keep local suppliers busy in a market suffering from overcapacity, has inevitably made contracts awards an intensely political affair.

On top of that, the European utilities industry remains rooted in the public sector, with nowhere near the level of independent power production seen in the US. Hence the importance of any regulations affecting public procurement.

The successes achieved by the US companies in Europe

could heighten yet further the contract battles in Europe for a product where there is little to choose between the big US and European players, where competition and pricing is already fierce, and where growth prospects in the European Community are relatively slow.

For Mr Bakos, the access problem is more institutional than product-specific. "The real issue is how the ultimate process of awarding contracts is treated," he says. "Will it be handled openly or fairly, or will it go underground?"

NEWS IN BRIEF

Joint venture on Vietnamese port

A GROUP of Singapore-based and Japanese investors will undertake a \$905m joint venture project to redevelop the southern Vietnamese port of Vung Tau, according to property consultants Colliers Jardine, writes Victor Mallet, South East Asia Correspondent, in Jakarta.

Foreign investors include Singapore-based Tredia Investment and the Japanese trading companies Mitsui and Mitsubishi. The Vietnamese partners are the provincial communist people's committee and the state-owned National Maritime Bureau (Vinamarine).

The Japanese government, which recently resumed aid to Vietnam, is anxious to help Japanese investors and traders by improving Vietnam's battered infrastructure, and is expected to provide financial assistance for the project.

Colliers Jardine, part of the Hong Kong-based Jardine Matheson group, said it had arranged the deal as a "Build, operate and transfer" project, with a 70-year lease on the property. Mr Ong Beng Kheong, Colliers Jardine's executive director in Vietnam, said the project would allow Vung Tau port to overtake the Saigon river port in Ho Chi Minh City as the country's busiest.

Under the first phase of the project, construction of a terminal for bulk, conventional and containerised cargo should begin next year, boosting handling capacity to 16m tonnes per year by 1998 from the current 4m tonnes.

Malaysia power order for Siemens

The Siemens power generation group has won a DM300m (£120m) contract in Malaysia to build a 400MW gas turbine power station, writes Kieran Cooke in Kuala Lumpur. The contract, awarded by Tenaga Nasional, Malaysia's partially privatised electricity utility, is one of several multi-million dollar deals either awarded or under consideration in Malaysia.

The country's near double-digit growth over recent years has caused an unexpected surge in electricity demand. The government has given new emphasis to the power sector, following several recent black-outs. The Siemens power plant will be built by the end of next year.

Kvaerner to build four LNG ships

Norway's Kvaerner group announced yesterday it had won a record NKR6.5bn (£260m) contract to build four LNG carriers for the Abu Dhabi National Oil Company, writes Karen Fossli in Oslo on the news.

The order brings the net backlog to NKR20bn for Kvaerner's shipbuilding business. Its Finnish Masa-Yards will build the four, 125,000 cubic metre ships. Delivery is scheduled from January 1995 to June 1997.

The ships will be used to transport liquified natural gas from during 1973-77 by Kvaerner's Stavanger-based Rosenberg yard.

Ontario will close trade offices

The Canadian province of Ontario is closing all 17 of its foreign trade and investment offices as part of moves to hold down official of the province's economic development and trade ministry.

Ontario will now promote its trade and investment interests through Canadian embassies, and through more sharply-focused visits by government officials. It also plans to work more closely with business associations abroad and consultants hired for specific assignments. Some of the money saved will be channelled towards providing advice within the province to companies seeking export opportunities.

كما في المجلة

The FT Conference Folder

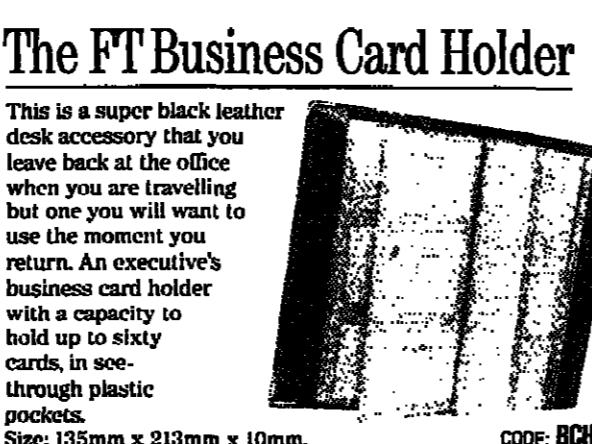


Crafted from one piece of leather and lined with FT-pink moiré silk, the FT lockable conference folder contains a brass ring binder for holding your papers securely, and A4 note pad and a small jotter pad. There are loops for pens and different sized pockets for papers and business cards so everything is kept neatly together. Supplied with a key. Refills for the A4 note pad and jotter are readily available. Size: 320mm x 254mm x 32mm.

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FINANCIAL TIMES TUESDAY APRIL 27 1993

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- Largest research and development facility in the British Auto industry, employs 3,000 engineers.
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- £2,700 million of components purchased from British suppliers in 1992.
- 130,000 people employed directly and indirectly in Britain.
- Vehicles and components worth £2,190 million exported in 1992.
- The Queen's Award for Export Achievement 1993.



Everything we do is driven by you.

NEWS: UK

■ Bombs threaten bid for European central bank HQ ■ International banks to remain in City ■ Up to 20,000 workers displaced

Hong Kong bank chief warns of terrorism fall-out

By Our Foreign Staff

SIR WILLIAM Purves, chairman of HSBC Holdings, the parent of Hong Kong and Shanghai Bank, warned yesterday that the IRA's weekend bomb blast could undermine London's chances of being chosen as the home for the European central bank.

London is one of the cities vying to be chosen for the European central bank headquarters following monetary union. Expressing concern at the damage caused by the explo-

sion, Sir William said: "I would have thought when Europe is deciding where its central bank is going to be, which may not be imminent, security and transport are difficulties which are going to count against London."

Sir William, however, said London would remain a leading financial centre and is still the favoured home city for the Hongkong Bank's parent company, which is moving its headquarters to London after buying Midland Bank for £3.9bn last year.

Wall St sees terrorism as threat to all major cities

By Patrick Harverson, Nikki Tait and Karen Zagor

THE reaction to the City bombing among Wall Street firms, most of which have offices in London, was uniform. They all believed that the threat of terrorism was part of living and working in an international city. This was also brought home by the bombing in February of New York's World Trade Centre.

Mr Richard Fisher, chairman of Morgan Stanley, said: "It's obviously a tragedy and a matter of great concern. But I don't believe it will have any impact on the importance of London as a financial centre."

Or, as one senior executive put it: "The only other option to London is Frankfurt - and they have plenty of problems of their own."

Mr Patrick Murphy, director of securities at Merrill Lynch, said: "No, I don't think the bomb will have any impact on London's standing as a financial centre. I'm sure the British government will take every step it can to make sure London will maintain its status as a financial centre."

Shearman & Sterling, a leading US law firm, had to move offices after the Baltic Exchange blast but has signed a new 10-year lease in London. Its senior partner, Mr Stephen Volk, said: "We are not leaving London. Unfortunately, there are terrorists everywhere."

Japanese banks undeterred by City explosion

By Robert Thomson in Tokyo and Richard Waters in London

JAPANESE banks in London yesterday said they would not be deterred from doing business in the City as a result of the weekend's bomb, despite severe damage to the offices of two leading Japanese institutions.

Tokai Bank, the largest in Japan, had four floors in the Hongkong and Shanghai Bank tower, one of the buildings most severely damaged in the blast.

"London is an international finance centre and doing business there is necessary," Tokai said. "The bomb doesn't damage that image, but the risk is increasing. We will have to consider how to reduce the risks for our operations."

The Long Term Credit Bank of Japan, one of a small group of long-term financing institutions, was also forced out by the bomb, and moved yesterday into temporary accommodation with two other Japanese banks, Mitsubishi and Daiichi Europe.

Other Japanese institutions hit by the two City bombs over the last year include Mitsubishi Corporation Finance, the financing arm of the Mitsubishi trading group, whose office was devastated, and Sanwa Bank, which was forced out of offices in the Commercial

Union building last year. The general reaction from Japanese financial institutions was that they must maintain a presence in London regardless of the risk. But the blast comes as many of these institutions, still troubled by bad loans at home, are reviewing or trimming their international operations.

Japanese securities houses have already cut expatriate staff in London as part of general shifting resources out of Europe to take advantage of higher growth in Asia. A brokerage official said terrorism in London is one more reason to send fewer Japanese expatriate staff, but would not of itself prompt the company to bring staff home.

"Japanese know that the IRA has exploded bombs in the past, but the attacks on the City give us a different feeling. We wonder why they are attacking financial targets, and it does make us feel a bit uneasy," the broker said.

Mitsubishi Bank will review the security of its offices in the City of London, which were not damaged, but "it is our company's destiny to continue to expand its international business".

Sumitomo Bank, another leading Japanese institution, said that "we are gathering information and will consider what action should be taken".

"We've made a huge investment and have bought Midland Bank," Sir William said. "London will remain for a very long time ... the financial city of the world."

Other international bankers echoed his view. Mr Claus-Werner Bertram, managing director of Deutsche Bank AG, said: "We have to be here. There is no question of us moving out."

Relocating from the square mile, which forms the financial district, to another business centre such as

Canary Wharf in London's redeveloped Docklands area was no solution, Mr Bertram said.

In Zurich, officials at Union Bank of Switzerland (UBS) and Swiss Bank Corporation (SBC) also underlined their commitment to London. Mrs Gertrud Erismann, of UBS, said some glass windows at the bank's offices near Liverpool Street were shattered but business was not affected. "We just hope that the terrorism will stop one day," she said.

French banks yesterday took a generally phlegmatic view of the latest saying the incident would not change their strategy of being present in Europe's premier financial marketplace. A spokesman for Credit Lyonnais, one of France's biggest banks, said: "The only thing that may change is the price of our insurance."

Mr Bernard Poignant, director of BNP Capital Markets in London and a board member of BNP France, said the bombing "does not in question our strategy to be present in Lon-

don, because of that market's importance".

French sentiment might change if the IRA were to specially target foreign or French banks. This is the case in Spain where several French banks and companies were bombed by Basque terrorists earlier this month, in protest at French government co-operation with Spain in cracking down on Basque terrorists on both sides of the Pyrenees. French bankers see no similar reason for the IRA to target them.

By Vanessa Houlder and John Gapper

THE search for new offices to house the estimated displaced 20,000 workers in the City was helped by offers from suppliers, subsidiaries, and even rivals.

National Westminster Bank and the Hongkong & Shanghai Banking Corporation were able to relocate staff within their existing offices. About 300 of Hong Kong and Shanghai Banking Corporation's 600 staff were back at work despite their offices being destroyed, in two other buildings owned by the bank's parent company HSBC Holdings in Lower Thames Street.

Daewoo Securities, the Korean securities company, moved its 10 staff into the offices of Corgo International, another Korean company, on London Wall. Bessemer Trust, which occupies 76 Bishopsgate, has moved its 11 staff into Kleinwort Benson's offices.

The Long-Term Credit Bank of Japan has called on help from Mitsubishi Bank, "a friendly competitor" to accommodate its London branch and Dai-Ichi Europe "a very close friend" to accommodate its international branch. Its computer operation is being accommodated in Digital Equipment Company's Tottenham Court Road offices.

Safetynet, a firm specialising in emergency recovery work, helped Tokai Bank, which set up a skeleton staff in Singer Street and the Banco di Sicilia, which moved to offices in Chiswick.

Some companies already had experience of the aftermath of a blast. Simpson Thacher & Bartlett, a US firm of solicitors in 99 Bishopsgate was assessing bomb damage to its offices for the second time in a year. "This time the damage is more comprehensive," said Mr Rhett Brandon, a partner. "But as long as London is a main financial centre, we have to have to be here."

Boom for group with trading places

By Andrew Jack

"WE HADN'T planned to test things out so soon," says Mr Philip Lovell, general manager of Safetynet Trading Places, an emergency computer back-up facility on the City outskirts.

Workmen are carrying in fax machines and paper. A photocopy has just been delivered. Engineers are installing telephones.

Trading Places - which has the capacity for three small City dealing rooms and

back-up operations - opened last Wednesday after three months of fitting out.

Eight dealers and a dozen support staff from Tokai Bank were working in the centre from first thing yesterday. Another room was being kitted out for use by another unnamed bank.

"We've been working through the weekend," says Mr Paul Barry-Walsh, Trading Places' managing director. "I left at 12.30 last night and got in at 6am." Most of yesterday

was spent on the telephone, to contractors, customers and potential customers.

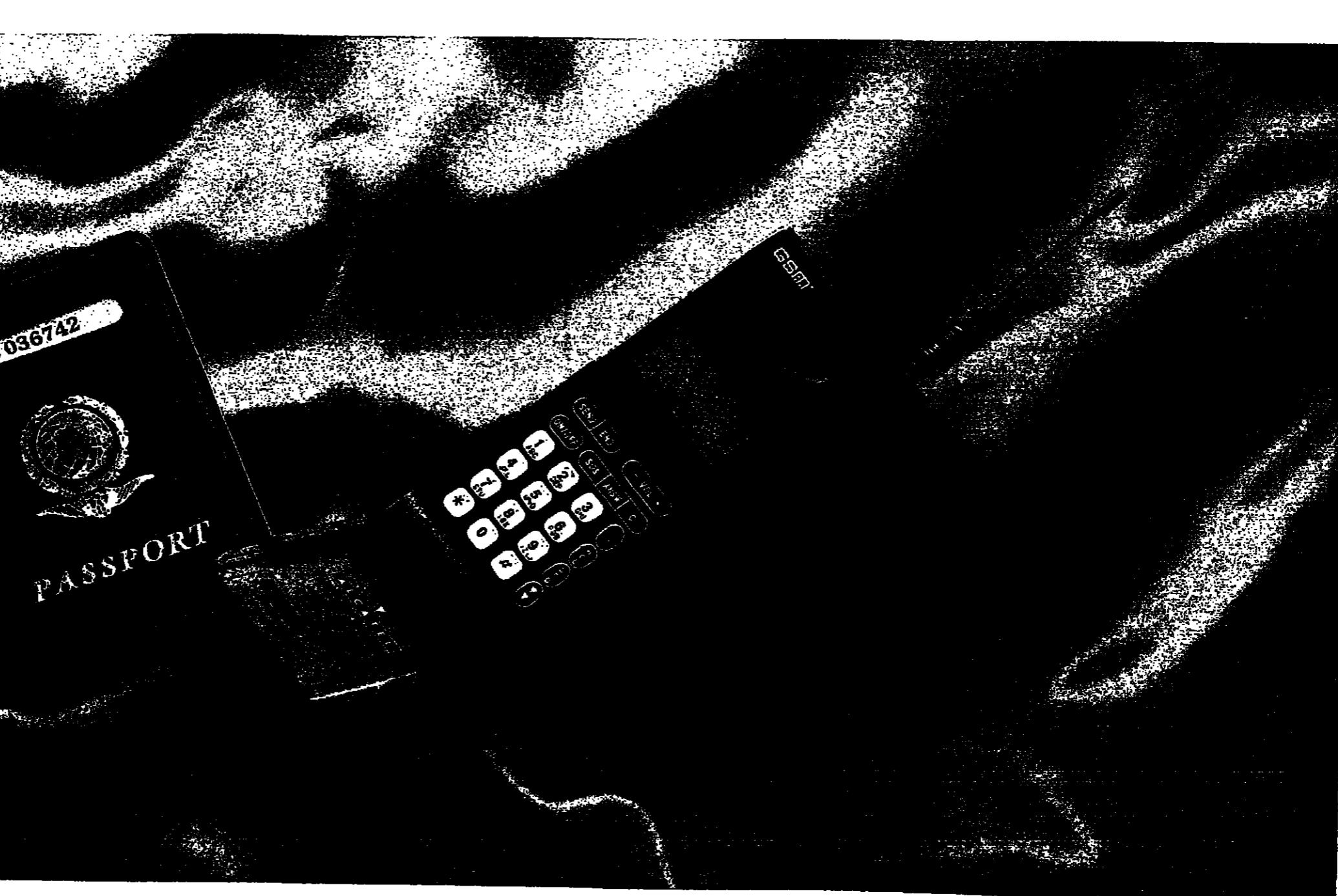
Mr Lovell says Saturday's blast has provided 40 per cent of the company's budgeted revenues for the year. "From a business point of view it has been good," he said. At other times the service is used by companies which suffer minor accidents - such as floods and engineering failures.

Mr Hamid Noorizadeh, assistant general manager at Tokai Bank - based at the now-dev-

astated Hong Kong & Shanghai Bank building - said he heard of the bombing on Saturday morning.

Within hours, he was in a meeting with the bank's general manager and heads of departments, implementing contingency plans completed last year.

"We were able to retrieve all our accounting and treasury data from back-up computer information stored off-site. But we cannot trade as actively as we would have."



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Leader of UK trade unionism steps down

By Diane Summers, Labour Staff

MR NORMAN WILLIS, general secretary of the Trades Union Congress - the umbrella organisation for most UK unions - yesterday announced he would take early retirement after the TUC's annual congress in September.

Mr Willis, aged 60, has held his post for nine years. Although tributes came from both inside and outside the union movement yesterday, there has also been criticism over the years of his leadership style and his lack of impact as a public speaker.

Trade union membership has fallen by more than 25 per cent to 7.7m since Mr Willis first took office, with consequent severe financial problems for the TUC - both staffing levels at headquarters and activities have had to be reduced.

The next TUC general secretary is likely to be Mr John Monks, aged 47, the current deputy general secretary. Nominations from affiliated unions for the post will be open until mid-July and an election at this year's congress in Brighton will follow if more than one candidate stands. If he becomes general secretary, Mr Monks may dispense with a deputy.

Mr Willis said he had considered retiring last year but had postponed the decision because of the TUC's campaign to save miners' jobs.

One factor which may have persuaded him to announce his retirement at this point was the recent vote by members of the Amalgamated Engineering and Electrical Union to affiliate to the TUC. The vote came five years after members of the EETPU electricians' union, now a section of the AEEU, was expelled from the TUC for poaching members from other unions.

Mr Alan Tuffin, TUC president, said Mr Willis had "led the TUC through a period when the trade union movement has come under unprecedented and sustained attack".

Mr Neil Kinnock, former Labour leader, said: "In destructive times Norman Willis has never stopped being constructive."

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Twenty pits on offer in coal sell-off

By Michael Smith

PRIVATE SECTOR coal companies are to be given the opportunity to run 20 pits under plans for the first stages of privatisation being finalised by British Coal this week.

The corporation has added two pits which have been mothballed for several years to the 15 which the government said in its coal policy paper last month would be offered to independent operators.

It also emerged yesterday that British Coal intends to offer the pits on a one-by-one basis, rather than wait for the

conclusion of consultations with unions on all 20 to end.

This raises the possibility that British Coal will start advertising for bids in about a month and the likelihood that some pits will re-open under private sector control in the autumn or early winter.

The sale or licensing of the pits - either is a possibility - will be prelude to full privatisation of the industry, including the 31 remaining pits. British Coal executives expect a privatisation bill to be produced in the autumn, with Royal Assent likely in the middle of next year.

The new additions to the list

of 18 are Frances, Fife, which has been mothballed since 1984 when it produced 350,000 tonnes a year, and Keresley, Warwickshire, which closed in 1987 when production was 1.2m tonnes.

These are added to 12 pits earmarked for closure and six for care and maintenance. British Coal has rejected requests from potential bidders, including the Union of Democratic Mineworkers, that it continues to mine the pits pending lease negotiations.

Mr Ray Proctor, executive in charge of the leasing or sale arrangements, also said that

British Coal would take some machinery from the pits. "We have to be conscious of the needs of the continuing collieries," he said.

Any mines licensed will be added to the 94 which already operate in the private sector. Their output, at 1.1m tonnes a year, is small compared to British Coal's, and they employ an average of 12 people.

The new generation of licensed mines will be able to employ up to 150 people under legislation which is unlikely to be changed before full privatisation. That will mean reductions in staffing at most pits.

Britain in brief

Women face extradition over US cult

Two British women facing charges of conspiracy to murder in the United States are to be extradited from Britain, the Home Office said yesterday.

Mrs Susan Hagan, 46, an aromatherapist, and Ms Sally Croft, 43, a chartered accountant, deny the charges relating to a murder plot dating from 1985. The allegations against the two is that while members of a religious community set up in Oregon by the late Shree Rajneesh, they were part of a plot to kill Charles Turner, a state attorney.

Mr Kenneth Clarke, home secretary, said: "The charge is a serious one. The strength of the evidence and the guilt or innocence of the accused should be determined by a court of law and not by me." It has been suggested Mr Clarke was under pressure to let the extraditions go ahead to ensure co-operation over possible future IRA suspects in the US. Both women left the cult in 1985 after becoming disillusioned. One campaigner for the two women said: "This is a squalid case of political expediency overriding justice."

Prison work agency opens

Reed Employment, the recruitment agency, opened an office inside Holloway women's prison to provide training and work for inmates. The project is the first of its kind to be run by an employer in a UK prison.

Inmates, who are being supervised by Reed staff, will take on typing, data processing and telephone sales work for outside companies. If the pilot at Holloway is a success, the scheme could be extended to other prisons, said Reed.

Part of the inmates' pay of £3 an hour will go towards their keep in the prison. Women taking part in the scheme will be able to make a voluntary donation to the charity Victim Support. Outside businesses will be charged ordinary basic rates for work completed in the prison.

Venture groups finance MBOs

Three venture capital groups are joining forces to provide £100m of investment for management buyouts by government agencies and other public service organisations.

Electra Kingsway Limited, Schroder Venture Advisers and ECI Ventures have launched the initiative with Capita Corporate Finance, a subsidiary of the fast-growing Capita Group.

Kinnock to host TV chat show

Former British opposition Labour Party leader Neil Kinnock, known as a fiery but long-winded orator in his days in parliament, will host his own television chat show later this year, according to BBC television.

"It will be a new experience for me to be asking questions rather than answering them," said Kinnock, son of a coalminer. Kinnock has already performed as a radio disc jockey since resigning the Labour leadership in 1992 after his party suffered its fourth successive election defeat.

Football doyen to retire early

Brian Clough, a former England international and the doyen of British football managers, will retire as manager of struggling Nottingham Forest at the end of this season, a year before the end of his contract, after 18 years in charge.

Clough, who was three times in the running to manage the national side, is fighting a seemingly lost cause to keep the north Midlands club in the new Premier League. His announcement follows allegations that ill-health was interfering with his running of the side.

Forrest, European champions in 1979 and 1980, English league champions once, and League Cup winners four times under Clough, are in imminent danger of being relegated for the first time since he took them back into the top flight in 1977.

Clough, 58, has become a national figure thanks to his abrasive and eccentric style. A legendary blant-speaker he became a popular television pundit until recent years. He will be in charge at Forest for the last two, vital, games of the season.

Fraud cut in pilot tests on photographic credit cards

By John Gapper,
Banking Correspondent

ABOUT 1m customers of Royal Bank of Scotland are to be offered the chance to have their photographs and signatures etched on their cheque guarantee cards after the bank found that it drastically reduced fraud in a pilot scheme.

The bank said an experiment involving laser etching had reduced fraud by nearly 99 per cent, and it now intended to be

parent company went into receivership threatening the future of the factory.

The workers last week voted to accept a 5 per cent pay cut to help the buy-out.

The new company is to offer shares to every member of staff.

Mr Amey hopes to re-employ some of

the 810 workers made redundant because of the financial troubles faced by Leyland Daf.

Meanwhile, a separate management buy-out plan at the Leyland Daf truck plant in Lancashire has won the backing of an investment bank, boosting hopes that 700 jobs can be saved.

Barclays Development Capital is to support the bid to keep open the plant - Europe's most modern truck assembly line.

The bank has agreed to provide £25m for the buy-out and says its confident the rest of the £30-40m required will be forthcoming.

Changes in oil tax urged

By Deborah Hargreaves

THE UK government came under renewed pressure yesterday to maintain some tax allowances for oil exploration work over a transitional period.

There has been an outcry in the industry over the proposed changes to petroleum revenue taxes which many companies said would lead to a halving in North Sea exploration activity.

Mr John Butterfill, a Conservative MP, yesterday proposed an amendment to the draft leg-

islation which would provide some transitional relief for oil companies affected by the government's changes to the tax regime.

Mr Norman Lamont, the chancellor of the exchequer, proposed in the budget a reduction in the PRT rate from 75 per cent to 50 per cent and the abolition of tax relief for exploration drilling.

Many explorers were angry that tax relief would not apply to wells they had committed to drill as part of their applications to the Department of Trade and Industry for oil exploration licences.

which the industry has already committed itself, be maintained.

This could be paid for by raising the PRT rate to 55 per cent until the end of December 1996.

Many explorers were angry that tax relief would not apply to wells they had committed to drill as part of their applications to the Department of Trade and Industry for oil exploration licences.

Mr Butterfill argues that the extension of tax relief to those wells would cost some £130m to £150m.

Kevlar* Nomex* and Tyvek*. Protecting the protectors.



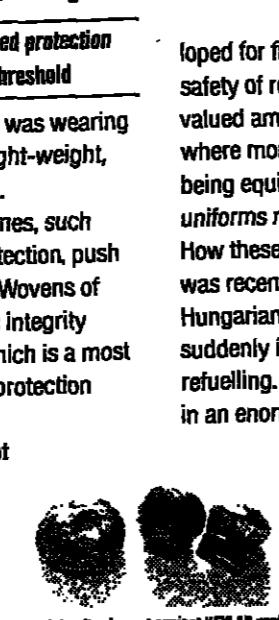
Firefighters, policemen, pilots and other helpers must often risk their necks to save lives. This takes a lot of courage, but it also takes the right sort of equipment to do the job professionally. Such as protective apparel made from DuPont fibers to effectively reduce the hazards involved.

Thousands of rescuers have in fact been spared severe injuries, or a worse fate, thanks to products developed by DuPont.

NOMEX for firefighting missions
In fires, seconds can mean the difference between life and death. Fireman Rolf Blum was quite aware of that when rescuing a three-year old girl.

Suits which offer prolonged protection push back the pain threshold
from a blazing house: he was wearing a protective uniform of light-weight, flame-resistant NOMEX III. In direct contact with flames, such suits offer prolonged protection, push back the pain threshold. Wovens of NOMEX III maintain fabric integrity under flame and heat, which is a most effective contribution to protection against burn injuries. It is for these reasons that West Midlands, one of England's biggest fire brigades, opted for NOMEX "Delta T", a product specially deve-

loped for firefighting requirements. The safety of rescue teams is increasingly valued among our Eastern neighbours, where more and more fire services are being equipped with intervention uniforms made of NOMEX. How these can save lives in mishaps was recently experienced by a Hungarian helicopter pilot. Fuel suddenly ignited right in the middle of refuelling. He found himself engulfed in an enormous ball of fire from which he escaped unharmed thanks to his wear of NOMEX III. He was even able to extinguish the fire, thus avoiding complete loss of his aircraft.



KEVLAR provides protection against bullet threats
More and more criminals think nothing of using firearms these days. Constable Udo Blaumann became painfully aware of this when he was hit in the region of the heart by a bullet fired from a pistol only six metres away. Luckily, he was wearing a ballistic vest of KEVLAR - so he survived unharmed.

Equally effective are the seamless, cut-resistant surgeon's gloves
KEVLAR is a para-aramid fiber developed by DuPont, and wovens for ballistic vests are among the products for which it is ideally suited. Some of them weigh less than two kilos so they easily fit under a uniform. To date, such vests have saved the lives of more than 1,500 policemen - now members of DuPont's KEVLAR "Survivors Club".

In cooperation with industrial and research institutions, DuPont stages seminars on safety. Working together with authorities across Europe, these serve to foster further development of protective garments.



Seamless, cut-resistant surgeon's gloves may be less spectacular, but made of KEVLAR they are equally effective in protecting against accidental scalpel cuts and resultant infections when operating on, for example, HIV-afflicted patients.



TYVEK wards off invisible danger
Safety standards are exceptionally stringent in the nuclear industry.

A major problem in handling radioactive materials being that potential danger can be neither seen, felt nor smelled. Staff in high-risk areas must therefore be permanently protected by proper apparel.

Vests of KEVLAR and suits of NOMEX or TYVEK comply with highest quality standards and European norms

This is where TYVEK has long proved its outstanding advantages. Developed by DuPont, the spunbonded material

acts as a tight barrier that retains more than 97% of minute, invisible particles down to 0.6 microns. Skin contact with radioactive particles is thus precluded.

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To meet the exceptionally high demands needed in the field of protective apparel, DuPont has teamed up with the industry to develop the quality assurance programmes needed for gloves and ballistic vests of KEVLAR and for suits of NOMEX or TYVEK. These comply consistently with the highest quality standards and the most recent European norms - so that our rescuers can be assured they are being protected effectively.

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Part of our lives

10 ways to speed payment

The upturn, when it comes, can be no excuse for easing the tighter credit controls many businesses have introduced during the recession. Financing an upsurge in orders requires continuing tough cash management and customers must still be made to pay on time, according to Alex Lawrie, a factoring company. It has a 10-point plan of action:

- Evaluate the credit status of new customers and regularly review that of existing customers. New orders are good news, unless the customer cannot or will not pay.
- Define and agree credit limits with customers. Giving unlimited credit is dangerous. Some customers may take advantage by delaying payment on large orders, others may go bust.
- Agree payment terms with customers. State terms clearly on invoices.
- Make sure invoices are sent out promptly to the correct address. Ensure they are accurate, relate to the goods delivered and include details such as order numbers.
- Keep a record of amounts owing. The sales ledger should carry records of sales and credit notes issued.
- Follow up outstanding accounts. Check that customers have received invoices and that they have approved payment. Issue regular monthly statements on time. Do not hesitate to send reminder letters to overdue accounts.
- Get on the phone to confirm which invoices are being paid, how much is being paid, when and how payment will be made and who you are dealing with. Always ask to speak to the same person. Set objectives for the phone call. They should be to obtain payment, retain goodwill and "make this the last call".
- Confirm in writing what has been agreed on the phone.
- Do not be afraid to consider legal proceedings if payment is not forthcoming. Often the threat is enough - 75 per cent of slow payers settle on receipt of a solicitor's letter.
- Match payments against invoices and maintain a separate record of unpaid invoices.

CB

A card with a checklist of how to handle telephone calls to slow payers is available free. Tel: 0255 272727.

Stephen Elliott covered 4,000 kilometres of German motorway in eight days earlier this year, visiting 14 companies in process.

Like any other export salesman, Elliott was attempting to interest potential buyers in his company's products. HVR International, a Tyneside-based manufacturer of high voltage resistors used mainly in electrical switchgear, is keen to get more of its products used in industrial applications.

Unlike other salesmen, Elliott was not on the full-time payroll, though HVR does employ 36 people. He was on a five-month assignment to the company as part of an innovative exporting scheme devised by Project North East (PNE), a Newcastle-upon-Tyne enterprise agency.

PNE's Globe programme places unemployed managers who have a degree or a professional qualification with small and medium-sized companies trying to develop their export business.

Globe (the Graduate Level Overseas Business Exchange) allows companies which could not afford to take on a full-time export manager to test overseas markets. "Smaller companies often don't have the time, the resources or the contacts to do this on their own," says Colin Weatherspoon, manager of the Globe programme.

Globe is intended primarily for companies which are "passive exporters", responding to the occasional overseas order but unable to develop an active exporting strategy. They pay up to a quarter of the £4,000 cost of the programme while the secondees have continued to receive their unemployment benefit. PNE hopes this year to replace this with a system whereby companies pay a salary to secondees, of about £150 a week, but make no direct contribution to the programme.

The unemployed managers start in October with eight weeks of training from PNE and the University of Northumbria in international marketing, negotiating and selling skills. They then spend three months on assignment with a company learning about its products and its business and carrying out market research. Towards the end of their assignment, in February, they spend a fortnight in continental Europe following up phone leads and visiting potential customers.

Another Tyneside company, Kirkdale Engineering, fitted the Globe criteria perfectly. Kirkdale, a subcontract engineer with sales of £1.7m and 38 employees, makes only 2 per cent of sales outside the UK. But co-founder and director John Jobling sees good prospects overseas for his company's speciality, rotational moulding tooling used in making plastic products such as road cones and litter bins. "To sur-

vive we have to grow and the only growth can come from exports," says Jobling.

At the suggestion of PNE, which was already providing financial advice, Jobling acquired the services of Charles Scales, an unemployed manager in his late 30s with experience of manufacturing.

Working much of the time from home, Scales researched the continental marketplace before spending a fortnight visiting potential customers in Germany, the Netherlands and Belgium.

Jobling says he expected to wait six months for Scales's efforts to

produce results but earlier this month he received his first order, worth £11,000, from Germany. He believes two other inquiries, one from Germany, one from the Netherlands, will become orders.

Elliott's company, HVR International, was already an experienced exporter, selling 80 per cent of its £1.5m turnover overseas. But existing export business took up all the time of the company's three-strong sales and marketing team and there was no one available to open up new markets.

Roger Manning, managing director, had drawn up a five-year

programme which envisaged an increase in sales to £3.5m. Vital to the plan was a reduction of the company's dependence on the switchgear market and expansion into fields such as industrial controls and factory automation. HVR had one particular product on its books developed for a US customer but never exploited in Europe.

Elliott took this product to potential German customers and has already produced two small orders. Like many of the other Globe participants, Elliott did not have a marketing background - he has qualifications in mechanical engineering and accountancy - but this was not a handicap, says PNE's Paul Sampson. An engineering background gave participants a head start in understanding the products they were selling and their applications.

Language skills were a bonus but did not prove absolutely necessary for participants, says Sampson. Elliott spoke enough German to get through to the design engineers he needed to reach and once he had found them they were willing and able to speak English.

But helping north-east companies get into overseas markets is only half of the Globe project. It is also intended to help the unemployed managers find jobs, if possible in the company to which they are allocated. Kirkdale was not able to offer Scales a job but HVR has kept Elliott on for a further six months. If this works out he can expect to be offered a senior job, says Manning.

As the Globe initiative has evolved - Weatherspoon is now working on the third programme it has had to move upscale. It started out supporting companies with between 10 and 15 employees but these were too small to sustain the export drive or to offer a job to the secondee.

The third programme is targeting companies employing between 30 and 250 people though Weatherspoon is concerned that this shuts out the smaller business. "Maybe there are other ways of helping them," he muses.

Pitched at companies of a suitable size, Globe appears to provide a valuable service. "If we hadn't taken part in this project we would have had to do the job in-house in the tea break," says Jobling. "It would have taken us two years to get this far if we had been doing it ourselves."

*PNE is an enterprise agency - though it prefers the label business support agency - funded by corporate sponsors, Training and Enterprise Councils and by charging for its consultancy work and programmes. It is at Hawthorn House, Forth Banks, Newcastle upon Tyne, NE1 3SG. Tel: 091 261 7856

Stephen Elliott (left) and Roger Manning secured two new German orders

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The scheme is intended for growing businesses seeking up to £250,000. The next Investors' club meeting, at which companies seeking funds will make presentations, is on May 18.

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linking
s in difficulties

The images are stunning: a sleek red sports car turns slowly and cruises off screen; a blue-green rendering of the earth's atmosphere shows how the ozone layer is thinning alarmingly; red balloons drift through a group of near-abstract futuristic buildings.

Capping all this, the viewer - wearing special glasses - is treated to three-dimensional pictures of breaking pottery, with fragments spilling in slow motion off the big high-definition screen, and a smasher-looking metal container with forked arms which pursues autumn leaves as they scatter across a garden and appears to enter the room.

Producing this blend of realistic and toy-like images is IBM's Power Visualisation System, now being sold to scientific institutions, special effects studios and industrial users in the US and abroad. PVS costs between \$300,000 and \$1m (£200,000 and £677,000), can be hooked up to supercomputers or used with parallel processing systems for increased power, and can be combined with a variety of software and connecting equipment.

But more important than all of PVS's capabilities and potential is what this advanced computer graphics system represents for IBM, now no longer the overlord of the world computer industry and struggling to regain profits and credibility in fragmenting markets.

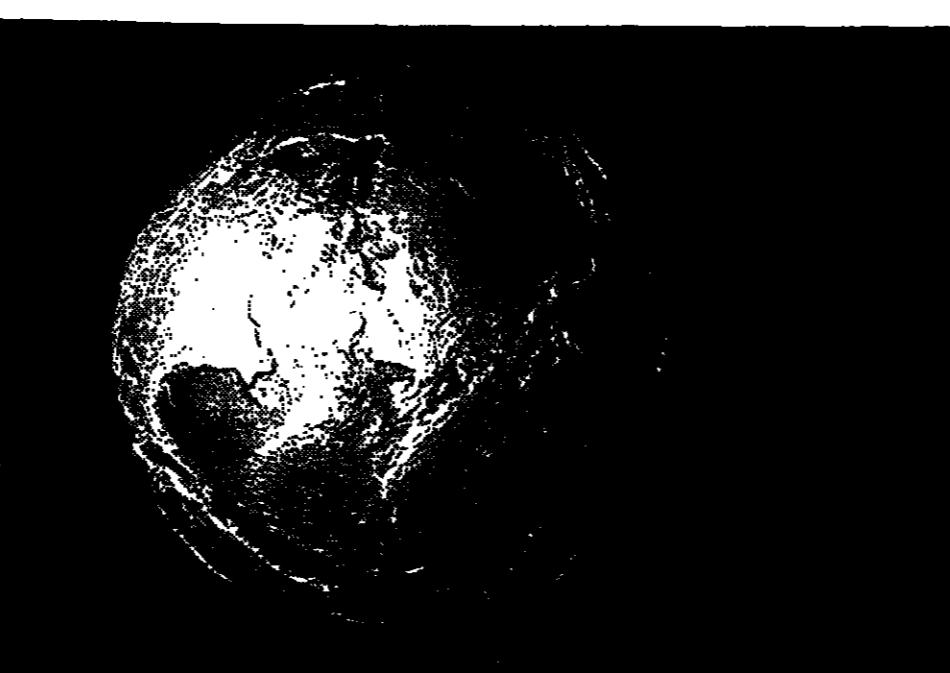
That challenge thrusts deep into the heart of IBM, affecting not only its products and marketing operations, but also its research activities. For PVS, like several other new products including speech recognition and multimedia conference systems, was developed in the group's research facilities and not by one of the product divisions.

"We have to run like hell to survive," says Jim McGroddy, IBM's director of research. "As a company, we've not been in enough of a hurry. We've not felt the heat of the market so much." With group losses last year of some \$5bn, further heavy job cuts in prospect and a tough new chief executive appointed from outside to stop the financial rot, the heat inside IBM has become scorching. Every part has to justify its existence.

That is true of the research activities - headquartered in New York state and employing 2,000 people in the US (including California), Switzerland, Japan and Israel - just as it is for other more commercially exposed parts of the business. The research division's funding has been cut by 10 per cent to \$500m this year, though there are hopes that some will be made up from federal sources. (IBM's total research and development budget was \$6.5bn in 1992.)

IBM's new graphics system is an effort to marry R&D with commercial instinct, reports Andrew Fisher

Three-D vision of the future



How the world looks to IBM: using PVS, the globe appears on screen in full colour and three-D

In the present harsh business climate, IBM's research unit is determined to show that it can combine its scientific and electronics skills, which have yielded several Nobel prizes and a third of IBM's 30,000 worldwide patents, with the hardened commercial abilities needed to succeed in the market place.

That means pushing beyond IBM's traditional areas of mainstream computer activity into new markets. According to Mark Bregman, head of technical plans and controls at the research division: "In the last five to seven years, the principle value creation in information technology has come from the formation and exploitation of new business segments rather than just the expansion of existing segments."

As well as being developed by IBM's research division, PVS is also managed and marketed from there. Previously, when a product idea was identified as being commercially viable, it was developed by one of the concern's operating divi-

sions. The decision to invest depended on whether there was an IBM unit in the relevant business. "If there was not an IBM partner, most often it would be decided not to invest," Bregman notes.

Since there was no obvious IBM application to bring PVS to end-users, the research division decided to run with the system itself. "It was aimed at a market where IBM is not a major player," says Armando Garcia, research director of visualisation systems.

Convinced of PVS's future, and backed by IBM executives, the research division sank \$20m into the system's development and brought it to the commercial stage in less than two years. Normally, this would have taken twice as long. A special team was set up to propel PVS, with its own Data Explorer software, from the laboratory to the market place.

When this had been done, PVS's managers faced the problem of convincing the market of its uses. In the entertainment world, this has

not been too hard. The special effects that can be generated by PVS are an obvious asset in the constant Hollywood battle for big screen success. IBM has sold the system to several US film studios.

Scientific applications are also fairly easy to identify, as huge volumes of data can be transformed into animated visual images with PVS. These can be spun round, shrunk and blown up, or twisted into new shapes. Thus scientists can view and analyse complex arrays of information in new ways. Examples include the mapping of the ozone layer's deterioration, simulated chemical interactions and medical scanning images. Both Cornell and Princeton universities have PVS equipment.

The real test, though, will be the extent to which IBM can move its research-derived products into the wider industrial and business world. Honda of Japan has a PVS system and European car companies are also showing some interest. With PVS, says IBM, manufacturers

can speed up car design by dispensing with clay models.

Yet some in the industry remain to be persuaded, says Garcia. "True car designers are still not convinced they can dispense with traditional tools." This is where IBM's researchers, many of whom are more used to talking and thinking along scientific rather than commercial lines, have to ally themselves with marketing experts.

PVS is in competition with other high-powered systems sold by companies such as Silicon Graphics, Quantel and Kodak. It is not meant to replace supercomputers like Cray's, but to be used with them if necessary. According to Eric Rosenzweig, marketing manager for PVS, the next step is to sell the system as an analytical tool to financial institutions and industrial companies, to provide them with improved visual means of monitoring performance and understanding how the parts of their operations interact.

But to do this IBM will have to make its systems more readily usable by managers who know little or nothing about computers. The group has not always been good at exploiting its technologies. It was slow, for example, to bring out its own computer using Risc (reduced instruction set computing) which it invented in the mid-1970s.

To inject the necessary urgency and financial discipline into research projects which enter the commercial category, strict criteria have been laid down. Projects are evaluated on the basis of what they are trying to achieve, how this can be recognised so as to prevent them from becoming open-ended, and the value to IBM. That value used to focus on higher revenues or lower costs. Now, explains Bregman, "it is increasingly used in a broader sense to include new markets and new businesses".

One of these is rapid prototyping, an industrial design tool aimed at giving engineers an actual plastic model of what they are trying to create. This example, not yet on the market, illustrates what McGroddy means when he talks of "entering the white space" where IBM has traditionally not ventured. IBM's researchers insist that such activities do not mean it will weaken its commitment to fundamental research.

Instead, they hope that the flow of funds back from the sale of successful products will be used, at least partly, to enhance the research spending. If IBM can pull its new ideas out of the research laboratories and put them into the market place quickly enough, it could gain a new entrepreneurial impetus at a time when this is desperately needed. If not, the white space it is so keen to enter will be blinding rather than enlightening.

Technically Speaking

Concorde's heavy use of protocol

By Robin Gilbert

OVER the last few years, HIV-infected patients have faced a bewildering barrage of press opinion about the efficacy of Wellcome's drug Retrovir.

The latest episode occurred earlier this month when a press conference from an Anglo-French trial called Concorde revealed preliminary data that suggested there was no benefit among people in the early stages of HIV infection after three years of treatment.

This conclusion contrasted with other Retrovir trials, such as the one-year study published in August 1988 which was acclaimed as providing some hope in determining the disease.

To those present at the US Food and Drug Administration meeting in January 1990, it will come as little surprise that the benefits of Retrovir could decline over time. Nevertheless, the preliminary conclusions of the Concorde trial seemed discouraging.

A recent article in the British Medical Journal supports Wellcome's view that changes in protocol make any meaningful analysis difficult. The main problem is that about 40 per cent of people who initially received a placebo changed early to Retrovir for compassionate reasons.

The article also quotes Ian Weller, a principal investigator in the trial. He says the only way to analyse the data was on a so-called "intention-to-treat" basis. This means that patients who start in a control group remain there for statistical purposes regardless of whether they continue taking the placebo.

"Any statistician will tell you that unless you do this, you destroy the randomisation of the study. You can't just forget people who stopped or started taking the capsules or it introduces bias," claims Weller.

Intention to treat analysis is discussed in a number of recent articles. A standard discussion is included in the 1990 book "Statistical issues in Drug R&D".

This article supports the general principle of intention to treat analysis. But it does raise a number of

practical questions about its limitations, pointing out that one crucial problem in clinical trials is that they rarely, if ever, can be performed without flaw. There is, for example, a danger that patients may not comply perfectly with the assigned therapy or they may deviate under medical advice.

Problems of this nature are of particular concern in a long-term clinical trial with large numbers of people involved, especially in AIDS therapy where popular advice tends to influence the patients involved in the trial.

Similar concerns are raised in a second article, "The application of the principle of intention to treat to the analysis of clinical trials" (Gilling and Koch, in Drug Information Journal P41 1, 1991). Though this article emphasises the need to follow intention to treat analysis, it recognises the problems of meaningful analysis when the original trial protocol is breached to a significant extent.

Weller, therefore, appears to be sticking rigidly to the principle of intention to treat. Given the number of changes from protocol in this trial, one must query the strength of Weller's conclusion.

Results of another Retrovir trial in early-stage patients are to be reported shortly and doubtless will lead to a similar worldwide debate on the merits of this therapy.

A recent article in Nature, demonstrating how HIV infects large numbers of cells in the lymph glands during the early phase of the infection, has received comparatively little publicity outside the medical press.

This explains how the disease was progressing during the latent phase even when difficult or impossible to detect in the bloodstream. It indicates the importance of starting drug therapy at the earliest stages of infection.

The Concorde study's preliminary findings indicated that Retrovir was well-tolerated. It must be hoped that combination therapy, using Retrovir, will provide a greater level of success in deferring the onset of the disease.

The author is pharmaceuticals analyst at Panmure Gordon.

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A Notice has been placed in the Official Journal of the European Communities. Tenders will be sought from suitably qualified and experienced private sector organisations. The existing in-house team will also be invited to bid. The proposed contract term is 6 years commencing April 1994.

Initial expressions of interest are being sought. Organisations interested in tendering should have regard to the Notice in the Official Journal and respond by 21 May 1993.

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proposals for the liquidation, reorgani-

sation or amalgamation of the company

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confided on it by the Insolvency Act

1986. Proposals for the liquidation, reorgani-

sation or amalgamation of the company

BUSINESS AND THE LAW

Peugeot supply ruling upheld



A refusal by Peugeot, the French car maker, to supply cars to a company specialising in parallel imports has been declared unlawful by the European Court of First Instance.

The court upheld a European Commission decision that Peugeot's refusal to supply Eco System, a French car importer, was contrary to EC competition rules. The Commission found the refusal to supply hindered the importation into France of new Peugeot cars bought in Belgium and Luxembourg by French consumers who used Eco System as a professional intermediary. It also said Peugeot's action did not come within the scope of the block exemption relating to certain categories of car distribution and servicing agreements.

Peugeot argued that its refusal to supply was covered by the block exemption. Although the block exemption specifically authorised the sale of cars by a distributor to the final consumer who used an independent intermediary for the purpose of purchasing the car, Eco System was not just an independent intermediary but in fact acted as a reseller, Peugeot said. Under the terms of the block exemption, it was lawful for a distributor within an exempted network to refuse to supply independent resellers.

The court was not convinced by these arguments. It found Eco System was not acting as a reseller and that therefore Peugeot's actions could not be validated by virtue of the block exemption.

T-9/92: *Automobiles Peugeot SA and Peugeot SA v Commission, CFI 2CH, 22nd April 1993*

Interpretation of the scope of the Brussels Convention
In a reference from the German Bundesgerichtshof, the Court gave a preliminary ruling on aspects of the Brussels Convention, which sets out the rules for the jurisdiction and enforcement of civil judgments in the EC. The case involved the death of a German school boy while on a trip to Italy. The teacher in charge of the trip was charged in Italy with man-

slaughter. The boy's family intervened in the case, bringing a civil suit for damages against the teacher. The Italian court found the teacher guilty of manslaughter and awarded damages of £20m (£25,000).

The German courts, on application from the family, ordered the enforcement of the damages award. The teacher appealed this decision. The appeal court held that he was liable to pay the damages as the judgment of the Italian court fell within the scope of the Brussels Convention. This decision was further appealed, and it was during the course of this action that reference was made to the European Court.

The court ruled that the Brussels Convention applied to civil matters, whether they were brought before civil or criminal courts.

It then had to determine whether the teacher, who at the time of the incident was employed by the local authority, was acting in the exercise of his public duties as the Brussels Convention does not apply to administrative matters, which is taken to include those matters involving the exercise of public authority powers. The court found that although the teacher was a civil servant he was not at the time of the school trip exercising his public authority powers. This was so even if under German law, he was assumed to be acting under such powers. The case was therefore covered by the Brussels Convention.

C-172/91: *Volker Sontag v Hans Waldmann, Elisabeth Waldmann and Stefan Waldmann, ECJ FC, 21st April 1993*

Corrigendum
In last week's column, in the report of Case C-19/92: *Kraus v Land Baden-Württemberg*, the sum of money referred to should have been DM130, not DM13 and the final sentence should have read: "However, such action by member states was limited to the extent that it could not restrict the effective exercise of the fundamental rights relating to movement and establishment rights guaranteed by the Rome Treaty."

BRICK COURT CHAMBERS, BRUSSELS

The IRA bomb in the City of London at the weekend has underlined the urgency of introducing as swiftly as possible the government-backed scheme for insuring commercial property against terrorist bomb damage.

Last December - 10 months after the IRA's first big bomb in the City which caused an estimated £850m damage - the government agreed to act as "reinsurer of last resort". But legislation to bring the scheme into operation has yet to be presented to parliament.

Until it is, the insurance industry must continue to rely on Department of Trade and Industry assurances that it will pick up the bill for terrorist-inflicted damage.

Pool Re, the mutual reinsurance company set up by the insurance industry to manage the proposed terrorism fund, began collecting monies for the pool in January. But the estimated £300m-£400m cost of repairs arising from Saturday's bomb in Bishopsgate will more than exhaust the premium income collected so far, leaving the government and the insurance industry (which has agreed to bear 10 per cent of the excess reinsurance costs) to stump up as much as £200m.

With Pool Re's existing funds likely to be absorbed by claims from the weekend bombing, the government will have to bear the bulk of the cost of any further IRA attacks on mainland Britain this year.

The Association of British Insurers (ABI) called at the weekend for the legislation to enact Pool Re to be brought forward from its planned implementation date in mid-May.

However, there are still several problems with the scheme itself which remain to be resolved before the enabling legislation can be introduced. Many of the scheme's details remain sketchy.

Property owners and insurance purchasers, who welcomed the government's earlier decision to fill the gap created when the insurers own reinsurers withdrew support for terrorism cover last November, have expressed doubts about Pool Re's viability.

Under the proposed scheme participating insurance companies and syndicates would all charge the same level of premium for cover against terrorism; premiums would be determined by factors such as the sum insured and the location of the property. The premiums would go into a pool to be managed by Pool Re and would be used to meet all claims up to an amount equal to

the reinsurance company's annual premium income; the government would reinsure most claims in excess of that amount.

Beyond this little is known about how the scheme would operate. No one, for example, seems sure about the size of the pool. The government expects the pool to attract about £500m a year in premium income; the ABI is less optimistic, suggesting a pool of £250m-£300m.

After Saturday's bomb that figure looks woefully inadequate. So how can the size of the fund be increased? Should it be compulsory to purchase additional cover against terrorism possibly through the imposition of a standard levy on all commercial insurance policies?

And what would happen to the pool if no claims were made during a particular year. Would companies receive a contributions holiday the following year? If there are no claims who would share in the profits?

These questions

are typical of the concerns voiced by the Association of Insurance and Risk Managers in Industry and Commerce (AIRMIC). At a recent AIRMIC conference, members (companies which buy their own insurance on the market) raised several serious reservations about the scheme.

• The heavy cost of administering quotations;

• the unclear position of captive insurance companies set up offshore by companies such as Imperial Chemical Industries to insure their own businesses; will they be able to buy into Pool Re?

• doubts about whether the scheme would cover the cost of disruption for businesses;

• the difficulty of defining terrorist-inflicted losses where companies have not insured against such damage;

• Ambiguity over office blocks with multiple leases. What is the position of tenants who are covered against terrorism while others in



Sir Francis McWilliams, Lord Mayor of London, at the NatWest Tower

the same building are not?

Because of the uncertainty over a scheme described by the AIRMIC as vague and impractical some companies are looking for cover elsewhere in the market; they are also becoming increasingly selective in their purchase of terrorism cover, insuring some buildings in high-risk areas such as central London but leaving buildings in lower risk areas uncovered.

Before the IRA bombing in Warrington last month such an approach might have been acceptable. Today it constitutes an extremely risky strategy, says the AIRMIC. "If a company without cover suffers a big hit it could be ruined. What would its shareholders and bankers say?" an AIRMIC spokesman says.

Property owners share most of these concerns but raise one more significant problem which could ultimately prove fatal to the scheme's success.

According to Mr David Knight, a property lawyer with City solicitors Lovell White Durant, one of the most worrying aspects of the scheme from the insured's point of view is that it is the only option available in the market; as all insurance companies and Lloyds' syndicates are likely to offer the same quote, there is no opportunity to shop around. The insured must take what is on offer. That, he says, may have serious implications under EC competition law.

Ms Pat Treacy, a competition lawyer with Lovells, believes an agreement or arrangement between the insurance companies and the Lloyds' syndicates participating in the new scheme could contravene EC competition rules.

"Where a number of competing insurance undertakings enter into an arrangement under which they will provide cover only through an agreed mechanism which will enable them to demand uniform higher premiums in such a way as to minimise risk to themselves and to decrease cover for the insured, that arrangement may well fall within the scope of Article 85 of the Rome treaty," she says.

Article 85 prohibits anti-competitive agreements or arrangements which have an effect on trade between member states of the EC. To avoid the risk of the arrangement being declared unlawful and insurance companies incurring fines, the insurers would have to obtain an exemption for the agreement from the European Commission; companies could either seek an individual exemption or a block exemption for agreements in the insurance sector which came into force on April 1. Obtaining an exemption will be difficult.

However, privately, the ABI appears to be quietly confident of winning an exemption for the scheme.

The ABI says it is aware of the potential competition problems and that it is in contact with Brussels over the issue. The AIRMIC, however, is more dismissive of the competition issue. "Without Pool Re there would be no cover. Why would any company want to see it struck down?" it says.

Lovell's lawyers say property owners are relieved the government has agreed to act as "reinsurer of last resort" and are anxious not to rock the boat. However, property owners and other interested parties dissatisfied with Pool Re could still lobby the Commission if they oppose the final shape of the scheme. Lovells, which believes the scheme may eventually be advising its clients that such a course of action would be a legitimate option to enforce change.

Whatever the merits of such tactics it is clear that there are still many problems with the Pool Re scheme. Saturday's bomb is a reminder that time is not on the government's side.

Insurers search for some cover

the reinsurance company's annual premium income; the government would reinsure most claims in excess of that amount.

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PEOPLE

Hutchinson's visa for new job

Bodies politic

Four months after leaving Nationwide Building Society when his job disappeared, John Hutchinson has stepped into a new post at Visa International. Nationwide's former corporate strategy director is to become Visa's UK managing director.

Hutchinson was employed by Nationwide to develop strategies for diversification such as moves into selling insurance in branches, but lost his post in December when the society decided to concentrate on its core business.

The intervening months gave him time to think. "It is never an easy time when you are casting around trying to sort out the future. But it gave me some time to think about

what I enjoyed, and what suited me," he says.

He came to the conclusion that he would like a strategy job connected with credit cards, having headed Lloyds bank's Visa card operations earlier in his career. "I have been very close to credit cards for a long time," he says.

It also suited Visa to take him on for a new post with responsibility for UK operations within Visa's Europe, Middle East and Africa operations. Hutchinson envisages eventually heading a policy staff of no more than 20 people.

Hutchinson will report to Jean-Jacques Desbons, chief executive of Visa International for the region. He will also report to the Visa UK board representing the 43 banks and building societies which built a director for Britain.

Finance post at Euro Disney

The advance of French executives at Euro Disney continues with the appointment of Xavier de Mézerac as vice president, financial planning and analysis. De Mézerac, 37, replaces American John MacLeod who is returning to a US post with Walt Disney. De Mézerac was previously with the Corning Group, most recently as European director of finance and business development. At Euro Disney, he will report to John Forsgren, finance director.

His appointment follows that of Philippe Bourguignon, who replaced Robert Fitzpatrick as chairman of the Paris-based theme park last January. After a slow start, Euro Disney decided late last year to embark on a drive to persuade French visitors to visit the park. As a result, the group came close to reaching its first year target of 11m visitors.

■ Martin Couchman, formerly director of administration at the National Economic Development Council, has been appointed deputy chief executive of the BRITISH HOSPITALITY ASSOCIATION.

■ Allan Bridgewater, director and group chief executive of Norwich Union Group, has been elected chairman of the ASSOCIATION OF BRITISH INSURERS.

■ Duncan Macdiarmid, formerly director of finance at Help the Aged, has been appointed director of the BERNARD SUNLEY CHARITABLE FOUNDATION; he replaces the Rev Anthony Winter who has retired as secretary to the trustees and takes over the duties of Sir William Shapland, who nevertheless remains a trustee.

■ Sir Robert Wade-Gery (below), a director of BZW and a former diplomat, has been appointed chairman of the BRITISH IRISH INDUSTRY CIRCLE in succession to Dermot Smurfit.

■ Nelson Porteous has been elected president of the Federation of Plastering and Drywall Contractors.

■ Malcolm Bates, deputy md of GEC, has been appointed a member of the INDUSTRIAL DEVELOPMENT ADVISORY BOARD.

■ Lord Tombs, former chairman of Rolls-Royce, has been appointed a member of the SECURITY COMMISSION.

■ David Singleton, commercial director of Whitbread, has been appointed a member of the MEAT AND LIVESTOCK COMMISSION's Consumers' Committee.

■ Rosamund Blomfield-Smith, an assistant director of J Henry Schroder Waggs, has been appointed a member of the board of the NATIONAL RIVERS AUTHORITY.

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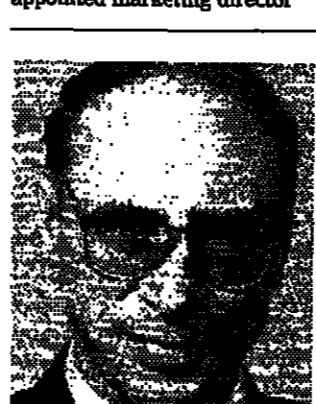
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The European Policy Forum, the cross-party and pan-European think tank, has appointed a new governor in the shape of Floris Mallaerts, chairman of Unilever NV (left). Sir Ronald Halstead, chairman of the Industrial Development Advisory Board and deputy chairman of British Steel; Nicholas Colchester, deputy editor of The Economist; and Jonathan Rickford, BT's director of government relations, have been appointed members of the forum's council.

كاظم الظاهر

ARTS

Exhibitions

The history of sculpture, and Moore

William Packer reviews diverse examples of the stone-carver's art

The conversion, by the Jeremy Dixon/Edward Jones partnership, of a group of Victorian offices and warehouses alongside the Leeds City Art Gallery, was discussed in an architectural context by my FT colleague, Colin Amery, last week. In more general terms, what it does is to give the newly constituted Henry Moore Institute its headquarters, and the public a fine new gallery dedicated to the display of sculpture.

The Henry Moore Centre for the Study of Sculpture was set up by the Henry Moore Foundation in 1982 and housed within the Leeds City Art Gallery. The Henry Moore Sculpture Trust came next, in 1988, to make work of all kinds better available to the public. And since 1989, the Trust's active collaboration with working sculptors has been centred upon the Henry Moore Sculpture Studio, at Dean Clough in Halifax. For all this apparently confusing - though hardly confused - activity the Institute will provide an administrative heart and public focus.

However, the inaugural show is no celebration of the modern or contemporary. Rather, in going back to some of the earliest surviving examples of English medieval sculpture, it lays proper emphasis on a continuing and universal tradition. It is nicely appropriate, too, to Henry Moore himself, whose first conscious encounter with sculpture as such was with the medieval monuments and decorative carvings in the parish church at Methley, a village between Castleford and Leeds, to which he was taken by his schoolmaster as a boy.

Rather more ironically apropos is the story Moore often cited of the carving rolled down the hill and

reduced to its true self as all the unnecessary bits were knocked away. At Leeds, with the more-or-less life-size figures from the West Front of York Minster which dominate the exhibition, are sculptures not so much with the unnecessary bits knocked off as with virtually all the bits knocked off, mere ghosts and dim echoes of sculptures, so grievously are they eroded.

They remain extraordinary objects, the physical nature of their substance wonderfully revealed in the weathering and pitting that reduces the limestone to honeycomb. But to claim such residue as art is wishful thinking. What it might have been is another matter. Certain of these figures - and the rather better-preserved fragments and reliefs from York itself, Gisborough, Lincoln and elsewhere - do more than enough to tell us what has been lost. They do this by their own vigour, formal invention and refined simplicity. Devils devour a sinner's soul: a mason carves at a block of stone. Such images touch the heart across the centuries.

The importance of the art-historical research into these works is undoubtedly, and already it has been established that the York figures long pre-date the 14th century West Front, with which they had always been assumed contemporary. But scholarship, however worthy, does not always make for successful exhibitions. Here the Romanesque

would have been a subject entirely appropriate to the occasion of this brave new departure, but sadly, in the event, this exhibition is a misjudgment and a disappointment.

Over at Kirkstall Abbey, an incongruously complete and magnificent ruin in a Leeds suburb, the German sculptor, Ulrich Ruckreim has installed a series of works in the north arcade, which appears made for the spot. Ruckreim is a minimalist, splitting open his blocks of stone in a way that both celebrates the material itself, in its mass and physical texture, and the manner of his working it - the drilling and cutting and splitting.

Here he also responds directly to the setting, putting the component pieces of these works through as many permutations, but making each single work conform to a consistent buttress-like image that both echoes and opposes the ambient gothic architecture. And if, in the event, his work here serves to celebrate the great spaces of the Abbey rather than itself, it is as clear that Ruckreim is as moved by them as we are, turning with us to consider the high vaults, the great void of the West Window, and the sky.

He too is now principally a carver and a consummate carver at that, working the surface of the stone with the utmost subtlety and variety of tone and texture, yet never sacrificing an essential and monumental simplicity that lately has grown ever simpler.

Here he shows only his non-figu-

romanesque - Stone Sculpture from Medieval England: The Henry Moore Institute, Leeds, until July 19 - funded by the Henry Moore Foundation

Ulrich Ruckreim: Kirkstall Abbey, Leeds, until June 20 - presented by the Henry Moore Sculpture Trust

Jorgen Sorensen - Retrospective: The Yorkshire Sculpture Park, Bretton Hall, near Wakefield, until July 4 - supported by the Arts Council's International Fund, the Danish Ministry of Culture, the Royal Danish Embassy, Celcos Blocks Ltd and the Henry Moore Foundation



Jorgen Sorensen with "An Experience Less" in Wakefield's Bretton Hall

Broadway Theatre

Chekhov meets the Brooklyn sisters

What a joy to pass a few hours in the company of the sisters Rosenzweig, each as lovely as Wendy Wasserstein's play about them, which has transferred to the Ethel Barrymore Theatre on Broadway after a sold-out off-Broadway run.

They are achievers, those three Rosenzweig girls, born in Flatbush, Brooklyn and now living individually exceptional lives across the globe, who come together for eldest sister Sara's 54th birthday at her home in Queen Anne's Gate, London.

The clash and mingle of British and American cultures is more than the subject of this play but its formal lineage: *The Sisters Rosensweig*, combines the wit and style of a British drawing room comedy - everyone here is clever, accomplished, wealthy, or at least good-looking, and always has a great exit line - with the inward focus of the American family drama, and spices it all with a dash of Chekhov.

The play is steeped in Jewish references which lend it not only much of its humor but its deepest resonance: the Rosenzweigs cannot move forward, Wasserstein suggests, until they can live with their cultural past, as Jews, Americans, and women. Like their Chekhovian predecessors these three sisters are

in search of an elusive moment of happiness, but this is not a play of smouldering subtext and compromised desires. The Rosenzweigs, like the women in Wasserstein's previous plays, *Uncommon Women and Others*, *Isn't It Romantic*, and *The Heidi Chronicles*, are finding their way to their own personal Moscow.

The Sisters Rosensweig is set during 1981, the breakup of the Soviet Union provides a symbolic equivalent to the shakings happening between and within the characters on stage. The sister whose world needs and gets the most shaking is Sara Goode (Jane Alexander), a high-powered manager for the Hongkong Shanghai Bank who lives in London with her teenage daughter Tess (Julie Dreyfus).

England is the perfect place for Sara to hide from herself. "What a relief," she says, "to live in a country where your emotions are openly repressed."

Tess is less impressed with expatriate life; she is threatening to join the Lithuanian resistance with her witless working-class boyfriend (Patrick Fitzgerald).

The shaking starts for Sara when Merv (Robert Klein), an American faux-furrier and passionate Zionist, crashes her birthday party. In town

to complete his studies, he has made a point of including new commissions from British composers

for the party is Sara's youngest sister Pfenni (Christine Estabrook), a restless travel writer who "leads her life like she's on an extended Junior year abroad." Pfenni's inability to find permanence extends to her romantic life: her lover, Geoffrey, a British theatre director (John Vickery, in a wonderfully show turn), is bisexual.

Completing the trio is Gorgeous Teitelbaum (Madeline Kahn), a radio pop psychologist and wife of a wealthy Boston lawyer, who comes to London leading a tour of her temple women's group. The character, which could easily be a brassy cliché, is in Wasserstein's sensitive writing and Kahn's brilliantly understated performance, a suburban sage. Gorgeous's hilariously aphoristic yenta-ing: "You can't judge a book by its cover," she tells Pfenni about Geoffrey, "but it seems to me that you are in the wrong library," masks her own secrets and deceptions.

Daniel Sullivan's direction is as elegant, subtle, and attentive to detail as John Lee Beatty's set and Jane Greenwood's costumes. Jane Alexander brings just the right combination of defensiveness and gentleness to Sara; her performance is perfectly observed down to her touch of British accent. Robert

Klein, best known as a comedian, is a less polished actor than the others, but his rough edges make him wholly plausible Merv: out of place, but full of a singular charm.

Estabrook seems implausibly wan for a woman who has made a career as unconventional as Pfenni's, but the problem lies as much in the writing as in her performance. Pfenni's personal journey is less satisfying than her sisters': she waits off at the end of the play as she entered it, still "a wandering Jew." Perhaps Wasserstein is leaving room for *The Sisters Rosensweig II: Pfenni's Return?* We can only hope.

Karen Fricker

London Concert

A deserved promotion

but on the South Bank so far the choice of works has been much more conservative. There was not much sense of enterprise about this latest selection of Berlioz, Ravel and Shostakovich, but the performances transformed it into a memorable occasion.

Haitink's account of the Overture to *Benvenuto Cellini* was unexpectedly rich-toned and muscular, although not especially French in

timbre or rhythm. It was still convincingly powerful, Berlioz as viewed from an uncluttered Beethovenian perspective. Ravel's *Shéhérazade*, though, caught all the appropriate French inflections. The refinement of the orchestra's pianissimo playing and the poise of its woodwind principals provided Lotti's performance with a beautifully shaded halo. Her tone was not radiantly full as one might have hoped, but the attention to verbal detail and the expressive nudges projected each song intelligently.

There is a refreshing lack of self-regard in the ROH Orchestra's playing; a couple of times, as in the scherzo to Shostakovich's Fifth Symphony, a band used to showing itself off might have turned on a more extravert display. Haitink's view of the symphony, in any case, does not lead itself to anything so

intriguing. It continues to develop its depth and power, pivoted about remorseless unfoldings of the first movement and the Largo which made full use of the orchestra's prodigious dynamic range and plunging into the finale with heedless abandon, yet braking for a pained slowness for that final exploration of its empty rhetorical themes. This was the precise antidote to Solti's inert performance of the Fifth with the Vienna Philharmonic in the same hall earlier this year, and as disturbing as any imaginable account could be.

Andrew Clements

INTERNATIONAL ARTS GUIDE

AMSTERDAM

Concertgebouw Tonight: Valery Gergiev conducts Orchestra and Chorus of Kirov Opera in concert performance of Evgeny Onegin, with Sergey Leiferkin. Thurs: Reinbert de Leeuw conducts Royal Concertgebouw Orchestra in works by Escher, Scarlino and Dalapiccola. Sun afternoon: Budapest Concert Orchestra (24-hour information 671 8345). Muziektheater Tonight, Thurs, Sun afternoon, next Tues: Graeme Jenkins conducts Tim Albery's Bregenz Festival production of Catalani's La Wally, with Janet Cassena, Barry McCauley and Jean-Philippe Lafont. Fri: Nederlands Dans Theater. May 7: Nicolaus Harnoncourt conducts first night of Jürgen Flimm's new production of La nozze di Figaro (6255 455).

ANTWERP

Stadschouwburg, Daily till Sun: Frankfurt Ballet in works by William Forsythe (234 1189).

DeSingel Tonight: Jan Caeyers conducts New Belgian Chamber Orchestra in world premiere of Luc Van Hooy's Oboe Concerto (Paul Dombrecht, plus works by Stravinsky and Beethoven). May 6: Boulez conducts Schoenberg and Birtwistle (234 1188). De Muzzares Opera Tonight: Stefan Soltesz conducts orchestral concert with soprano soloist Luana DeVol. Tomorrow and Thurs: flamenco show (233 6685).

BRUSSELS

Comédie Daily till Sat: Mrs Klein, psychological drama by South African-born actor and dramatist Nicolas Wright. French translation by François Regnaut, production by Brigitte Jaques (320 5001). Victoria Hall Tomorrow: Ronald Zollman conducts Belgian National Orchestra. Thurs: András Schiff piano recital. Sun: Philippe Corboz conducts sacred music by Duruflé (Grand Passage 310 6611).

THE HAGUE

Danstheater Thurs, Sat, next Tues, Wed, Thurs: Nederlandse Dans Theater mixed bill, including new work by Hans van Manen. Fri: new choreographies by Christopher Bruce and Martha Clarke (360 4930).

Dr Anton Philipszaal Fri evening, Sun afternoon: Franz Welser-Möst conducts Hague Philharmonic Orchestra. Symphonies by Mozart and Schumann, with Ronald Brautigam playing Chopin's Second Piano Concerto on Fri. Dohnányi's Variations on a Nursery

Song on Sun (360 9810)

CHICAGO

Orchestra Hall Thurs, Sat, next Tues: Daniel Barenboim conducts Chicago Symphony Orchestra and Chorus in Beethoven's Missa Solemnis, with soloists including Waltraud Meier and John Aler (433 6685).

GENEVA

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VIENNA

OPERA Staatsoper Tonight: Andrea Chenier with Bruno Boccellari, Renato Bruson and Maria Guleghina. Thurs: Il barbiere di Siviglia. Fri: Der

flying Holländer with Franz Grundheber and Julia Varady. Sat: Fidelio. Sun: Tosca (51444 2955). Musikverein Tonight: Vienna String Quartet plays works by Mozart, Berg and Brahms. Tomorrow: Dmitri Ashkenazy piano recital. Thurs: Vienna Simónetti plays works by Fux, Beethoven and Grieg. Fri: Stéphane Denève conducts Austrian Radio Symphony Orchestra in Dvorák, Erod and Elgar. Sun afternoon: Isaac Karabtchevsky conducts Tonkünstler Orchestra and Chorus in sacred music by Bruckner. Sun evening: Alfred Kraus song recital (505 8190).

Konzerthaus Tonight: Erwin Ortner conducts a concert performance of Frank Martin's opera Le Vin Herbé. Tomorrow and Thurs: Eliash Barleben's award-winning play about jailers and inmates of an isolated Australian prison camp who produce a play and create a civilisation. Thurs May 22 (Signature Theater 703-685 4331).

UTRECHT

Vredenburg Tonight: Philippe Entremont is conductor and piano soloist with Netherlands Chamber Orchestra. Tomorrow: Ronald Zollman conducts Belgian National Orchestra. Thurs: András Schiff piano recital. Sun: Philippe Corboz conducts sacred music by Duruflé (Grand Passage 310 6611).

WURZBURG

Stadtsaal Tonight: Andrea Chenier with Bruno Boccellari, Renato Bruson and Maria Guleghina. Thurs: Il barbiere di Siviglia. Fri: Der

WASHINGT

KENNEDY CENTER The award-winning musical Guys and Dolls daily except Mon in the Opera House. Yuri Temirkanov begins two weeks of concerts with the National Symphony Orchestra on Thurs with a programme including Tchaikovsky's First Symphony and Stravinsky's Firebird (repeated Fri, Sat and next Tues). Sat at 17:00: Seiji Ozawa conducts Boston Symphony Orchestra in symphonies by Beethoven and Shostakovich, with piano soloist Bruno Leonard Gabis piano recital (712 1211).

ZURICH

Opernhaus Tomorrow: final performance this season of Giacomo Puccini's Madama Butterfly. Thurs: ballet mixed bill, with works by Nijinski, Arthur Saint-Leon, Bernd Blenert and Jorma Uotila. Fri and Sat: Ponnelle production of Die Zauberflöte, with Francisco Araiza. Sun: Ruth Berghaus' production of Elektra. Mon: Josef Protzschka song recital. May 8: Don Carlo (505 0909).

Tonhalle Tomorrow and Thurs: Jia Lü conducts Tonhalle Orchestra with violin soloist Shira Rabin. (206 3434).

European Cable and Satellite Business TV

(All times are Central European Time)

MONDAY TO THURSDAY

Super Channel: European Business Today 0730: 2230

Monday Super Channel: West of Moscow 1230.

Super Channel: Financial Times Reports 0630

Wednesday Super Channel: Financial Times Reports 2130

Thursday Sky News: Financial Times Reports 0630

Sky News: West of Moscow 1130: 2230

Sunday Super Channel: West of Moscow 1830.

Super Channel: Financial Times Reports 0330

Saturday Super Channel: Financial Times Reports 0630

Wednesday Super Channel: Financial Times Reports 0630

Sky News: West of Moscow 0230: 0530

Sky News: Financial Times Reports 0330

Sunday Super Channel: Financial Times Reports 0630

Sky News: West of Moscow 1130: 2230

Sunday Super Channel: West of Moscow 1830.

Super Channel: Financial Times Reports 0330

Saturday Super Channel: Financial Times Reports 0630

Wednesday Super Channel: Financial Times Reports 0630

Sky News: West of Moscow 0230: 0530

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Tuesday April 27 1993

Bosnia: no easy options

The outrage provoked by atrocities against the Muslim population of Bosnia has brought worldwide calls for international military intervention. Democratic governments must take account of public opinion, but they must also avoid letting moral outrage outweigh their judgment of what is in the national and international interest. It remains the case that the west has no solution to this Balkan configuration.

The easy part is to define a moral position. It is not acceptable that one legally established state should seize the territory of another, although there are grey areas in the complexities of post-Yugoslav politics. It is absolutely unacceptable that people be driven from their homes or massacred by a state in pursuit of such expansion. For the west to have stood aside, as some advocated, would have morally diminished it, while running the incalculable political risk of apparently sanctioning such behaviour elsewhere.

Perhaps there was a moment, early in the conflict, when western military action would have made a decisive difference, but few were prepared to argue so at the time. President Bush and Mr Boutros Ghali both thought it was a problem for the EC to deal with. The EC made many mistakes.

Safe havens

With the Vance-Owen peace plan in ruins, where does that leave the international community? A tougher regime of international sanctions, which takes effect today, does not feel like a sufficient response, yet the west would do well to learn from its mistakes. The most persistent of these has been its own lack of unity, something which the Clinton administration needs to bear powerfully in mind as it prepares to launch its policy initiative. Military gestures designed to improve the rating of American and European politicians with their domestic electorates should be avoided.

Instead, the west should continue to build upon the two strands of action which have proved sustainable and, at least to a degree, effective. Economic sanctions should be intensified, and extended to Croatia, which has been shown again in recent days to be complicit in redrawing the map of the region by force. UN forces should meanwhile continue to focus upon channeling essential supplies, while their political masters urgently define a wider policy of safe havens behind lines which UN forces may well have to defend. Western airmen and soldiers may yet join this Balkan war. They should not do so until the political aims of their so doing have been defined.

Moving on at the TUC

THE RESIGNATION OF MR NORMAN WILLIS AS general secretary of the Trades Union Congress offers an opportunity for renewal in the UK's trade union movement. Mr Willis's likely successor is Mr John Monks, a younger, sharper man who is more capable of thinking strategically about the future of the TUC. However, it will take more than a change at the top of Britain's trade union centre to re-establish itself as an important organisation in national life.

The most important challenge for the new general secretary will be to restore the fortunes of the TUC after a period of steep decline. From 12m affiliated members in 1979, the TUC now has around 7.7m members today. More than members, it has lost its place in the corridors of power, no longer wielding great authority as an estate of the realm.

Yet like the unemployed person who daily leaves home for work that no longer exists, the TUC still behaves as if it remained a power in the land. Staffing levels have only recently been cut below 1978 levels. The annual seaside conference continues to instruct the nation on every aspect of policy from vibration white finger to international relations. Congress House generates endless paper for a myriad of committees which attempt to shadow Whitehall.

Further weakening

Until the mid-1980s, it might just have been possible for the TUC to revert to its previous role - had a government prepared to return to the corporatism of the 1970s been elected. No such government materialised. And all the while, the growth of a few large super-unions has undermined the need for a trade union centre which acts as the general command of labour. Unions such as the mighty TGWU general union, the AEEU craft union and the newly-formed Unison public-sector union are capable of providing their own research, negotiation and support services. They have little need for a TUC which soaks up £1 a year for every affiliated member.

A further weakening of the centre's role will come when the new trade union bill reaches the statute book. The TUC will no longer be able to operate the Bridlington Agreement, which stops its affil-

As the referendum returns are announced across Russia, it is clear that President Boris Yeltsin has carved out some space for action - but no more than that.

To win a vote of trust and of support for his economic and social programme from a turnout of more than 60 per cent is not bad in any democratic state. Yeltsin's opponents, such as General Alexander Rutskoi, the vice-president, who argued yesterday that the president's policies were "based on a minority", are prisoners of a prevalent Soviet attitude which sees anything less than formal unanimity as a defeat.

Was the victory fairly won? Not by western standards. The television and radio were overwhelmingly biased towards the president and his camp. Though opponents were heard, it was via "sound bites" on news programmes. Yeltsin, benefiting from the covert advice of Saatchi and Saatchi and Gallup, was presented as both strong and lovable, a Russian *muzhik* who was also a statesman.

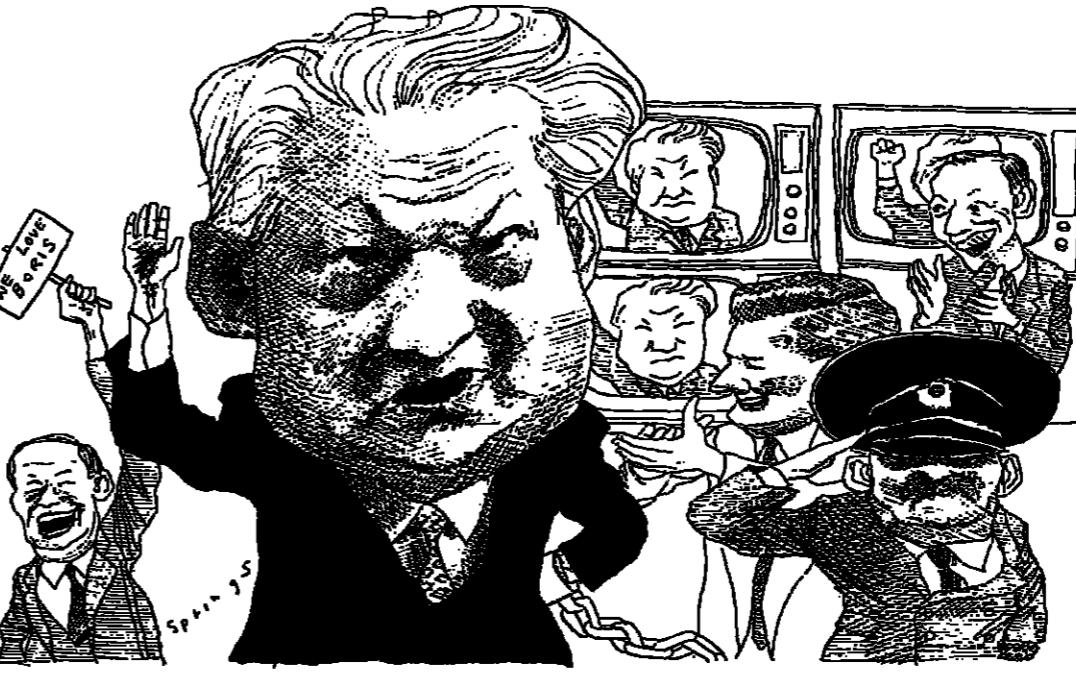
In his confidential report on how Yeltsin was perceived, Mr Gordon Head, Gallup's managing director, wrote that "time and again, [people] stressed his *muzhchinostr* or his manly qualities... He was seen to be strong, brave, frank, straightforward and, most important, resolute... We believe this should be very much emphasised in the campaign..." It was. The most popular poster had the slogan: "A strong president for a strong Russia". On the TV talk shows, it was Yeltsin's people who tended to be over-represented. Yeltsin's tours and speeches which were highlighted.

The reason is not just that the top management of the two national channels, Central and Russian TV, are political appointees of the president. It is also that most producers and news presenters are - like the media anywhere usually is - liberal, and have not yet developed an objective and balanced style. Many see the program clearly enough, but regard their duty as confirming democratic and market change through Yeltsin's leadership rather than as upholding abstract standards of fairness. Thus when Mr Nikolai Pavlov, a leader of the nationalist-communist National Salvation Front, said yesterday that "the subservient mass media will start a hysterical cry about massive support for the president", he had part of a point.

Nobody, however, is going to pursue that with much vigour. The question now is: what is to be done? In this area, the initiative is very much Yeltsin's. He has been clear about what he intends to do. He usually is. He was clear on March 20 that he intended

The time for talk is over

Boris Yeltsin must seize the initiative if he is to translate his referendum win into action, writes John Lloyd



to introduce presidential rule; it was instead bartered away within the Congress of People's Deputies for Sunday's referendum. Some observers believe Yeltsin's proclivity for compromise will again assert itself. However, most - and this seems to include most Russians - expect his courage to assert itself and for him to push through some hard decisions.

In his eve-of-referendum speech, Yeltsin said his first priority would be to usher in a new constitution, the main principles of which have already been published. It com-

plicates a "strong" presidential republic in which the president is both head of state and chief executive, with the rights of appointment and dismissal of all key officials - only some of which would need parliamentary approval. The parliament itself would be changed from the present Soviet structure of Congress and Supreme Soviet to a bicameral body, with an upper Council of the Federation elected from the republics and regions, and a lower State Duma of Deputies elected on an equal territorial basis across Russia.

Yeltsin must get this through the existing Congress - and cannot. He must therefore find some way either by decree, and/or by agreeing it with the heads of the republics and regions - or putting the constitution in place while observing (as he said in his pre-pol speech) the "principles of constitutionality", if not the details of the constitution itself. This is the key battleground. His opponents have the advantage of being able to lean on the constitution to stop him. He has the drawback of having to act unlawfully.

To get the support of the regional and republican leaders for the constitutional and economic changes he proposes, Yeltsin must give them something - probably in the form of a new federal treaty which would allow the regions to enjoy a different relationship with the centre. In effect, each one would make a separate treaty with the central government, producing more of a confederation than a federation. This would probably lead to endless trouble in the future, but it is likely to be the price he must pay.

Finally, he has said he will act decisively on the economy, propos-

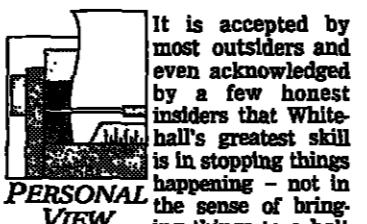
ing decrees on limiting credit, on providing a legal basis for private property and on "safeguarding Russia's interests" in relations with the other former Soviet republics in the Commonwealth of Independent States. All of this will provoke the opposition of parliament, which he must override if he is to prevail. It is this action which will determine whether Russia can at last capitalise on the reforms of the past 15 months by constructing the skeleton of a financial, monetary and fiscal system robust enough to allow the development of a real private sector, and convincing enough to allow the west to shell out the billions it has promised.

A broad economic strategy is ready - though the government is now less united than it was last year, and the reformers more boxed in by the so-called "industrialists", such as Mr Victor Chernomyrdin, the prime minister. The plan would bring real pain in some areas, especially for the enterprises, which have escaped relatively lightly until now, but it carries the possibility of making 1993 the year in which reform was consolidated.

These figures spell, respectively, harsh cuts in government spending; the possible collapse of state budgets in the neighbouring republics; and bankruptcies and unemployment in industries. It would be very difficult to retain political and social stability if they are implemented; but it would be very difficult to control inflation and benefit from international assistance if they are not.

In this scenario, foreign assistance on the \$4bn scale proposed by leaders of the Group of Seven industrial nations in Tokyo earlier this month is essential. It would fund enterprises, the privatisation process and above all social security and unemployment benefit with dollars. Since the dollars would be used by the government to buy existing roubles, there would be no inflationary effect. Thus the strategy depends crucially on G7 commitment and approval - bringing the west into the reform process in a more committed and interventionist way than before.

This is a challenging programme indeed. It is another big chapter in the Russian revolution which ratifies on, Yeltsin did not run an impressive campaign, yet the active majority of his fellow countrymen and women felt that they could trust him and that they wanted him to carry on with his reforms. They did not feel the need to see other candidates for the presidency, but they do want a different parliament. This does not give Yeltsin the legal right to press ahead, but it gives him a popular base, for a time.

No way to run a health service

It is accepted by most outsiders and even acknowledged by a few honest insiders that Whitehall's greatest skill is in stopping things happening - not in the sense of bringing things to a halt but preventing them from being as good as they might have been.

Nowhere is this illustrated more strikingly than in the development of the National Health Service since Kenneth Clarke, then the health secretary, introduced his reform package in April 1991. It released a wave of expectation and energy among progressive general managers of the service and even caught the imagination of some doctors and nurses. But the sad truth is that disillusionment has now set in.

The reforms introduced the idea of survival through performance. A market would be created in which the purchasers were separated from the providers of healthcare. Hospitals providing an effective service would thrive and would attract more business; those which per-

formed less well would be at risk.

Purchasing power was to be the order of the day, but this was to be balanced by giving local management wide-ranging freedoms from central control. This left management's survival in the new market to be determined by its own efforts. No longer were managers to be strangled in a web of central bureaucracy. So much for the health service, in practice, matters are turning out very differently.

To take the health market first. There are deep divisions at political and senior management levels about how the market should be allowed to develop. Some believe in encouraging a free market which seems that the provision of essential services to particular communities might be squeezed out by competitive pressures. Others believe that the market should be managed in a way which ensures that the consequences of market pressures are almost entirely avoided by, for example, the retention of large contingency funds for use wherever providers run into difficulties. This "back pocket" approach, which is

the one being pursued at present, undermines the belief that providers in the new NHS have to stand on their own feet.

If the health market is simply adrift, the approach to making the best use of staff is in disarray.

The reforms offered an opportunity to break free of the centralised pay and personnel dictates imposed by the review bodies and Whiteley

councils. This could have happened by the trusts themselves taking the initiative, or they could have been made to take it by the central abolition of the pay bodies.

Neither has happened. Trusts have not, with a very few exceptions, created new employment packages for their staff and ministers have not been prepared to withstand the fuss which the unions and

staff associations would undoubtedly have made if the pay bodies had been disbanded by central diktat. The NHS should not now complain if its freedom of manoeuvre over pay and personnel matters to be increasingly limited over the next few years.

In one area of staffing, however, unstoppable forces have been released. In simple terms, managers are beginning to insist that staff concentrate on what they are trained to do. They are increasingly reluctant to pay staff to do work which others could do just as well and at less cost. This is called skill-mixing - redressing the balance between professionally qualified and support staff in favour of the latter. Some bolder spirits are even beginning to encourage staff to acquire additional skills. This will lead to fewer multi-skilled staff doing the work which more people with narrower skills do at present.

The tragedy is that these moves are being frowned upon by ministers because of the anomalies they are creating among the professions, with whom ministers do not wish to quarrel.

I fear for the NHS reforms. In their first year, which coincided with the run-up to the general election, the NHS was shamelessly used as a political footfall. No risks were allowed either with the operation of the market or the exercise of new flexibilities. Managers, eager to prove themselves, were never able to do so. Central authority was strictly upheld. At the end of the second year, however, the same dreary pattern continues with managerial flexibility still being sacrificed to political expediency.

Health ministers are not dismantling the central bureaucracy in the way the supporters of the reforms were promised. At the same time they appear to be doing their utmost to squeeze out of the system examples of local initiatives which seem best designed to produce increased efficiency. This is no way to run a railway.

Eric Caines

The author is former personnel director of the NHS

Bird of prey winged

■ The fate of the consortium bank might aptly be linked to that of the oothoofus bird, fabled of course for flying in ever decreasing circles - and then disappearing.

Fashionable 20 years ago, the idea of banks of assorted nationality getting together to do international business they were unable to do separately quickly collapsed as soon as the shareholders found themselves competing with the consortia they part-owned.

The latest to come to the end of the line is Intermax. Its main shareholder, Banco Nacional de Mexico, has just said it wants to take over the bank entirely. It is increasing its stake from 51 per cent to almost 75 per cent, and has begun talks to win Bank of England approval to buy out completely the remaining shareholders, Bank of America and the Mexican state-owned institutions Banifisa and Bancomext.

Banamax wants to bring under its wing some Intermax businesses, in particular its Latin American asset trading operation, and is returning to London. Rafael Mancera, nephew of the president of the Mexican central bank, who will become head of Banamax's European operations and managing director of Intermax.

Unsurprisingly, the changes are not to the liking of Gerard LeGrain,

the longstanding managing director of Intermax who, having guided the institution through the debt-distressed 1980s, has now flown the nest.

Food for thought

■ A bombed-out refugee left a private dining room and desperately phoning City restaurants to find somewhere for a luncheon *à la carte*. The waiter was faintly taken aback to hear the man overbooked hostelry suggest the caller might like to try Kleinwort Benson.

But KB, whose name may be better known in the catering trade than some financial institutions on account of its employing the Roux Brothers to tickle its guests' palettes, was unable to oblige.

The UK merchant bank seems to be sticking to its knitting.

Batting record

■ Red faces - if not red lights - at Manchester Airport's new Terminal Two. Electronic traffic lights failed to change from amber to red on Saturday and a Qantas jumbo overshot its space, inflicting minimal damage but inconveniencing about 800 passengers. Flights to Australia about to take off from Heathrow were delayed while the Mancunians caught up.

Manchester's pride in its £265m showplace seems to be the greatest casualty, especially as the 600 metres-long terminal is supposed

government refused to allow Maoris to be included in the touring team. Only after the late Danie Craven took up cudgels did the government relent and allow Maoris to tour with the All Blacks three years later.

When South Africa toured New Zealand in 1981, opposition to the tour divided opinion in the country. Opposition to apartheid also led to the cancellation of the planned 1985 All Blacks tour to South Africa.

But now Nic Labuschagne, chairman of the tour committee of the newly-integrated South African Rugby Football Union, says: "We are very sincere about the integration of our sport. We would not want to be a part of anything that smacks of discrimination."

Studied welcome

■ The British Tourist Authority would seem to have scored an own goal in a campaign aimed specifically at enticing Germans to the UK. It has put its boot right in it. Its latest ad in the *Stern* magazine is couched entirely in footballing metaphor.

"Their week in England started with a goal way offside," it says of the lucky German tourists. "For him football and holidays had one thing in common: England. This was the motherland of football..."

As the ad is co-sponsored by seven ferry companies there also has to be mention of the "very

special kick" the couple got out of their crossing.

On the last day a Mr Aston invites the couple to his villa (sigh) in Beverley for "Yorkshire pudding" and their trip to England ends with "exciting extra time".

The BTAA could not be hinting at the exciting extra time experienced by some other Germans when they lost the World Cup a mere 27 years ago, could it?

Noteworthy

■ Wakie wakie. The discovery that an experiment in etching photos and signatures on some of its cheque guarantee cards reduced fraud by nearly 99 per cent sets the Royal Bank of Scotland wondering how long it will take the English to catch on.

An early security measure in which the Scots captured the lead was the 1777 introduction of multicoloured banknotes, followed, in 1855, by the innovative step of printing two-sided notes. It was not until 1928 that the Bank of England decided to introduce both measures, the Royal Bank points out modestly.

Morning exercise

■ "First the good news," said the coxswain to the slaves at the oars of the galley. "Today is the captain's birthday, and he's ordered double rations for breakfast..."

"The bad news is he fancies a spot of water-skiing afterwards."



"I can't relocate you so I'm making you redundant"

to be the most up-to-date. For the time being, aircraft are being waved in by the decidedly less than state of the art, but all too familiar, table-tennis bats.

Blacked out

■ Call it chutzpah if you will, but the zeal displayed by South Africa's rugby officials can only befit a recent convert. They have decided that the Springboks won't play against the Maoris on their next

Tuesday April 27 1993

Attali under severe attack from countries that created EBRD

By Peter Norman, Economics Editor, in London

MR JACQUES ATTALI, president of the European Bank for Reconstruction and Development, was yesterday subjected to severe criticism from the countries that had set up the bank.

In the opening session of the bank's annual meeting, governor after governor admonished it to exercise better control over costs after recent reports of extravagance in the fitting out of the EBRD's new London headquarters.

Mr John Major, the British prime minister, and Mr Theo Waigel, the German finance minister and current chairman of the board of governors, delivered only a light rap on the knuckles in the course of the opening ceremony. But other ministers were more outspoken.

Representing the only country

that had voted against the EBRD's headquarters' budget, Mr John McDermid, the Canadian minister of state for finance and privatisation, said the EBRD should set an example.

Fiscal restraint was essential if private sector development was to be fostered in former communist countries, Mr McDermid said. "Our public institutions must play a part both as agents for change and as examples of an appropriate role for government in economic development. In this connection, EBRD must always be conscious of its responsibilities as a public institution."

Mr McDermid said it was "essential for the bank to be a leader in promoting efficiency and financial probity".

Canada would work with other members of the bank and its management to ensure that expenditures were kept under control, and "if warranted, that

appropriate remedial measures are taken". He said: "Our taxpayers expect no less."

Mr Roger Altman, deputy US treasury secretary, expressed concern at reports of extravagant spending at the bank. Later he told journalists it was clear that some tightening of internal controls at the EBRD was required.

While he said the US believed the bank "was doing very important work" and that the US was "not unhappy" with the bank, he failed to say the same of Mr Attali.

Mrs Helle Degn, the Danish minister of development co-operation, who spoke on behalf of the European Community, said the recent information on the bank's spending had been "a great concern for all of us and that is very regrettable".

Mr Attali said recent criticisms had "provided constructive lessons for the bank and for me". He

recalled the bank had decided on some organisational changes. "I shall carefully oversee their rigorous implementation."

Earlier, Mr Major had delivered a more coded message. After briefly praising the EBRD for generating projects worth \$7.9bn, he said that it must go about its task "in the most cost effective way possible, ensuring value for taxpayers' money".

Mr Waigel contented himself with saying that "careful handling by the bank of the resources entrusted to it is absolutely essential."

Mr Major said the European Community summit in Copenhagen in June should tell the countries of central Europe "clearly and unambiguously" that the EC wants them inside the European Union as full members.

Pledge on change, Page 3

World tightens economic noose on rump Yugoslavia

By Laura Silber in Belgrade, Quentin Peel in Bonn and Reuter

THE WORLD began tightening the economic noose around Yugoslavia yesterday after Bosnia's Serbs defied international pressure and rejected a United Nations-sponsored plan to end the civil war in Bosnia.

The self-styled Bosnian Serb assembly, which has no international recognition, announced yesterday that it would reject the plan to divide Bosnia into 10 ethnic provinces although sanctions on Yugoslavia were certain to be stepped up.

The assembly rejected the plan in spite of a last-minute appeal from Serbian president Slobodan Milošević and his Montenegrin and Yugoslav counterparts.

The message warned the deputies gathered in the Bosnian frontier town of Bijeljina that they had "no right to endanger 10m citizens of Yugoslavia because of . . . some minor points".

The US and France said they would take immediate action to

freeze Yugoslav assets, and Russia promised support for tougher sanctions. Those include a land, sea and air trade embargo that will virtually isolate Serbia and Montenegro, the remaining Yugoslav republics, from the rest of the world.

Within hours of the vote, other countries began to tighten the sanctions, which have brought the Yugoslav economy to its knees since they were imposed last May in retaliation for Belgrade's support for the Bosnian Serb war machine.

As western countries scrambled to find a new diplomatic direction on Bosnia, Yugoslavia and Serb leaders said they still sought to end the year-old civil war through diplomacy.

The official said the Serbs had not set a deadline for the withdrawal, and emphasised that the UN had no intention of pulling out its peacekeepers.

West scrambles for coherent Bosnia policy, Page 2
Editorial Comment, Page 17

"We are not saying the peace

pian has failed," the German foreign ministry said last night. "If we said that, we would have to have an alternative, and nobody sees alternatives. We are saying the plan is temporarily rejected."

Mr Kinkel and Lord Owen, the EC peace envoy, both avoided any suggestion of military action.

Lord Owen said the price of cutting Serbian supply lines might be too high if it meant an end to humanitarian relief for the civilian population.

In Sarajevo, a UN official said Serb forces ringing Srebrenica were asking 150 Canadian UN peacekeeping troops to leave, saying it had not been properly demilitarised as laid down in a ceasefire accord.

The official said the Serbs had not set a deadline for the withdrawal, and emphasised that the UN had no intention of pulling out its peacekeepers.

West scrambles for coherent Bosnia policy, Page 2
Editorial Comment, Page 17

"We are not saying the peace

Slowdown in German inflation forecast

By Christopher Parkes in Frankfurt

THE underlying rate of west German inflation will slow "relatively quickly" as a result of this year's moderate pay settlements, according to a leading Bundesbank official.

At more than 4 per cent, the current rate of price growth was still worrying, Mr Otmar Issing, a member of the central bank's directorate said yesterday.

But he made clear that the worries were not great enough to affect the bank's policy of cautiously reducing interest rates, which continued last week with the third cut so far this year. Inflation was a lagging indicator, he noted, and as such was not suitable on its own as a guide for monetary policy.

The internationally important discount rate, the effective floor for money market rates, is now 7.25 per cent compared with its most recent peak of 8.75 per cent, reached in mid-1992.

Mr Issing's comments, which coincided with preliminary April figures from four key states showing regional consumer price indices still rising by between 4 per cent and 5 per cent annually, indicated that the bank is for the present satisfied that the main controllable source of inflation has been effectively damped.

Pay deals averaging 3.5 per cent represented a marked reduction after rises of 7 per cent in 1991 and nearly 6 per cent last year, Mr Issing said.

Commenting on a value added tax increase in January which generated an unwelcome surge in inflation, he said tax rises did not stem solely from the authorities' need for revenue. They were also a consequence of high wage awards in the public sector.

The braking effects of wage restraint on inflation were not felt immediately, but basic developments were going in the right direction, Mr Issing said.

According to most estimates, annual inflation will be down to 3.5 per cent by this year's final quarter, by which time the Bundesbank is expected to have cut its discount rate to around 8 per cent.

Pay deals agreed, Page 2

Ciampi to be Italian PM

Continued from Page 1

liament. Last night, though, political commentators said electoral reform would be extremely difficult to steer through parliament.

The choice of Mr Ciampi was greeted with caution last night by the main opposition party, the Party of the Democratic Left, and by the Lombard League. The Socialists, one of the two dominant partners in the outgoing coalition, also made clear that Mr Ciampi was not their first choice.

including "extensive balance sheet restructuring, persistently high short-term real interest rates, considerable financial tensions and depressed levels of consumer and business confidence".

One bright spot was that inflation

was down in many countries while many developing nations were expanding strongly. But a threat was that "significant benefits" to free trade were being put in danger by moves to protectionism and a "dangerous proliferation" of accords among governments to limit their trading partners under "managed trade" agreements.

Rise in British GDP adds weight to signs of recovery

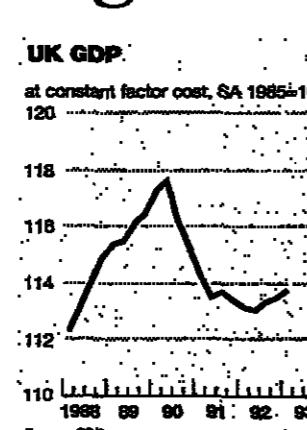
By Emma Tucker and Alison Smith in London

BRITAIN yesterday reported the first significant rise in gross domestic product for 2½ years, confirming recent evidence that the country has emerged from one of its longest recessions since the 1940s.

The Central Statistical Office said the UK economy grew by 0.2 per cent in the first quarter of 1993, compared with the previous quarter. GDP was 0.6 per cent up on the same period a year ago.

Weak oil output in the first two months of 1993 meant that non-oil GDP grew more strongly. Excluding oil and gas extraction - 6 per cent of total GDP - output rose by 0.6 per cent on the quarter, 0.6 per cent higher than the same period of 1992.

This was the first significant rise in non-oil GDP for more than two years and the first time since the second quarter of 1990 that both measures of GDP have risen on the previous quarter.



monthly rises in retail sales, a rise in manufacturing output and strong narrow money growth.

A survey from the Institute of Directors yesterday showed that business confidence among company directors has reached its highest level for five years.

After peaking in the second quarter of 1990, GDP shrank by 3.8 per cent over eight quarters to a trough in the second quarter of 1992. For the next six months, the economy was stagnant. In the country's 1979-81 recession, output fell by 5.5 per cent, but over only seven quarters.

Excluding oil and gas extraction, the economy shrank by 3.8 per cent over seven quarters from a peak in the second quarter of 1990, to a trough in the first quarter of last year.

The CSO said manufacturing output was estimated to have risen while energy production declined.

Business confidence rise, Page 11
Lex, Page 18

IMF urges rate cuts to boost world growth

Continued from Page 1

many, where the IMF reckons the economy will contract by 1.3 per cent this year. This marks an astonishing turnaround from last October when the IMF predicted the German economy would grow by 2.6 per cent in 1993.

The report said the outlook for Japan was also relatively gloomy, while growth in the US was more encouraging and picking up virtually as predicted.

However, Mr Michael Mussa, director of the IMF's research department, yesterday called on the US government to show

"somewhat more movement" in pushing down its large fiscal deficit, which on current plans is to come down to about 3 per cent of gross domestic product by 1996, excluding social security payments.

Mr Mussa said that even if this happened the budget position was "not sustainable". It was "desirable" to cut the deficit by a further 2 percentage points "over the longer term".

The report said the expected

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John Foord
1402 836

brother.
MICROWAVES
KNITTING MACHINES INDUSTRIAL AND
DOMESTIC SEWING MACHINES

FINANCIAL TIMES COMPANIES & MARKETS

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Tuesday April 27 1993

PEARCE CONSTRUCTION
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INSIDE

Eif share move sparks Petrofina bid talk

Belgian oil and gas company Petrofina confirmed that Elf Aquitaine, the French state-run oil company, now had a 4.9 per cent stake in the group. Elf's undecided presence on Petrofina's share register has fuelled intense speculation about a possible bid for Belgium's largest industrial company. Page 20

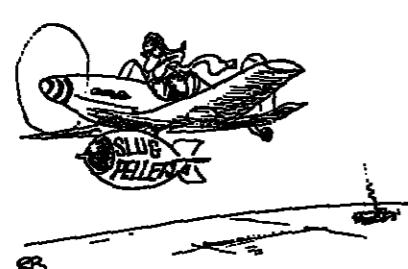
Sharp downturn in Gan result

Gan, the French state-controlled insurance group suffered a sharp fall in net profits to FF402m (\$74m) from FF2.32bn in 1991. Mr François Hellbronner, chairman, said Gan's main objective was to prepare for privatisation. Gan, like the other big French insurers, was badly affected last year by the intensely competitive state of the insurance market, particularly the damage sector. Page 20

UK newspaper may be sold

Mr Tony Rowland, joint chief executive with Mr Dieter Bock of Lohrro, the international conglomerate, has told colleagues he does not want to sell the Observer, the UK Sunday newspaper he has controlled since 1981. However, a Lohrro financial adviser said Mr Bock is determined to dispose of the title. Page 20

Fields show scars



There are green shoots on farms all over the UK. But look down from an aeroplane and the scars can be seen. There are great patches of land into which good seeds were planted but did not grow. There are other bare areas in a disturbing number of fields that are clearly the work of pests - almost certainly slugs. Page 20

Board change at Japanese bank

Five board members resigned at Hyogo Bank, a local Japanese bank, taking responsibility for its worsening bad loan burden, reportedly the worst among regional Japanese banks. Hyogo has become a symbol of the over-ambitiousness of some Japanese regional banks, which expanded beyond their home territory during the late 1980s. Page 22

Dublin finally falls back

Equity markets moved in directions of their own last week, with an easier tone overall being set by the FT-Actuaries World index. Dublin exemplified the lower trend, giving ground after posting gains in each of the previous eight weeks. Back Page

Farnell buoyed by acquisition

Farnell Electronics, the UK components and equipment manufacturer and distributor, reported a 12.5 per cent operating profit rise reflecting organic growth and a maiden full-year contribution from ESD Distribution. Page 24.

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Chief price changes yesterday

FRANKFURT (DM)			
Hermann Pl	+ 17	BBF	- 23
Pallis	- 10	Palis	- 13
Catella Kran Pl	- 10	AKF	- 13
USI	- 10	Maefus	- 4.8
Philips Konzern	- 15	Metzger	- 16
Rheinmetall	- 15	Schneider	- 15
Volkswagen Pl	- 6.5	Solex Englands	- 11.8
Allianz			
IBM	+ 1%	Catena	+ 29
Norsk Hydro	+ 1%	Hach	+ 24
US Healthcare	+ 2%	Joel	+ 55
Fuchs			
BankAmerica	- 15	Sundtene AB Mg	+ 63
Chemical Bank	- 1%		
Citibank	- 1%		
Alcatel (PPr)	- 1%	Pallis	- 43
Filmes			
Air Liquide	+ 14	Xantho	- 25
New York prices at 12.30.			
LOMBOURG (French)			
Elf Aquitaine	+ 31	Socfin Kof	+ 4
Gulf Ref	+ 51	Unilever	+ 17
Crossroads Oil	+ 29	Usi Shells	+ 29
Event	+ 5	Water Col Los	+ 4
Flame	+ 7		
Hopkinsons	+ 4	Pallis	- 28
Mons Bros	+ 18	Lyco S	- 7
Parfums A	+ 5	Sturge	- 5
Parfums B	+ 17		- 5
Panting	+ 6	TDS Circles	- 7
Reed Executive	+ 11	Tarmac	- 7
Regal Prop	+ 31	Topaz Design	- 11
Stokker Jones	+ 8	Trophex	- 14

FINANCIAL TIMES

COMPANIES & MARKETS

Tuesday April 27 1993

Gerstner pledges to restore IBM to profit

By Louise Kehoe
in Tampa, Florida

MR LOUIS GERSTNER, IBM's new chairman and chief executive, yesterday pledged to restore the US computer group to profit. "We can bring IBM back," he told the company's annual meeting in Florida.

He faces the challenge of winning over shareholders angry at the performance of IBM shares during the past year. As a signal of their unhappiness with the company's annual meeting in Florida.

board, 28 per cent of all shareholders voted to cut directors' retirement benefits. This was not enough to have any practical effect but it sent a powerful message of discontent.

In his first public statement of his plans since taking over at the head of the company on April 1, Mr Gerstner outlined his priorities as first "right-sizing" the company through job reductions.

"Secondly, we will sharply define our strategic priorities, pin down what businesses we'll pursue.

which deserve priority and what competitive platforms we'll build on. Third, we will organise the company around that strategy, achieving the benefits of decentralisation while seizing the advantage of our size. Fourth, we will reinforce our commitment to our customers."

Although he appeared to make a favourable impression upon shareholders, several raised questions about his remuneration. His salary is almost double that of his predecessor Mr John Akers.

in addition to a \$2m salary, Mr Gerstner received a one-off payment of \$5m on joining IBM and generous share options.

In response to complaints that he was being paid too much at a time when shareholders were suffering, Mr Gerstner said: "I understand your pain. I cannot do more than that. I'm sorry."

He acknowledged that employee morale was low in many parts of IBM, and vowed to try to complete the "downsizing" of the company as quickly as possible.

IBM's share price has plunged over the past year from more than \$100 last summer, to around \$50 in recent weeks. Last year IBM cut its dividend by 55 per cent to 5 cents per quarter.

But yesterday IBM's board voted to maintain the quarterly dividend, dispelling concerns of another dividend cut.

Sweden says 20 banks eye Gota

By Christopher Brown-Humes
in Stockholm

THE SWEDISH government said yesterday that around 20 domestic and international banks had shown "serious interest" in buying Gota Bank, which was taken over by the state in the face of mounting losses last December.

The news came as the government removed six Gota board members to signal a clear break with the management who were in charge when the bank ran into difficulties.

The bank's chairman, Mr Dan Wersen, and managing director, Mr Per Lundberg, both of whom only took up their positions towards the end of last year, were the only board representatives to survive the clear-out.

The government wants to move quickly to return Gota Bank to the private sector and believes a solution, which may involve one or more purchasers, can be found by the end of the year.

Credit Suisse First Boston is assisting the government with the sale.

Potential purchasers are not being identified at this stage although a suggestion that Deutsche Bank had agreed to buy part of Gota was firmly denied by the Swedish government and the German bank yesterday.

It is likely that any purchaser will only buy the bank's healthy assets, which carry a value of some Skr500m (\$6.5bn).

Its problem loans have already been transferred to a separate "bad bank" - following a model adopted by other Swedish banks - although they are still formally under the bank's ownership.

So far the government's assistance to the bank amounts to a Skr10bn guarantee which it provided in January.

Gota Bank is due to report its first-quarter figures tomorrow.

Last year its operating loss deepened to Skr2.4bn in 1992 from Skr1.9bn in 1991 after credit losses more than tripled to Skr12.5bn from Skr3.7bn.

The loss would have amounted to Skr12.9bn without Skr4.5bn in financial insurance and Skr6bn in state guarantees.

Five new members have already been appointed to the board, including a representative from the finance ministry.

Paul Abrahams reports on the achievements at the pharmaceutical group

Handing down a legacy of improvement

which achievement by SB's combined salesforce.

The group is further protected by its particularly strong position in the rapidly-growing American managed healthcare sector where it has about 40 per cent of its US drug sales. The company was forced into the managed sector because of competition against its existing drugs, but now sees it as a strength rather than a weakness. It expects that proportion to increase to 80 per cent by the end of the decade.

"Bob [Bauman] is a very modest person," says Mr Leschly. "Who would have anticipated at the time of the merger that 50 per cent of pharmaceuticals growth would come from new products, and the other 50 per cent from volume growth of existing medicines? It's a remarkable achievement that we're generating such growth without any price increases."

Analysts' concerns have also been allayed by the group's strengthened pipeline of new drugs, which has been rationalised by the group's Australian R&D director, Dr George Poste. The company has focused its resources on fewer but potentially more financially successful medicines. Analysts point to the group's anti-herpes compounds, penciclovir and famciclovir, which should challenge Wellcome's best-selling product, Zovirax, as well as enlarging the overall market.

With its stronger pipeline and impressive marketing clout, the group is facing the expected US healthcare reforms in the US with equanimity.

Any measures to control prices will have little effect, since the company is already cutting prices

in the US. Last year they fell by more than 2 per cent. The company also has little exposure to any changes in the tax relief on manufacturing in Puerto Rico.

But not all has gone to plan over the past four years. Mr Bauman admits it took longer than expected to sell Yardley-Lentheric, the cosmetics division, which was eventually disposed of by SB. Zofran, which was higher than expected for some time. He also remains disappointed that the price between the US and UK stocks has not remained within the 5 per cent range he targeted.

Other disappointments include the unsuccessful European launch of Relafen, the anti-arthritis medicine, and the slow development of Kytril, the anti-nausea drug.

Mr Bauman says the European launch of Relafen started before the merger and demonstrated the need for the merger to be carried out. The drug's more recent US

re-launch, which involved more than 110,000 visits to general practitioners in a single month, was highly successful, he claims.

As for Kytril, he agrees the development took longer than it should. Glaxo has recently agreed to pay royalties for marketing its competitor compound Zofran in anti-nausea treatment, which was discovered by SB. Zofran has been licensed in 65 countries and generated worldwide sales of £165m during the last six months of 1992. However, Mr Bauman says the lessons have been learned and the later stages of development accelerated.

Mr Leschly believes Mr Bauman's influence will continue to live on after he leaves.

Given the likely difficult environment for the industry over the next few years, Mr Leschly must prove he can further consolidate the group's achievements.

INTERNATIONAL COMPANIES AND FINANCE

Gan suffers sharp fall on increased competition

By Alice Rawsthorn in Paris

GAN, the French state-controlled insurance group which is a candidate for privatisation under France's new conservative government, suffered a sharp fall in net profits to FF1402m last year from FF1220m (\$420m) in 1991.

Mr Francois Heilbronner, chairman, said Gan's performance this year would "depend on economic conditions". Despite the group's poor performance, he said its main objective in 1993 was to prepare for privatisation.

Gan, like the other big French insurers, was badly

affected last year by the intensely-competitive state of the insurance market, particularly the damage sector. Union des Assurances de Paris and Assurances Générales de France, the other two state-controlled insurers, have already announced steep falls in profits for 1992.

However, Gan has been more vulnerable to the economic squeeze than its competitors, chiefly because of its exposure to the depressed property sector. This posed a dual problem last year because of the shortfall in profits on asset sales and the need to make heavy provisions on its property

interests. Insurance sales rose from FF139.7bn to FF143.7bn in 1992 but profits from insurance fell from FF1.5bn to FF1.200m. Worst hit was damage insurance, which made a loss of FF1.1bn against a FF1.5bn profit, due to an increase in claims, particularly in fraudulent ones.

Mr Heilbronner said he hoped to see an improvement in Gan's domestic insurance interests this year and in its foreign activities. The group last year reduced the loss from its foreign business to FF4.6m from FF125.5m and hopes to make a profit this year.

Moulinex tumbles into the red

By Alice Rawsthorn

MOULINEX, the French manufacturer of kitchen appliances, fell from a net profit of FF117m (\$31.5m) in 1991 to a loss of FF115m last year because of difficult economic conditions in Europe and adverse exchange rates.

The group, which two years ago took on heavy debts in acquiring Krups, the German electrical goods producer, plans to seek new capital in an attempt to return to profit "within two or three years".

For months Moulinex's man-

agement has been split over the recapitalisation plan. But last month the group began negotiations with its banks after Mr Gilbert Torelli, its deputy chief executive, raised his stake in Société des Fonda-

tions, the group's parent, from 35 to 44.9 per cent.

Moulinex, which also owns the Swan and Girni brand names, has been under pressure in the European electrical goods market where it faces fierce competition from the giant multinational consumer electronics groups. Last year, these general problems were

aggravated by the slowdown in consumer spending in its key French, German and UK markets.

Sales fell to FF12.2bn from FF13.6bn in 1991 but it was also hit by the strength of the French franc after the September currency crisis, which cost it an estimated FF125m in lost income. Operating profits plummeted to FF125m from FF149m in 1991.

Results were also hit by the restructuring of Krups, which cost FF15m last year. It has cut the Krups workforce by 800 since the takeover.

Lonrho chiefs differ over future of the Observer

By Roland Rudd and Raymond Snoddy in London

BOOTS, the UK retailer and pharmaceuticals group, yesterday revealed that Manoplax, its heart drug, can lead to significantly higher mortality.

The revelation is a severe blow for the company's pharmaceuticals division, whose executives have described the medicine as one of the last hopes for the drugs operation.

Manoplax was predicted as generating sales of between £100m and £200m a year.

Lex, Page 18

has decided to sell the Observer and is believed to have the support of other directors.

Mr Rowland's reluctance to sell the paper, despite bids from both Newspaper Publishing, publishers of rival The Independent and its Sunday stablemate, and The Guardian, could mark the first trial of strength between the two chief executives.

One of Lonrho's financial advisers yesterday said Mr Bock is determined to dispose of the Observer. Mr Paul Spicer, Lonrho's deputy chairman, declined to comment.

Norsk Hydro doubles its first-quarter net profit

By Karen Fossli
in Oslo

NORSK HYDRO, Norway's biggest publicly-quoted company, has more than doubled first-quarter net profits to Nkr1506m (\$75.5m) from Nkr1217m last year, helped by lower production costs, higher crude oil output and a higher krone/dollar exchange rate.

The result was better than analysts' forecasts as Hydro's four main business segments outperformed expectations by boosting operating profits and sales. The shares closed up Nkr1.50 at Nkr168 on the Oslo bourse yesterday.

Group sales increased by Nkr807m to Nkr16.47bn as operating profit rose by Nkr98m to Nkr1.44bn.

"Hydro's oil and gas activities are continuing to develop favourably, but otherwise the first quarter was characterised by the persistent difficult market conditions and depressed prices," said Mr Egil Myklebust, chief executive.

Net financial expenses were cut to Nkr1.625m from Nkr1.635m as foreign exchange losses fell to Nkr194m from Nkr1.70m. Hydro blamed the currency loss on a fall in the value of forward contracts and a loss on receivables due to a strengthening of the krone against European currencies.

The company said in the second quarter it would book a Nkr2.4bn gain, before interest income and tax, on the disposal of its 38.3 per cent shareholding in Freia Marabou, Scandinavia's biggest chocolate producer, acquired by Kraft General Foods International. KGFI paid Nkr3.4bn for Hydro's Freia stake.

The agriculture division lifted operating profit by Nkr5.62m to Nkr2.21m on sales up Nkr1.33m to Nkr7.375bn.

Oil and gas lifted operating profit by Nkr162m to Nkr900m on sales up Nkr3.66m to Nkr3.58bn.

Light metals improved operating profit by Nkr201m to Nkr290m on sales up Nkr1.59m to Nkr1.3bn. Petrochemicals' profit rose by Nkr16m to Nkr112m on sales up Nkr48m to Nkr1.1bn.

Flaws in the Elf takeover theory

Andrew Hill in Brussels reports on a strategic stake in Petrofina

PETROFINA, the Belgian oil and gas company, yesterday confirmed that Elf Aquitaine, the French state-controlled oil company, had built up a 4.9 per cent stake in the group.

Elf's undeclared presence on the Petrofina share register has fuelled intense speculation about a possible bid for Belgium's largest industrial company, which would rival the controversial struggle for control of Société Générale de Belgique, Belgium's largest holding company, in the late 1980s.

Petrofina's share price,

activities of AG of Belgium and Amex of the Netherlands, sold almost all its stake in Générale de Banque at the end of last week at below market price, cutting its holding from 14.7 per cent to 1.7 per cent.

Smith New Court placed 1m shares - the largest part of the stake - with 30 international institutional investors. A further 140,000 were acquired by Sofina, a Belgian investment holding company, which now owns a 1.5 per cent stake.

Fortis, which groups the

of the group through Groupe Bruxelles Lambert and other holding companies, would have first refusal.

Given Mr Frère's predilection for shuffling his holdings, this may not be as sure a guarantee of future stability as Petrofina would like the speculators to believe. But it is true that the typically Belgian network of agreements between existing shareholders might deter outside predators.

Meanwhile, La Générale, which controls an 11.33 per cent stake in the oil company, is searching for ways of reducing its industrial exposure.

A more important flaw in the Elf takeover theory is that Petrofina would not fit into the French company's strategy. The activities of the two groups are complementary - Elf is strong in exploration and production, while Petrofina is more heavily committed to refining. But Elf would almost certainly have trouble digesting its Petrofina stake. If it did, Petrofina's chairman, Mr Albert Frère, who controls some 26 per cent

being cut to less than BFr3bn this year, and some of the work is being farmed out to new partners. Downstream, the group has reined in its US and European ambitions for a wide network of fine service stations, to concentrate on areas which can be easily and cheaply supplied from existing pipelines and refineries, such as northern France and Germany, or Texas and Louisiana.

The company's real hope, however, are pinned on its BFr29bn investment in the Antwerp refinery, which should allow it to add more value to its oil products, while cutting sulphur emissions and content to levels much stricter than required by European environmental regulations. The good news is that the project is on schedule to come on stream at the end of 1994. The bad news is that its benefits will not show through in the accounts until 1995.

Under the circumstances, analysts are surprised that the share price has remained so buoyant for so long, but the speculation may continue.

Even Friday's calming statement from Suez prompted a small surge in the share price, based on the fact that Elf would be interested in the La Générale stake if it were sold.

For the future, there are new rumours about shadowy Elf "allies", holding stakes of less than 2 per cent and ready to support the French company should it seek to parley with Mr Frère.

Shareholders seek SE Banken shake-up

By Hugh Carnegy
in Stockholm

last week, Aktiespararna, the 65,000-member national shareholders association, switched its attention to what it sees as a failure of board control at SE Banken, in which the Wallenberg family, Sweden's premier corporate dynasty, is the senior shareholder.

Aktiespararna will call at the SE Banken annual meeting today for a committee of shareholders to be set up to appoint a new board "able to guide the bank through the hard times still to come."

It wants to postpone formal approval at the meeting of the

present board's actions last year to give shareholders more time to decide where responsibility lies for the 1992 loss.

Mr Lars Milberg of Aktiespararna said shareholders should not be expected to absolve the board of blame for the losses. "We are not saying we have no confidence in all of the board now, but the presumption is that the board is responsible for the losses."

He said his association wanted to see large institutional shareholders exert greater control to stop "complices ruling themselves" and to

Notice of General Meeting of Kværner a.s

The Annual General Meeting of Kværner a.s will be held on Friday, 7 May 1993 at 2 p.m. at Hoffsvælen 1, Oslo.

For technical reasons the shareholders are requested to appear for registration before 2 p.m. at the above address.

The agenda comprises:

- Report by the Group President.
- To consider and adopt the Profit and Loss Account for the year 1992 and the Balance Sheet at 1 January and 31 December 1992 of Kværner a.s and the Group.
- To consider the allocation of the result after taxes according to the adopted Profit and Loss Account, and the distribution of dividends. The Board proposes a dividend for 1992 of NOK 5.00 per share, to be credited to the company's shareholders on the date of the general meeting. Payment of the dividends will take place 26 May 1993.
- To consider a proposal to authorize the Board to increase the share capital by up to NOK 37,500,000. It is proposed that the Board be authorized to increase the share capital by up to NOK 37,500,000 consisting of 3,000,000 shares of NOK 12.50 par value. The authority is to be exercised in connection with any full or partial takeover or merger with other businesses and comprises thus a capital increase against payment otherwise than in money. The Board's authority will apply to all share classes and includes the allotment of the new shares within the existing share classes and the stipulation of the subscription price. The shareholders waive their preferential right to subscribe under Section 4-2 of the Companies Act. The authority is valid until the Ordinary General Meeting in 1994 and includes the right to amend Article 3 of the Articles of Association with regard to the share capital.
- To consider a proposal to authorize the Board to increase the share capital by up to NOK 10,000,000. It is proposed that the Board be authorized to increase the share capital by up to NOK 10,000,000 consisting of 800,000 shares of NOK 12.50 par value. The reason for the proposed capital increase is to enable senior executives of the group to participate in the company's development also as shareholders. The authority may therefore be exercised for the purpose of increasing the share capital for the benefit of senior executives and key personnel of the Kværner Group in connection with the implementation of option programmes. The shareholders waive their preferential right to subscribe under Section 4-2 of the Companies Act. The authority requested by the Board applies to A-free and A-restricted shares. The Board will determine the allotment of shares within each class of shares. The Board will also fix the subscription price which shall correspond to the market price of the shares on the conclusion of the option agreement, and other subscription conditions. The Board's authority will be valid for five years and includes the right to amend Article 3 of the Articles of Association with regard to the share capital.
- To elect directors.
- To approve the Auditor's fee for 1992.

The Financial Statements and Auditor's Report have been sent to the shareholders enclosed with the Annual Report and this Notice. The documents are also available for inspection at the offices of Kværner a.s at Hoffsvælen 1, Oslo. Shareholders may telephone +47 22 96 70 00 for copies.

Shareholders who wish to attend the Annual General Meeting or be represented by proxy must give notice of this by completing and returning the enclosed form, to reach Kværner a.s no later than Monday, 3 May 1993. If they wish, they may appoint Kaspar K. Kielland, Chairman of the Board of Directors, or Erik Tønseth, Group President, to act on their behalf.

Oslo, 21 April 1993
The Board of Directors of Kværner a.s

Kværner a.s

KVÆRNER



بنك الكويت المتحد ش.م.م

THE UNITED BANK OF KUWAIT PLC

IS PLEASED TO ANNOUNCE

FINANCIAL HIGHLIGHTS 1992

	1992	1991
	£'000	£'000
OPERATING PROFIT	21,702	16,120
PROVISIONS	(11,362)	(6,045)
PROFIT BEFORE TAX	10,340	10,075
CAPITAL BASE		
Share Capital	100,000	100,000
Reserves	28,473	21,012
Subordinated Loans	71,957	60,385
	200,430	181,397
BALANCE SHEET TOTAL	1,923,147	1,723,341

▲ PROFITS BEFORE TAXATION INCREASE FOR THIRD YEAR IN SUCCESSION TO £10.3 MILLION.

▲ OPERATING PROFIT REACHES RECORD HIGH OF £21.70 MILLION.

▲ THE BOARD HAS PROPOSED A 1 FOR 10 BONUS ISSUE OF SHARES TO EXISTING SHAREHOLDERS.

The steady increase in profits underlines UBK's fundamental strength, despite increased provisions due to the poor economic environment. We look forward to continuing this upward trend in profitability in 1993 and well into the future.

If you would like to receive a copy of UBK's Annual Report and Accounts, please contact Andrea Anglin on 071-487 6615

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INTERNATIONAL COMPANIES AND FINANCE

Coca-Cola buys 30% stake in Mexican bottler

By Damian Fraser
in Mexico City

FOMENTO ECONOMICO MEXICANO (Femsa), the largest Mexican beverage and bottling company, has agreed to sell 30 per cent of its soft drinks division to Coca-Cola for \$350m.

Femsa owns the Coca-Cola franchise in Mexico City, the largest such franchise in the world.

Coca-Cola's purchase ties in with its strategy of buying minority stakes in bottling companies throughout the world as a way of increasing management control and expanding into high-growth markets.

The soft drinks division of Femsa accounted for about 25 per cent of the overall group's revenue of \$2.12bn last year. The Coca-Cola brand has about 50 per cent of Mexico's soft drinks market, with Pepsi, the main rival, having 21 per cent.

Femsa is expected to separate the soft drinks division from the rest of the company when the transaction is completed.

Mr Othon Ruiz, chief executive of Femsa, said earlier this

year that the new company would be an anchor bottling operation for all of Latin America, and was likely to be awarded new franchises, both in and out of Mexico.

Femsa took on considerable debt about 18 months ago when its principal shareholders bought a 56 per cent stake in Bancomer, Mexico's second-largest bank, for \$2.85bn (after interest). Since then, Femsa has sold its mineral water division to Cadbury Schweppes for \$325m. The latest divestment will allow Femsa further to reduce debt.

Mr Carlos Laboy, an analyst with James Capel in New York, said the purchase was "in some respect a defensive measure against the recent consolidation of Pepsi Cola in Mexico." Grupo Embotellador de Mexico, the largest Pepsi bottler outside the US, recently completed a \$100m stock offering to help finance its move into south-east Mexico.

Femsa is also looking for a partner for its beer division, with Miller of the Philip Morris group tipped as a possible buyer. Philip Morris has a 7.9 per cent stake in Femsa.

Goodyear ahead of forecast with \$87m

By Karen Zagor in New York

GOODYEAR Tire & Rubber, the last US-owned tyre group, posted better-than-expected first-quarter earnings of \$87.1m, or 60 cents a share, against a forecast \$83m to \$85m.

A year earlier, underlying income was \$86.1m, or 47 cents, excluding the cumulative effect of accounting changes. Including the changes, it had a net loss of \$94.5m, or \$6.67. Earnings per share have been restated to reflect a two-for-one stock split effective May 4.

Mr Stanley Gault, chairman, said the company achieved higher operating earnings despite "economic confusion in

the US with a new administration, a lingering recession in Europe, and what is normally the tyre industry's slowest period."

He attributed the improvement to production efficiencies and lower selling, administrative and general expenses as a percentage of sales. The company also cut interest costs.

In the 1993 quarter, worldwide tyre unit sales rose 9 per cent and revenues advanced 4.6 per cent to \$2.42bn.

In the general products segment, operating income fell 18 per cent to \$43.4m on sales 15.2 lower at \$111.4m, reflecting the sale of polyester resin and industrial and commercial films operations.

Du Pont earnings up 12% in first quarter

By Alan Friedman
in New York

DU PONT, the leading US chemicals group, yesterday reported first-quarter 1993 net profits of \$493m, or 73 cents per share, a 12 per cent increase on the \$439m, or 64 cents, of income recorded before special charges were taken a year ago.

In the first quarter of 1992, Du Pont recorded a net loss of \$4.4bn due to non-cash accounting charges.

With these charges and one-time credits stripped out of the quarters for both years, Du Pont's net income was 20 per cent higher in 1993.

The company's revenues of \$9.07bn in the first three months of 1993 were down by \$50m, or 1 per cent, due to reduced sales and selling prices in areas of the group other than petroleum.

Mr Edgar Woolard, chairman of Du Pont, said the earnings performance was better, notwithstanding the slow US economic recovery and very weak market conditions in Europe.

"The improvement results from better petroleum earnings as well as from cost-reduction and restructuring efforts that are paying off," he explained.

The Conoco petroleum division had earnings that were 77 per cent higher in the quarter at \$200m.

This was due to higher crude oil and natural gas production outside of the US and lower exploration costs.

The chemicals division's earnings were 17 per cent better at \$83m. Fibre earnings were down by 25 per cent at \$102m. Polymer division earnings were 10 per cent lower at \$77m. The diversified businesses unit improved earnings by 13 per cent to \$107m.

Looking ahead, Mr Woolard said the extent of the improvement in the full-year results would depend on the timing and magnitude of an economic upturn in western Europe.

On Wall Street, Du Pont's price was \$14 higher at \$53 before the close.

Mitsui expands pharmaceutical interests

By Robert Thomson in Tokyo

TOYAMA Chemical, a mid-ranking Japanese pharmaceuticals company, and Mitsui Pharmaceuticals yesterday announced they are to merge, expanding the Mitsui group's influence in the Japanese drugs market.

The deal involves one Y500 share in the private Mitsui Pharmaceuticals being swapped for 10 Toyama Chemical shares of Y50 par value. The merged company, to be formed on October 1, will be capitalised at Y18bn (\$152.5m).

While the new company is supposed to be owned equally by Toyama Chemi-

cal and Mitsui Pharmaceuticals, the merger is essentially a takeover by Mitsui group companies.

Mitsui Tsutsu, a chemicals company with an 80 per cent stake in Mitsui Pharmaceuticals, will have a 23 per cent share in the new company.

The deal shows the influence of keiretsu, or corporate families, in Japan. It was arranged by Sakura Bank, the core institution of the Mitsui group, which had a 4.8 per cent stake in Toyama, a common level of shareholding for a main bank in Japan.

Toyama, strong in antibiotics, has struggled in an increasingly competitive Japanese market, and reported a pre-tax loss of Y6.3bn in the year to the end of November 1991, though it made a profit of Y3.6bn last year after a recovery in sales.

The Japanese government is gradually lowering drug prices under a national health insurance scheme, putting pressure on the industry to restructure.

Meanwhile, the Mitsui group has been attempting to build a pharmaceuticals operation comparable to the large companies run by the Sumitomo and Mitsubishi keiretsu groups.

Sales at Mitsui Pharmaceuticals last

year were Y20.8bn, less than half those of Toyama Chemical, and well below the Y422bn last year at Mitsui Tsutsu, which has a broader-based business including industrial chemicals and plastics.

Before October 1, Mitsui Pharmaceuticals will issue 3m new shares to facilitate the swap.

The two companies have already made their first profit forecast, suggesting sales in the year to end-March 1994 will be Y6.5bn, rising to Y7.5bn in the following year, while pre-tax profit will rise from Y3.6bn to Y5.5bn over the same period.

Big Blue looks to 'outsider' to add drive

Louise Kehoe considers the challenges facing the new head of IBM's data storage arm

INTERNATIONAL Business Machines is cutting its corporate apron strings and has appointed an "outsider" as chief executive to accelerate the transformation of its \$6.1bn data storage products operation.

The aim is to turn the division into an aggressive competitor in the booming computer disk drive market.

Last week IBM, known in the industry as "Big Blue", established Adstar, its data storage products division, as a "totally independent" subsidiary.

The company also announced the appointment of Mr Ed Zschau, founder of Systems Industries, a Silicon Valley data storage company and a former Republican congressman, as Adstar chairman and chief executive.

Adstar has become a tested for IBM's strategies to return its key businesses to profitability by blending entrepreneurial spirit and vision with the scale, technology and manufacturing resources of its established operations.

Mr Zschau has been charged with speeding up the transformation of Adstar from a predominantly in-house supplier of data storage systems for IBM mainframe computers into a leader in high-growth and emerging data storage markets, said Mr Jack Kuehler, IBM vice-chairman.

Mr Zschau's appointment follows that of Mr Louis Gerstner, former chairman of RJR Nabisco, who took over on April 1 as chairman and chief executive of IBM. The changes at

Adstar were in the works before Mr Gerstner's arrival, but he "enthusiastically endorsed" the plans, said Mr Kuehler.

Adstar, which for the past year has been an "independent business unit", will win even greater autonomy as a wholly-owned subsidiary, said Mr Kuehler.

However, IBM has no plans to sell off all or part of Adstar, he said. "Adstar is one of our most profitable entities. We want to keep it."

In 1992, the first year for which Adstar's financial results were reported separately, it recorded net earnings of \$247m before a \$512m restructuring charge.

However, more than 90 per cent of Adstar's sales last year were "intra-company", and its flagship products address the shrinking market for data storage systems that work with IBM's mainframe computers.

Nevertheless, Adstar remains the world's largest manufacturer of computer data storage products, and over the past 40 years it has claimed numerous technology breakthroughs, including the invention of the "Winchester" disk drive, the forerunner of today's personal computer "hard drive".

Yet, like IBM as a whole, Adstar faces technology trends that could undermine its business.

Standard, low-cost disk drives used in personal computers are becoming the building blocks for high volume

data storage systems for use with mainframe computers, replacing the proprietary systems that Adstar builds.

Price competition has forced Adstar to retrench. Last month, it closed its manufacturing operations in Rochester, Minnesota, with the first compulsory lay-offs in IBM history. The cuts also affected three European plants, including IBM's manufacturing operations in Havant in the UK, and one plant in South America.

All have been designated as "industrial business centres" by IBM and have to find new customers if they are to remain in operation.

"We have to refocus investments where the growth opportunities lie – in disk drives for workstations and personal computers, as well as non-information technology applications of data storage," said Mr Kuehler.

The latter may represent Adstar's biggest opportunity. "We forecast a market that is five to 10 times larger than today's \$50bn data storage market," says Mr Ray AbuZayyad, an IBM veteran who has served as general manager of Adstar for the past three years and who was named president of the subsidiary last week.

Adstar must find ways to exploit the changes underway in the data storage market, Mr Zschau maintains.

New applications of computing in the home and in the car – such as video telephones, home information services, cable television "movies on demand", and maps and on-line traffic information for the driver – will all require data storage products, he predicts.

Adstar will "skate where the puck is going to be, not where it is," adds Mr Zschau, using an ice-hockey metaphor.

Adstar also aims to sell "components" of data storage technology – including semiconductor chips, software programs or other elements of data storage – that could be licensed to other disk drive manufacturers.

IBM's competitors in the disk drive market may be more willing to buy from IBM now that Adstar is an independent subsidiary, Mr Zschau suggests.

For its part, Adstar will no longer have any qualms about trying to market its products to IBM competitors in the personal computer, workstation or other computer market segments.

"I don't know the things I'm not supposed to do, and I don't want anyone to tell me," says Mr Zschau. This, he suggests, is the advantage of being an "outsider".

Increase at Cummins underlines turnaround

By Martin Dickson
in New York

CUMMINS Engine, the world's largest independent manufacturer of diesel engines, yesterday announced a big increase in first-quarter earnings and forecast the second quarter would be even better.

The figures underscore the turnaround at the company, which suffered severely when the US truck market was hit

by the 1991 recession. It reported net earnings of \$41.1m, or \$2.24 a share, on sales of \$1.05bn, compared with earnings of \$5m, or 20 cents, on sales of \$81.3m in the same period of last year, excluding accounting changes.

The figures were better than the \$2.8-a-share earnings forecast at the start of this month by the company at its annual meeting.

Cummins said it expected

that "second-quarter sales and earnings will exceed those of the first quarter, assuming economic conditions do not deteriorate."

It said its mid-range engine sales continued to grow as the company finished its third quarter of shipments to Ford Motor for its medium truck range.

Results were also helped by the company's drive to improve operating efficiencies and reduce costs.

Sales in certain international markets, particularly the UK, remained depressed, however.

Schneider advances despite losses at Spie

By Alice Rawsthorn in Paris

SCHNEIDER, the French electrical engineering and construction group, mustered a modest increase in net profits to FF705m (\$56.2m) in 1992 from FF725m in 1991, in spite of continued losses at Spie-Batignolles, its construction subsidiary.

The group, which was also affected by the cost of servicing the debt amassed in its acquisition of Square D, its US construction company, indi-

cated that it anticipated another difficult year. It said that the past few months had "definitely been more sluggish" than most of 1992.

Schneider last year managed to counter the competitive economic climate by raising capital in asset sales and through improved performances from Square D and Merlin Gerin, its electrical distribution business. Although Spie remained in the red, it did succeed in reducing its net loss to FF74.3m from FF852.2m.

The group is continuing with asset sales in an attempt to further reduce borrowings, following last year's 10 per cent decrease to FF74.4bn. It recently agreed to sell Jeumont-Schneider, its electrical components subsidiary, to Framatome, the French nuclear reactor group. Schneider has also transferred part of its debt into convertible bonds.

The company plans to alleviate the financial pressure on Spie-Batignolles by buying 50 per cent of the latter's Spie-Trindel electrical installation subsidiary. Terms of the deal have yet to be finalised.

Group sales rose from FF6.4bn from FF5.9bn. However, Schneider swung from an exceptional credit of FF720m to an exceptional loss of FF724m over the same period, due to FF740m of new provisions and amortisation charges, most of which were at Spie. Schneider compensated by making FF724m from asset sales and the settlement of doubtful foreign debts.

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During the quarter, Schneider reported a profit of \$6.4m, or 16 cents, excluding special accounting charges. Sales were \$457.1m, down from \$468.3m last year.

Schneider's average realised copper price fell to 28 cents a pound in the first three months of the year, from \$30.10 a year earlier.

Lead prices dropped to 20 cents, from 25 cents; zinc prices to 47 cents, from 53 cents; and Asarco's average realised price for gold sank to \$34.86 an ounce, from \$37.83.

Since the quarter's end, copper prices have continued to slide, and this would affect second-quarter results, the company said. Lower metals prices accounted for an after-tax operating earnings decline of \$6m in the first quarter.

In the latest quarter, upstream operations recorded higher earnings, while refining, marketing and chemicals remained under pressure.

Falling metals prices push Asarco to loss

By Laurie Morse in Chicago

ASARCO, the integrated US copper producer, reported a first-quarter loss of \$30.9m, or 74 cents a share. A slide in metals prices and damage from heavy rains at its biggest Arizona copper mine contributed to the loss.

The company reported a profit of \$6.4m, or 16 cents, excluding special accounting charges. Sales were \$457.1m, down from \$468.3m last year.

Asarco's average realised copper price fell to 28 cents a pound in the first three months of the year, from \$30.10 a year earlier.

Lead prices dropped

INTERNATIONAL COMPANIES AND FINANCE

Profits at Italgas fall to L81bn as sales weaken

By Haig Simonian
in Milan

ITALGAS, the Italian gas and drinking water group, reported a L1.0bn fall in net profits to L81bn (\$53m) for 1992 following weaker sales which eased to L3,381bn from L3,553bn.

The company blamed the mild winter, which had reduced gas demand, and higher tax. It is holding the dividend at L100 a share.

Earnings were also held back by the freezing of gas prices, which have not been raised since July 1991. Mr Carlo Da Molo, chairman, warned that an increase in charges, even below the rate of inflation, was now "indispensable".

Italgas's client base rose by 155,000 units to 4.5m, though the volume of gas sales remained little changed. Sales in the drinking water business area grew more

sharply, with a 10 per cent increase in water supplies.

Italgas continued its diversification into refuse disposal, its still little developed, business division, with the purchase of a 49 per cent stake in Almer. The company is the leading private operator in the field.

Although net interest charges fell markedly to L18bn from L51bn in 1991, the company reported a substantial downturn in extraordinary items owing to the devaluation of the lira.

• Dalmine, the stock market listed steel tubemaker controlled by the Iva steel concern, reported a rise in net group profits to L5.6bn last year from L5bn in 1991 in spite of the crisis in the European steel industry.

The company, in which Iva controls about 69 per cent of the shares, is set to be privatised under the latest rescue plan for group, which lost L2,309bn in 1992.

BBV returns to growth with 4.4% rise in quarter

By Tom Burns
in Madrid

BANCO BILBAO Vizcaya (BBV), Spain's biggest banking group, raised first-quarter net income by 4.4 per cent to Pta17bn (\$147m), indicating a return to growth following a fall in income last year.

Operating profit rose 7.3 per cent to Pta26.7bn and ordinary profit rose 10.4 per cent to Pta21.8bn. Last year, the group's net profits were held in check by a 42 per cent drop in extraordinary income.

BBV claimed that it was continuing its 1992 trend of increasing its share of the banking sector's deposits and borrowed funds. Customer

deposits stood at Pta6,200bn, 10 per cent up on the first three months of last year.

The results were moderate in comparison with the 8.1 per cent and 6.1 per cent first-quarter profit rises that were reported last week by Banco Santander and Banco Popular respectively, but they were welcomed by analysts.

"BBV's operating profit continues to grow, the bottom line will not drop this year and the quality of results will improve," said one analyst yesterday.

• The state-run Spanish electricity utility, Empresa Nacional de Electricidad SA (Endesa), said its net profit rose 10 per cent to Pta23.1bn in the first quarter of 1993.

Deposits stood at Pta6,200bn, 10 per cent up on the first three months of last year.

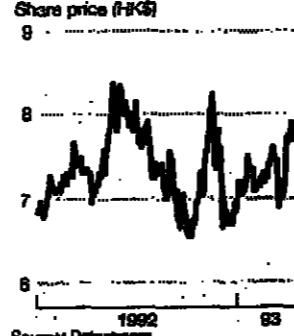
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Harbour Centre Development

Share price HK\$1



Source: Datstream

Wharf bids for hotel subsidiary's minorities

By Simon Holberton
in Hong Kong

WHARF, the diversified Hong Kong conglomerate, is to bid HK\$1.2bn (US\$158m) for the minorities in Harbour Centre Development, its listed hotels subsidiary which operates the Omni chain of hotels.

Wharf already owns 56 per cent of Harbour Centre, with the Kadoorie family owning 10.7 per cent through Hong Kong and Shanghai Hotels and the remaining 33.3 per cent in the hands of the public.

Wharf will bid HK\$9 a share cash. This represents a 15 per cent premium on Harbour Centre's pre-bid price of HK\$7.87, but a substantial discount on the company's net asset value.

This is reckoned to be HK\$12.83 a share by Baring Securities and HK\$11.90 a share by Wardley James Capel. A simple average of the two valuations - HK\$12.38 means Wharf's offer is at a discount of 27 per cent.

Wharf has funded the offer by placing 65m shares at HK\$19.50 each with institutions. This raised HK\$1.27bn.

Habour City has embarked on a recent series of acquisitions in the US and Wharf said yesterday that it considered funding for these projects would be substantially enhanced if Harbour City were to become wholly-owned.

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Five resign from Hyogo Bank board

By Robert Thomson in Tokyo

FIVE board members resigned yesterday at Hyogo Bank, a local Japanese bank, taking responsibility for the institution's deteriorating bad loan burden, reportedly the worst among regional Japanese banks.

Mr Minoru Yamada, the bank's president, is among those to resign, and will be replaced by Mr Masateru Yoshida, a former director-general of the banking bureau in the ministry of finance.

The appointment of a former official of Mr Yoshida's calibre highlights the difficulties at

Hyogo Bank, based in the western city of Kobe. The bank was crippled by its lax control over financial affiliates, which pumped funds into property-related projects during the late 1980s.

Hyogo has become a symbol of the over-ambitiousness of some Japanese regional banks, which expanded beyond their home territory during the late 1980s and were big lenders to property developers and, in some cases, stock market speculators.

However, Hyogo was not alone in using so-called "non-bank affiliates" to cultivate customers outside

the traditional range. Much of the bad loan burden faced by big city banks is also linked to the lending of affiliates.

The bank's 10 largest affiliates have outstanding loans of Y1,600bn, and an increasing percentage of these loans are turning bad. Hyogo has also accepted reduced interest payments from customers which have avoided collapse, but which are in need of intensive care.

Hyogo

is

expected to announce another restructuring programme tomorrow as the present plan, scheduled to last until 2002, has been unable to stabilise the bank. Apart from Mr Yamada, who announced the resignations, Mr Nobuo Ishikawa, the vice-president, and Mr Tameo Nakatsu, senior managing director, will leave the bank.

The extent of Hyogo's problems are such that the Bank of Japan has pumped in loans at the official discount rate, now 2.5 per cent, allowing the trou-

bled bank to profit from the difference in market rates. Central bank officials were concerned that there could be a run on Hyogo after its deposit fell 16.5 per cent in the first half last year.

By Charles Leadbeater
in Tokyo

SEIBU, the Japanese department store group, announced yesterday that sales had fallen below those of Mitsukoshi, its main rival, for the first time in five years.

Seibu, which is privately owned, took the unprecedented step of publishing a financial report. It announced it had made its first ever pre-tax unconsolidated loss in the year to end-February. It was the first loss at the group since its founding in 1940.

The loss was mainly due to a scandal involving medical equipment, which forced Seibu into an extraordinary loss of Y19.7bn (\$175m). It covered the loss by selling Y35bn worth of fixed assets.

Sales were 12.3 per cent down from the previous year at Y790.1bn. Operating profits were Y7.6bn and the pre-tax loss came to Y10.4bn.

Fletcher arm trims deficit

FLETCHER Challenge Canada, 68 per cent owned by Fletcher Challenge, the New Zealand conglomerate, reports a sharp reduction in third-quarter losses to C\$6.7m (US\$5.3m) compared with C\$24.3m for the same period last year, writes Terry Hall in Wellington. Sales rose 39 per cent to C\$31.8m.

Mr Doug Whitehead, president, said the result reflected substantially improved market conditions for solid wood products, better prices for lightweight paper and higher sales volumes for newsprint. The improvement in results would have been even better but for a deterioration in pulp prices.

For the nine months ended March 1993, net losses were C\$30.3m, up from C\$22.4m. The 1992 results included a non-recurring after-tax gain of C\$3.3m.

Toshiba sells audio unit stake

By Michiyo Nakamoto in Tokyo

TOSHIBA, the Japanese electronics manufacturer, has sold its 69 per cent stake in Onkyo, a specialised audio manufacturer, the company said.

The decision to sell the stake in Onkyo highlights the restructuring that is in progress among Japanese corporations and the pressure that the domestic slowdown is putting on traditional equity relationships in Japan.

Toshiba sold its holding in Onkyo to the president of a medium-sized manufacturer of auto parts who expressed interest in buying the stake

through an M&A firm affiliated with Nomura Securities.

Onkyo is an established audio manufacturer which has suffered from the downturn in the consumer electronics market both in Japan and in other industrialised economies.

Toshiba had been attempting to restructure the business. Last year, it made a net loss of Y320m (\$2.89m) and a programme to cut costs by reducing its workforce, moving out of unprofitable businesses and increasing orders from Toshiba will also be continued, Toshiba said.

The move by Toshiba reflects a changing attitude among Japanese corporations on equity relationships as the economic slowdown puts increasing pressure on them to offload unprofitable businesses. It points to the likelihood of an accompanying increase in possibilities for mergers and acquisitions opening up in Japan.

ABB acquires 40% interest in Indian group

By Shiraz Sidhu
in New Delhi

ASEA Brown Boveri, the Swiss multinational, has acquired 40 per cent of Taylor Instrument (India), the Indian instrumentation company owned by the Birlas group.

Sales were 12.3 per cent down from the previous year at Y790.1bn. Operating profits were Y7.6bn and the pre-tax loss came to Y10.4bn.

DnB opens talks over Oslobanken

By Karen Fossli in Oslo

DEN NORSKE BANK, Norway's biggest commercial bank, has opened talks aimed at acquiring Oslobanken, the troubled Oslo-based concern.

Oslobanken warned last month that it would fall short of capital adequacy requirements during the first quarter, and its shares were suspended.

DnB, which is 70 per cent state-owned, said earlier this month it was not interested in acquiring Oslobanken, but the state-backed Bank Insurance

year, reports its first profit in four years. First-quarter net profit was Nkr86.7m, against a loss of Nkr137.8m last year, after cutting losses on loans and guarantees to Nkr98.9m from Nkr245.9m and reducing operating expenses by Nkr100.2m to Nkr229.2m.

Vard, the cruise and ferry group, reports first-quarter losses, before taxes and extraordinary items, of Nkr127.3m, up from Nkr44.8m last year. Vard warned that its cruise business could be heading for an overall loss in 1993.

HAGEMEYER N.V.

registered office in Amsterdam

Announcement to the shareholders

Hagemeyer N.V. announces that the cash portion of the optional stock dividend to be proposed to the General Meeting of Shareholders on April 29, 1993 will be NLG 1.92

The annual General Meeting of Shareholders will be asked to approve a dividend for 1992 of NLG 6.00 per share. At the discretion of shareholders this dividend may be paid either entirely in cash, in the above cash amount of NLG 1.92 plus a stock dividend. The stock dividend, of 1/32nd or 3.125% of a Hagemeyer ordinary share of NLG 20 nominal value, will be paid, as desired, either from the share premium account, or from the retained earnings.

Naarden, April 23, 1993

HAGEMEYER N.V.
Board of Management



HAGEMEYER

Notice of Early Redemption

Tokai Bank Nederland N.V.

U.S. \$100,000,000

9½ per cent Guaranteed Notes due 2000

NOTICE IS HEREBY GIVEN that the Issuer shall redeem the Notes in accordance with Condition 6(c) of the Terms and Conditions of the Notes at their principal amount on the next Interest payment date, 28th May, 1993, when interest on the Notes will cease to accrue.

Repayment of principal will be made upon presentation and surrender of the Notes, with all unmatured coupons attached, at the offices of any of the Paying Agents mentioned therein.

Accrued Interest due 28th May, 1993 will be paid in the normal manner on or after that date against presentation of Coupon No. 3.

Bankers Trust Company, London

Agent Bank

ANZ Bank Australia and New Zealand Banking Group Limited

Australian Company Number 005 357 512

(Incorporated with limited liability in the State of Victoria, Australia)

U.S. \$250,000,000

Subordinated Floating Rate Notes due 2000 of which U.S. \$140,000,000 is being issued as the Initial Tranche and U.S. \$70,000,000 is being issued as the Second Tranche

Notice is hereby given that for the Interest Period 26th April, 1993 to 26th October, 1993 the Notes will carry a Rate of Interest of 3½ per cent, per annum with an Amount of Interest of U.S. \$1,938.02 per U.S. \$100,000 Note. The relevant Interest Payment Date will be 26th October, 1993.

Interest will be paid semi-annually on the 26th April and 26th October of each year.

Interest will be paid semi-annually on the 26th April and 26th October of each year.

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Interest

Japanese department stores group in first loss

FINANCIAL TIMES TUESDAY APRIL 27 1993

INTERNATIONAL CAPITAL MARKETS

Italian rally greets easing of political uncertainty

By Jane Fuller in London and Patrick Harverson in New York

ITALIAN government bonds rallied yesterday as the market welcomed the appointment of Mr Carlo Azeglio Ciampi, governor of the Bank of Italy, as prime minister designate.

The half-point advance - with the BTP futures contract up 14.47 basis points to 97.22 - was fuelled partly by relief at the end to uncertainty after the resignation of Giuliano Amato's government last Thursday and partly by the market's approval of Mr Ciampi.

He is regarded as a strong defender of the lira and as lending weight to efforts to cut

GOVERNMENT BONDS

the budget deficit. His lack of political experience was seen as an advantage by some.

GERMAN government bond prices fell by nearly half a point on concerns over disappointing inflation figures and anxiety over the situation in Bosnia.

Inflation was at the high end of expectations - in Hesse, the rate rose to 5 per cent. Last week's cuts in the Lombard and discount rates have

FT FIXED INTEREST INDICES									
	April 26	April 23	April 22	April 21	April 20	Year ago	High	Low	Yield
Government Bonds (M)	95.52	95.72	95.58	95.59	95.80	95.53	95.04	95.22	-
Government Bonds (S)	110.00	111.00	110.00	111.00	111.00	110.00	110.00	110.00	-
Euro Bonds (M)	100.00	101.00	100.00	101.00	101.00	100.00	100.00	100.00	-
Euro Bonds (S)	110.00	111.00	110.00	111.00	111.00	110.00	110.00	110.00	-
Fed Bond Index (M)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Fed Bond Index (S)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Gold Bond Index (M)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Gold Bond Index (S)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Long Bond Index (M)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Long Bond Index (S)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (M)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (S)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Convertible Bonds (M)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Convertible Bonds (S)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (C)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (G)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (L)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (S)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (T)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (U)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (V)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (W)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (X)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (Y)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (Z)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (AA)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (BB)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (CC)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (DD)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (EE)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (FF)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (GG)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (HH)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (II)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (JJ)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (KK)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (LL)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (MM)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (NN)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (OO)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (PP)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (QQ)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (RR)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (SS)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (TT)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (UU)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (VV)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (WW)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (XX)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (YY)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (ZZ)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (AA)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (BB)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (CC)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (DD)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (EE)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (FF)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (GG)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (HH)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (II)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (JJ)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (KK)	112.00	112.00	111.00	112.00	112.00	111.00	111.00	111.00	-
Corporate Bonds (LL)	112.00	112.00	111.00						

COMPANY NEWS: UK

Farnell buoyed by acquisition

By Paul Taylor

FARNELL Electronics, the components and equipment manufacturer and distributor, reported a 12.5 per cent increase in operating profits reflecting organic growth and a maiden full-year contribution from ESD Distribution.

Pre-tax profits in the year to January 31 increased 27 per cent to £41.6m (£22.7m) after the sale of a non-trading subsidiary which generated a £6.3m exceptional profit. Profits were also boosted by interest income of £1.03m compared to costs of £0.68 last time.

Earnings per share, adjusted to exclude the exceptional item and prior years' tax credit, edged ahead to 17.3p (16.3p). A final dividend of 3.4p is recommended, making a total up 7

per cent to 6.2p (5.8p).

Operating profits increased to £36.3m (£32.2m) on turnover ahead 24 per cent to £254.3m (£204.5m). ESD, which was acquired from STC for £6m in July 1991, contributed turnover of £35.5m (£35.9m) and an operating profit of 9.6m (£5.5m).

However, Mr Richard Hanwell, chairman, emphasised that organic growth, including the expansion into continental Europe, was responsible for more than a quarter of the turnover increase.

The core distribution division lifted operating profit to £38.2m (£30.5m) on turnover of £208.8m (£195.8m).

The smaller manufacturing division has been restructured and split into three businesses: power supplies, components and instruments. It reported a

reduced £1.04m (£2.52m) operating profit on turnover of £50.5m (£49.3m).

Commenting on the outlook Mr Hanwell said group trading in the first quarter was 10 per cent higher than the comparable 1992 period and said prospects were "promising".

Farnell's strong cash flow enabled it to reduce debt by £14m and cut gearing from 17 per cent to nil while continuing to invest. During 1992 the group spent £5m on capital expenditure, including the completion of a new computerised warehousing centre in Leeds. In addition, having expanded into Germany in 1988, two more continental European operations were opened last year in the Netherlands and France.

• **COMMENT**
The results were as expected but nevertheless serve to underline that ESD was a shrewd acquisition. However, Farnell's proven ability to achieve organic growth despite recession should not be overlooked. The expansion into continental Europe should help fuel growth with the German operations expected to break-even this year. The additional good news is that after a nine-month interregnum a new but as yet unnamed chief executive has been chosen. The improving economic backdrop in the UK should help the group lift pre-tax profits to about £40m this year, equivalent to earnings of 19.6p. The shares gained 5p to 33.7p and are trading on a deserved prospective p/e of 19.5.

BTR reveals higher earnings bands

By Andrew Bolger

THE SALARY of Mr Alan Jackson, chief executive of BTR, is not revealed in the industrial conglomerate's annual report because his duties are considered by the company to be discharged mainly outside the UK.

In fact, Mr Jackson earned between £490,001-£495,000 last year - not the figure of £272,500 reported in the Financial Times last week.

The lower figure was that of BTR's highest paid UK-based director, which an adviser to the company wrongly identified as being the chief executive.

BTR has now revealed the higher earnings bands of three directors which were not published in the annual report - Mr Jackson, a director who earned £368,001-£380,000, and another who earned £410,001-£415,000.

Mr Graeme Pearson, who joined BTR's main board on November 30, earned £20,001-£25,000 for his work to

December 31.

Mr Jackson's salary increased by 5 per cent last year, a period which saw group profits increase 18 per cent to more than £1bn. His salary is not regarded in the City as excessive, given the company's performance.

Mr Stanley Williams, BTR's company secretary, said: "We are proud of the basis on which our executives are rewarded."

BTR declined to comment on whether Mr Jackson, an Australian, was resident in the UK for tax purposes. Under Inland Revenue rules, anyone who spends 183 days or more in the UK per annum is resident - whether or not the person is a UK citizen.

Mr Williams said the salaries of these executives had not been in the annual report because of the terms of the 1985 Companies Act, which requires only the salary of the chairman and UK executives to be published.

The act also states that this information "need not be given in respect of a director

who discharged his duties as such wholly or mainly outside the UK."

Analysts and institutional investors in BTR were surprised to learn that Mr Jackson came into this category, although more than 60 per cent of BTR's sales and profits come from outside the UK.

Mr Jackson, 57, moved to the UK in 1991 when he became group chief executive, after having been managing director of BTR Nylex, the UK group's Australian subsidiary.

He is still chairman of BTR Nylex and in 1991 was appointed a director of the Australian Reserve Bank.

BTR's reputation for restraint was burnished when Sir Owen Green, the group's retiring chairman, received a pay increase of just £804 to £217,616 - a rise of 3.7 per cent.

One analyst said: "You can understand why the Companies Act was drawn up in the way it was, but there's really no reason why we should not know the salaries of all directors of UK companies."

Splash of colour helps Moss Bros to £2.3m

By Catherine Milton

COLOURFUL jackets from Versace, retailing at about £300 each, helped Moss Bros, the men's wear company, lift pre-tax profits to £2.3m for the 52 weeks to January 30.

That was an improvement of 74 per cent on the £1.22m returned for the previous 52 weeks.

More than a third of profits came from net interest receivable of £933,000 (£720,000). The company ended the year with a £14m cash balance and said it was considering both organic growth and growth by acquisition.

After a tax credit of £1.05m in the previous year, Moss Bros paid £287,000 tax last year. Earnings per share were 6.32p (5.19p before the tax credit).

Directors propose a final dividend of 4p giving a total for the year of 5.5p (5p).

The company, which sells more than one in every 20 suits bought, increased turnover 8 per cent to £55.8m mainly due to an increase in like-for-like sales of 5.6 per cent.

This figure masked a 14 per cent increase in the contribution from Cecil Gee, the high street outlet for fashion products, including the jackets, although the company said a range of racy briefs, also from Versace, had sold less well.

The mainstream retailer Suit Co recorded a 3.5 per cent increase in sales and classic outfit Savoy Taylors Guild improved sales 3.5 per cent.

Turnover was also lifted by the inclusion for the first time of the Dormie business acquired at the end of 1991 and the additional week covered by the 1992 accounting period.

Mr Rowland Gee, group managing director, said: "Business failures in clothing retail companies went up by 67 per cent last year which means Britain is no longer over-shopped."

"We think we will be one of the sectors to come out of the recession quickest."

British Gas expands in electricity cogeneration

By Deborah Hargreaves

BRITISH GAS has set up a new wholly owned subsidiary with initial capital of £12m to invest in electricity cogeneration schemes worldwide.

The new division will invest in the development, construction and operation of combined heat and power plants for customers in the UK and overseas.

Cogeneration involves the production of electricity and recycling the waste gases to provide heating or cooling for other industrial processes.

Cogeneration Investments signed its first contract, worth about £15m, to provide the energy requirements for SCM Chemicals Europe - one of the world's leading titanium diox-

ide makers - for the next 15 years. As part of the deal, the company will build a 15MW CHP plant at SCM's south Humber site.

The plant is expected to operate at over 80 per cent efficiency compared with 30 per cent from conventional power stations, and greatly reduce carbon dioxide and nitrogen oxide emissions.

Mr Earl said the company expected to sign another deal this year and was involved in discussions on two further contracts.

European purchases for Boots

By Maggie Urry

BOOTS, the retail and pharmaceutical group, is paying £1.15m for two over-the-counter healthcare companies in Europe.

Boots said the acquisitions will give Boots Healthcare International, the OTC medicines and consumer products business set up last year, critical mass in France and Italy.

The French business being bought is La Société Française du Triclocarban, the main products of which are Nobacter, a shaving foam, and Solutac, an antiseptic wash. It has sales of £1.1m.

Boots will move production to its own manufacturing facility in France and will sell the products through its existing

sales force.

In Italy, Boots is buying Marco Viti, with annual sales of £4.4m and products which fit with Boots' existing portfolio.

The purchase includes a manufacturing base near Milan and a sales team.

Boots strategy is to develop its brands across Europe,

DIVIDENDS ANNOUNCED					
	Current payment	Date of payment	Current pending dividend	Total for year	Total last year
Black (A&C)	£m 9.25	July 6	8.75	13.5	13
Britannia	£m n/a	-	n/a	n/a	1
Farnell Elect	£m 3.4	July 5	3.2	6.2	5.8
How	£m 0.75	July 1	1.5	1.5	2.5
Lowland Inv	£m 3.2	June 18	3	-	8.5
Lyles (B)	£m 1.55	June 8	1.55	-	4.5
Moss Bros	£m 4	June 24	5.5	5.5	5
Wesman	£m 1.25	July 1	2.35	1.825	3.5

Dividends shown pence per share not except where otherwise stated.

This announcement appears as a matter of record only

LAWSON MARDON GROUP

Lawson Mardon Group Limited
Lawson Mardon Group (Europe) Limited

£115,000,000 and C\$30,000,000
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Citibank International plc

Funds provided by

The Bank of Nova Scotia

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Lloyds Bank Plc

Banca di Roma

The Chase Manhattan Bank, N.A.

The Sumitomo Trust & Banking Co., Ltd.

Banca Commerciale Italiana

Bank Mees & Hope N.V.

Midland Bank plc

Monte dei Paschi di Siena

Facility Agent

The Bank of Nova Scotia

April 1993

COMPANY NOTICES

ROBECO N.V.

Further to the announcement published in The Times and The Financial Times on 21 April 1993 concerning the Cash Dividend payable 29 April 1993, the rate of exchange for the payment of this dividend on both Robeco N.V. Ordinary Shares of Fls 10 (at Fls 3.32) and Sub-Shares registered in the name of Nederlandsche Provinciaal Bank (Nimexis) Limited (at Fls 0.352) in Fls 2.7700 = Fls 1.00.

UNITED KINGDOM RESIDENTS

The gross dividend is Fls 1.2707512 per Ordinary Share of Fls 10 (Coupon No.34) and is subject to the following deduction:

15% Netherlands Tax - 20.19641372 per Share
5% United Kingdom Tax - 20.86151791 per Share
Net Payment - 0.016604547 per Share

NON RESIDENTS OF THE UNITED KINGDOM

Where 25% Netherlands Tax is applicable, the following deductions apply:

25% Netherlands Tax - 0.21716993 per Share
20% UK Tax on Net Dividend - 20.19641372 per Share
Net Payment - 0.016604547 per Share

Dividend entitlement on the Sub-Shares will be paid at one tenth of the above amounts, less M.N. Commission of 0.00150045 per Sub-Sheare.

Where 15% Netherlands Tax is applicable the calculations are as follows:

For United Kingdom Residents, but relief from United Kingdom Tax is immediately obtained provided that the appropriate United Kingdom Revenue Affidavit is lodged with the claim.

ROLINCO N.V.

Further to the announcement published in The Times and The Financial Times on 21 April 1993 concerning the Cash Dividend payable 29 April 1993, the rate of exchange for the payment of this dividend on both Rolinco N.V. Ordinary Shares of Fls 10 (at Fls 3.34) and Sub-Shares registered in the name of Nederlandsche Provinciaal Bank (Nimexis) Limited (at Fls 0.364) is Fls 2.7700 = Fls 1.00.

UNITED KINGDOM RESIDENTS

The gross dividend is Fls 1.09747292 per Ordinary Share of Fls 10 (Coupon No.34) and is subject to the following deduction:

15% Netherlands Tax - 20.16462094 per Share
5% United Kingdom Tax - 20.84847365 per Share
Net Payment - 0.016604547 per Share

NON RESIDENTS OF THE UNITED KINGDOM

Where 25% Netherlands Tax is applicable, the following deductions apply:

25% Netherlands Tax - 0.27436823 per Share
20% UK Tax on Net Dividend - 20.16462094 per Share
Net Payment - 0.016604547 per Share

Dividend entitlement on the Sub-Shares will be paid at one tenth of the above amounts, less M.N. Commission of 0.00151164 per Sub-Sheare.

FINANCIAL TIMES TUESDAY APRIL 27 1993

COMPANY NEWS: UK

Guinness silent on Red Stripe talks

By Philip Rawstorne

GUINNESS, the brewing and spirits group, is, according to industry sources, negotiating to buy a majority stake in Desnoes & Geddes, the Jamaican brewer of Red Stripe lager.

Guinness declined to confirm the talks yesterday. "We never comment on speculation concerning possible acquisitions," the company said.

However, Guinness has had a long and close relationship with the Jamaican company which for many years has brewed its stout under licence. Jamaican consumption has

doubled over the last two years to make the country one of the top 12 markets for Guinness worldwide.

Acquisition of a majority stake in the company, in which Heineken has a 14 per cent holding, would further the UK group's strategy of expanding its international brewing operations by taking control of brewers with substantial local market shares.

Guinness, which first began exporting to the West Indies 176 years ago, already holds minority stakes in several of the 12 brewers which now produce its stout under licence in

other Caribbean countries. Desnoes & Geddes, which also produces a range of soft drinks, introduced its Red Stripe lager into the UK in the late 1970s. Brewed under licence by Charles Wells, the independent Bedford-based brewer, and marketed and distributed by HP Bulmer, it is now the number three packaged lager in the UK - behind Stella Artois and Beck's - with estimated annual sales of 100,000 barrels.

Charles Wells also exports the lager to several continental European markets, including Spain and Italy.

THE OLYMPIC CONTENDERS: MANCHESTER

The FT proposes to publish this survey on 23rd June 1993.
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Second Cars

15 September 1993
The Car Industry

3 November 1993
Commercial Vehicle Industry

For further information please contact:
Richard Willis 071-873 3606

FT SURVEYS

The Long-Term Credit Bank of Japan, Ltd.
&
LTCB International Limited

Due to bomb damage caused to our premises at 55 Bishopsgate on Saturday 24th April:

The London Branch of The Long-Term Credit Bank of Japan, Ltd. will be operating until further notice from:

Atlas House
5th Floor
1 King Street
London EC2V 8AU

Telephone: 071-628-5111 (all direct lines will be diverted to the King Street premises) Telex: 885305 (LTCBLD G) Facsimile: 071-412-8303

LTCB International Ltd. will be operating from the following addresses until further notice:

Marketing Departments
c/o Dai-Ichi Europe Ltd.
Durant House
8-13 Chiswell Street
London EC1Y 4TQ

Settlements Department
c/o Digital Equipment Co., Ltd.
James Watt House
279 Tottenham Court Road
London W1P 9AA

Telephone: 071-628-5111 Facsimile: 071-412-8301

The COOPERATIVE BANK

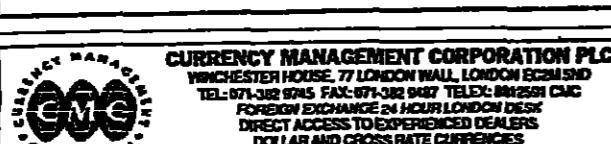
£75,000,000

Subordinated Floating Rate Notes 2000

Holders of Floating Rate Notes of the above issue are hereby notified that for the interest period from 26th April, 1993 to 26th July, 1993 the following information will apply.

1. Rate of Interest: 6 1/4% per annum
2. Interest Amount payable on Interest Payment Date:
£77.91
Per £5,000 nominal or
£779.11
Per £50,000 nominal
3. Interest Payment Date:
26th July, 1993

The Co-operative Bank plc
(incorporated in England under the Companies Act 1948 to 1980)
Agent Bank
Bank of America International Limited

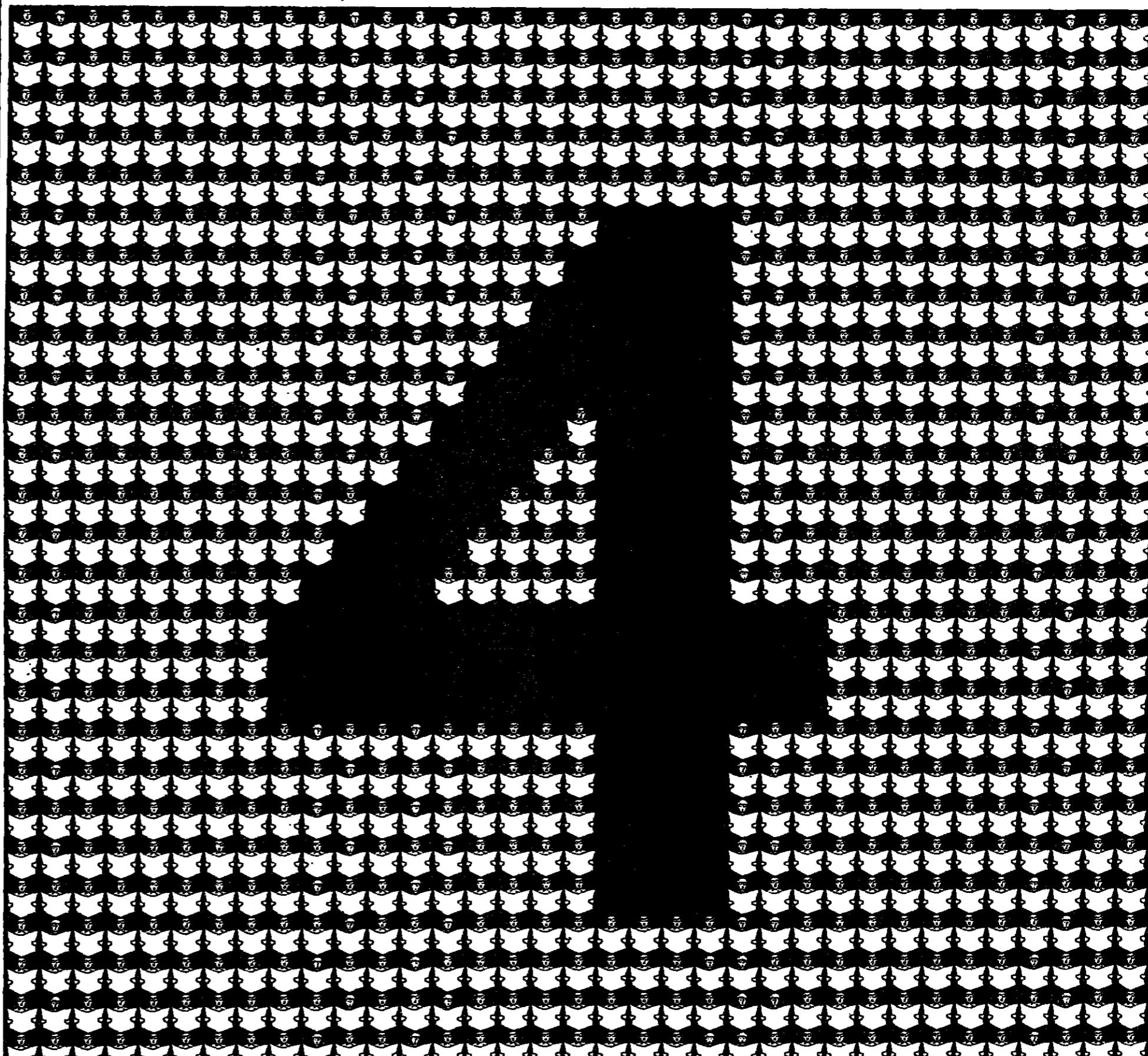


Sanctions against Serbia and Montenegro

United Nations Security Council Resolution 820 (1993) came into effect on Tuesday 27th April 1993, and includes a number of measures to tighten sanctions against the Federal Republic of Yugoslavia (Serbia and Montenegro). A significant new development is a prohibition on the provision of services, both financial and non-financial, to any person or body for purposes of any business carried on in the Federal Republic of Yugoslavia (Serbia and Montenegro), the only exceptions being telecommunications, postal services, certain legal services and, as approved on a case-by-case basis by the United Nations Sanctions Committee, services whose supply may be necessary for humanitarian or other exceptional purposes. The prohibition does not apply in respect of business carried on outside the Federal Republic of Yugoslavia (Serbia and Montenegro), although other sanctions may be relevant in such cases. It will be implemented by measures in UK and EC law. You are strongly advised to consult your legal advisers if you are in doubt as to whether the prohibition applies to your particular circumstances. Further guidance is available from the:

Department of Trade and Industry,
Sanctions Unit,
Bay 654 Kingsgate House,
66-74 Victoria Street,
London SW1E 6SW
Tel: 071-215 8512/8570
Fax: 071-215 8396

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FAR MORE THAN FINANCE.

COMPANY NEWS: UK

Centenary Depository AG
(incorporated under the laws of Switzerland)
("The Depository")

**NOTICE OF ANNUAL GENERAL MEETING OF
DE BEERS CENTENARY AG**

Holders of Centenary Depository receipts are hereby notified that De Beers Centenary AG ("the Company") has given notice to its shareholders convening its third Annual General Meeting which will be held at the Grand Hotel National, Lucerne, Switzerland on Tuesday, 11 May 1993 at 12:15.

The agenda and motions for the meetings are as follows:

AGENDA AND MOTIONS

- To receive the report of the Auditors for the financial year ended 31 December 1992.
- To resolve and adopt the Report of the Directors, the annual financial statements of the Company and of the Group as at and for the year ended 31 December 1992.

The following motion will be proposed as Resolution No. 1:

"That the Report of the Directors for the year ended 31 December 1992, together with the annual financial statements of the Company and of the group as at and for the year ended 31 December 1992 respectively, be and they are hereby approved and adopted."

- To approve the allocation of balance sheet profits as recommended in the Report of the Directors and to declare a dividend of SFr 7 per share (equal to 7 centimes per Centenary Depository receipt).

The following motion will be proposed as Resolution No. 2:

"That the allocation of balance sheet profits as recommended in the Report of the Directors be accepted and approved, including the declaration of a dividend of SFr 7 per share (equal to 7 centimes per Centenary Depository receipt) to shareholders registered as such in the Company's register of shareholders on Friday, 29 March 1993."

- To ratify and confirm the actions of all persons who held office as members of the Board of Directors.

The following motion will be proposed as Resolution No. 3:

"That the actions of all persons who held office as members of the Board of Directors of the Company during the year ended 31 December 1992 be and they are hereby ratified and confirmed."

- To elect additional directors and to re-elect those directors of the Company re-elected in accordance with the Articles of Association and regulations passed pursuant thereto.

The following motion will be proposed as Resolution No. 4:

"That Mr J.P. Padney and Dr B. Marais be elected and that Messrs J.A. Barbour, T.W.H. Capon, R.M. Crawford and G.M. Reits be re-elected as members of the Board of Directors of the Company for a period of four years until the conclusion of the annual general meeting to be held in 1997."

- To re-elect and elect Deloitte Pm Goldby GmbH as the Auditors and Group Auditors respectively of the Company.

The following motion will be proposed as Resolution No. 5:

"That Deloitte Pm Goldby GmbH be and are hereby re-elected and elected as the Auditors and Group Auditors respectively of the Company for a period of one year, until the conclusion of the annual general meeting to be held in 1994."

- To authorise the Board of Directors to increase the share capital by a maximum aggregate amount of SFr 79,589,000.-.

The following motion will be proposed as Resolution No. 6:

"That Article 5 of the Articles of Association of the Company be amended by the insertion of the following paragraphs numbered "5" and "6":

"5. On or before 11 May 1993 the Board of Directors may increase the share capital by a maximum aggregate amount of SFr 79,589,000 - by issuing up to 397,945 registered shares, which shall be fully paid-up, with a nominal value of SFr 200,- per share. Increases by underwriting as well as partial increases are permitted. After their acquisition, the newly issued registered shares shall be subject to the transfer limitations imposed in Article 6 of the Articles of Association. In each case the Board of Directors shall determine the issue price, the date for the entitlement to dividends and the type of conversion."

- To approve the amendments, deletions, renewings and additions as the case may be of Articles 6(1) and (2), 10; 11(1), (2) and (3); 12(1); 14(4) and (5); 16(1); 17(1); (c), (d) and (f); 18(1); 19; 21(2), (3) and (4); the heading to Section IV, sub-section C; 23(1) and (2); the heading to Section V; 25(1) and (2); 26 and 27(1) of the Articles of Association of the Company, the full text of which was published in the Swiss Commercial Gazette on 19 April 1993.

The following motion will be proposed as Resolution No. 7:

"That the Articles of Association of the Company and they are hereby amended in accordance with the schedule of amendment set out in the published notice of Annual General Meeting and initiated by the Chairman at this meeting for purposes of identification."

The Report of the Directors (including the proposals of the directors relating to the allocation of balance sheet profits and declaration of a dividend), the annual financial statement of the Company and of the Group and the Auditors' report will be posted to registered Centenary Depository receipt holders together with the Head Office of the Company and at the offices of the Transfer Secretaries of the Depository listed below.

Each Centenary Depository receipt holder is entitled to attend and to speak at the Annual General Meeting either in person or to be represented by a duly authorised representative whom authority must be established to the satisfaction of the Depository. Receipt holders wishing to attend the meeting by proxy may obtain forms of proxy from the Depository or its Transfer Secretaries and proxy forms must be lodged with the Transfer Secretaries no later than 12:15 on Friday, 7 May 1993.

Proxies for deposited shares as contemplated in article 699d of the Swiss Code of Obligations are hereby requested to notify the Depository by no later than 12:15 on Friday, 7 May 1993 of the amount (and kind) of Centenary Depository receipts they represent. Proxies for deposited shares are deemed to be those institutions which are subject to the Swiss Federal Act on Banks and Savings Banks of 8 November 1934 as well as professional asset managers.

Each receipt holder is entitled to one vote in respect of each Centenary Depository receipt held. The votes attaching to the Centenary Depository receipts will be voted in favour of the issues of shares of De Beers Centenary AG but are restricted to the Centenary Depository receipts.

The holder of Centenary Depository receipts who desire to attend the annual general meeting or who wish to exercise their voting rights must comply with the conditions presently in force relating to the issue of bearer Centenary Depository receipts.

The register of receipt holders and the transfer registers will be closed from Tuesday, 4 May 1993 to Tuesday, 11 May 1993, both days inclusive.

Centenary Depository AG
The Board of Directors
Lucerne
27 April 1993

Transfer Secretaries
Consolidated Share Registrars Limited
First Floor, Edura
40 Corporation Street
Johannesburg 2001,
South Africa
(P.O. Box 61051, Marshalltown 2107)

Agents of the Depository
Barclays Bank plc
Stock Exchange Services Department
168 Fenchurch Street
London EC3P 3HP

Barclays Bank S.A.
21 rue Laffite
F-7528 Paris

France

The 1992 annual report and accounts are being posted today and copies are available from the London agent.

Rocking the foundations

Non-property companies are still failing to realise the implications of the fall in property values. Vanessa Houlder reports

THE repercussions of the collapse of the commercial property market are spreading throughout the corporate sector.

The shambles has made deep inroads into the value of property owned by British companies, which was estimated to be worth some £22bn in 1989.

There are signs, however, that companies outside the property sector have not yet acknowledged the scale of their problems. Some analysts argue that the likelihood of property-related shocks is now greater for non-property companies than for quoted property companies.

"Many non-property companies have an involvement in property that have yet to face up to reality," says Mr Marc Gilbard of NatWest Securities. "Almost certainly a lot of properties are overvalued."

Companies have been slow to acknowledge the impact of the downturn on their balance sheets in the hope that this will prove a temporary downturn leading to "no permanent diminution in value".

This attitude may prove too complacent. Unless inflation takes off, the recovery of property values is likely to be a long, slow haul. That alone is a reason for companies to bite the bullet on provisions.

Another, perhaps more pressing, reason why companies should take a more realistic view of property values stems from new accounting standards. The Accounting Standards Board, the body that sets standards, has proposed rules that would force companies to revalue their assets every few years.

Financial Reporting Standard 3, due to come into force in June, requires companies to base profits of property disposals on book values, rather than historic costs. That may encourage companies to get their book values written down as quickly as they can.

The sectors most exposed to falling property values are:

● The banks, which have a three-fold exposure to property: their own branch network, their loans to property companies and their loans to companies that are secured

against properties. Many commentators believe that the provisions already announced fall far short of what will eventually be needed. One recent estimate suggested that the banks could face a shortfall of some £8bn against office property in the south-east of England.

● The construction companies, many of which expanded into property development during the 1980s. Analysts expect the UK's 10 biggest construction companies to make provisions of up to £700m for 1992.

The total provisions from the sector may top £1bn when the write-downs from small and medium housebuilders and construction companies are included. Already, the top 20 builders have written off a total of £200m from the book value of housing land and developments in the four years

● The hotels and leisure com-

panies, more than 50 per cent of their total asset base – the largest proportion of any sector. Traditionally, asset values have been an important component in the value of a stores group, particularly at the time of a takeover. But the main problems concern those companies which diversified into property development during the 1980s. Burton, the worst-affected, was forced to write off the value of its property developments by £165m in 1990 and £155m in 1991.

Another problem, which has escalated during the recession, relates to the rent due on former premises if a subsequent tenant defaults. Boots made a provision of £5.5m in its last financial year related to leases where the assignees have defaulted.

● The hotels and leisure com-

Companies have been slow to acknowledge the impact of the downturn on their balance sheets in the hope that this will prove temporary, leading to "no permanent diminution in value"

between 1989 and 1992, according to Warburg Securities.

● The brewers, which own assets with a total value of well above £1bn, according to DTZ Debenham Tewson. The link between property prices and share prices has been weakening, however. Property transactions of the large leisure companies accounted for 28 per cent of pre-tax profits in 1989 according to NatWest Securities. By contrast, their contribution was minimal for most companies last year.

A comparison of the impact of falling property values on different sectors demonstrates that a large property exposure does not necessarily damage a company's prospects or share price. The damage inflicted by declining asset values depends on its involvement in property trading and development, its gearing and the size of its reserves.

The most visible sign of falling assets appears in those companies with development or trading properties. Those

companies, the most property-rich sector of all, with assets of more than £20bn, according to DTZ Debenham Tewson. The link between property prices and share prices has been weakening, however. Property transactions of the large leisure companies accounted for 28 per cent of pre-tax profits in 1989 according to NatWest Securities. By contrast, their contribution was minimal for most companies last year.

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The most visible sign of falling assets appears in those companies with development or trading properties. Those

often result in large write-downs that damage the profit and loss account. In the past they have been tucked away as extraordinary items. Under FRS 3, that is no longer an option.

Writing down fixed assets is not necessarily a pressing problem. Falls in values are often comfortably written off directly to the revaluation reserve, which provides a cushion built up from past unrealised surpluses.

This process is not always as straightforward as it might seem. However, the definition of a fixed asset proved controversial in the case of Trafalgar House, which reclassified development properties worth £102.7m as fixed assets in 1991, thus taking the loss through reserves rather than its profit and loss account.

The Financial Reporting Review Panel later forced a reversal of this, resulting in the restatement of its 1991 £122.4m profit as a loss of £33.5m.

Another problem with write-downs of fixed assets emerges when the revaluation reserve is wiped out, forcing further deficits to be taken through the profit and loss account. When Ladbrokes made a 15 per cent provision against its £1bn investment property portfolio, its 1992 profits collapsed from £146.3m to £5.2m.

But perhaps the most important and widespread problem concerns companies' ability to borrow. Companies will find it more difficult to borrow as their gearing increases. Falling asset values may cause companies to breach their banking covenants and will make it more difficult to borrow in the future.

A recent study for the Royal Institution of Chartered Surveyors suggested that a 10 per cent fall in property values today would lead to at least a £16bn fall in borrowing over the next two years.

The potential of falling property values to damage corporate profitability and constrain corporate borrowing is gradually becoming increasingly apparent.

Jupiter Tyndall surges to £5.7m

ORGANIC growth and the success of the acquisition of the Tyndall group were reflected in an upsurge in pre-tax profits at Jupiter Tyndall, the banking and investment management group, in 1992.

After a net exceptional charge of £790,000, pre-tax profit for the year was £5.7m, compared with £1.17m for the previous 10 months. Net turnover rose to £14.4m (£1m).

The exceptional charge took account of a signing-on fee and associated costs of £1.8m relating to Mr Leonard Licht joining the group as deputy chairman and chief investment officer last July.

Mr John Duffield, chairman, said the Tyndall acquisition involved much work and reorganisation throughout 1991 and into the second half of 1992. He now regarded the company as fully integrated.

He warned that it would be impossible to maintain the fast high rate of growth "now that we have reached our present size". The current year would be one of consolidation, and he was not expecting a great increase in pre-tax profits. As a near-normal level tax charge would affect net profits and earnings per share.

In the past year the two banks produced pre-tax profits of £3.32m, a considerable improvement over the previous period.

The two banks were only involved in cash management. They lend customers' deposits only to the leading banks and building societies in the interbank market, so the possibility of a drop in deposits, if there was a prolonged period of low interest rates, remained a concern, Mr Duffield noted.

Earnings per share were 13.6p (4.4p). The final dividend is 4.4p for a total of 7.5p (5p).

As the majority of profits are earned overseas the group is following the trend of offering scrip dividends in excess of the cash equivalent. Shareholders can take a scrip of 7.2p, and James Capel, the brokers, are underwriting the scrip shares at a value of 6.84p free of expenses to a selling shareholder.

INVESTORS CHRONICLE

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There are thousands of people from all three Services whose whole personalities have been damaged by wartime stress. We look after some 3,000 of them, and there are many more who need our help. This is an appeal to you for help, for help to go on doing what we are doing, for help to do even more. Please, a cheque, or a legacy should be able to be that generous.

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Jupiter
Tyndall
surges
to £5.7m

FINANCIAL TIMES TUESDAY APRIL 27 1993

COMPANY NEWS: UK

78% drop reduces Lyles to £102,000

DIFICULT trading conditions continued throughout the first half at S Lyles; turnover fell 19 per cent and pre-tax profit slumped 78 per cent.

However, the interim dividend for the six months to December 31 1992 is held at 1.55p, payable from earnings per share of 1.02p (4.47%).

Home sales of this yarn spinner and dyer dropped to £3.97m (£4.51m) while exports were £1m off at £2.74m. The profit was £102,000 (£486,000).

Mr John Lyles, chairman, said the significant fall in demand necessitated the workforce being reduced by another 10 per cent.

"However, if present indications of emerging confidence in the UK and US economies are sustained, I would expect some improvement in demand later this calendar year, although the economies of some of our European trading partners remain a matter of concern", he said.

The decision on the final dividend would depend on the outcome for 1992-93 and prospects for the following year.

A&C Black rises 38% to £0.54m

A&C BLACK, the publishing group, lifted its pre-tax profit by 38 per cent to £535,000 for the year to end-December.

The group's principal interests are year books, children's books, music, travel, nautical, and sport.

Turnover was trimmed from £6.84m to £6.78m.

Operating profit increased by £67,000 to £580,000 and interest payable showed a reduction from £133,000 to £61,000.

Earnings per share worked through at 24.4p (16.9p) and the final dividend is 9.25p for a total of 13.5p (13p).

Dickie shows first half recovery

James Dickie, the USM-quoted manufacturer of engineering components and assemblies, reported a sharp turnaround in fortunes for the six months to

Wensum improves but stays in loss over year

WENSUM, the men's wear manufacturer, showed an improvement in the second half but that proved insufficient to offset the first half loss.

Consequently there was a pre-tax deficit for the year ended January 30 1993 of £44,000, compared with a profit of £597,000.

Following the cut to the interim dividend the final is reduced to 1.25p (2.35p) for a total of 1.825p, against 3.5p. Losses per share came to 8.33p (5.63p).

Both operating companies achieved a small trading profit

totalling £75,000 (£747,000) but insufficient to offset an interim charge of £119,000 (£140,000).

In manufacturing turnover rose to £6m (£4.94m). The corporate company saw a substantial fall to £1.57m (£2.7m) as the decline in repeat orders continued through the year, and there was no significant uniform launch.

The group entered into a three-year licensing agreement for a leading Japanese company to manufacture and sell men's clothing in Japan under the Wensum label.

Directors viewed that as "an

exciting development" with great potential for the longer term development of the label.

On prospects they said both companies had substantially better forward order books.

Corporate had a significant new launch and there were signs that repeat orders were improving. The manufacturing subsidiary was well under way with the projects for increased production and efficiency.

The first half was unlikely to reflect those developments but "we are optimistic that they will have a marked impact on the second half results", the directors said.

Automagic returns to the black

AUTOMATIC Holdings, the shoe repairing and key cutting retail chain, returned to the black for the 28 weeks to January 9 with a pre-tax profit of £76,000, against a loss of £436,000.

The profit was struck after exceptional charges of £91,000 (£55,000) relating to losses arising from the disposal of leasehold premises.

NEWS DIGEST

February 28 with a pre-tax profit of £250,000 against a loss of £282,000.

The figures included an exceptional profit of £68,000, compared with a loss of £194,000 which was previously treated as an extraordinary item.

Turnover rose from £6.9m to £7.86m and earnings per share were 3.03p (losses 4.75p).

German buy for Senior Engineering

Senior Engineering has paid DM10.6m (£4.3m) for Polenz, a Hamburg-based distributor of air conditioning equipment. An additional payment of up to DM2.75m is dependent on profits.

Polenz has 11 branches and operates in both east and west Germany. Sales in 1992 amounted to DM43m and profit before tax was DM1.5m.

Usborne back in the black

Usborne, the agricultural services, property and motor prod-

Last year the USM-quoted company closed its dry cleaning factories, although it has yet to dispose of the premises, and closed a number of branches, the relevant leases being assigned during the period.

Turnover was little changed at £6.88m (£6.47m) but operating losses of £228,000 were replaced by profits of £273,000. Earnings per share were 0.9p against losses of 7p.

34% upsurge gives Slingsby £111,000

A 34 per cent increase in pre-tax profit was achieved by HC Slingsby in 1992.

From turnover of £10m (£9.35m) profit of this truck, ladder and ancillary equipment manufacturer worked through to £111,000 (£32,500).

Operating profit quadrupled to £17,000 but had to bear the cost of redundancies of £10,000.

The final dividend is 5.5p.

maintaining the total at 7.5p out of earnings per share of 9.3p (4.4p).

Investors Capital assets improve

Net asset value per share of Investors Capital Trust stood at 132p at March 31, an improvement of 18 per cent on the 111.8p standing at the September 1992 year-end.

Available revenue for the half year to end-March amounted to £5.69m (£6.21m), equal to earnings of 2.301p (2.51p). The second interim dividend is maintained at 1.275p.

Berry Starquest asset value lower

Net asset value per share of Berry Starquest amounted to 170.7p at January 31, a 5.8 per cent fall from the 181.2p value of a year earlier.

Net revenue for the year, however, improved to £160,000 (£157,000) for earnings per share of 3.1p (3p). The recommended dividend is lifted to 2.2p (2p).

"...an ability to perform successfully, even in the most difficult trading conditions..."



Donald Hanson, FCA, CIMA, FRSA, Chairman
Bradford & Bingley Building Society.

I am very pleased to report that, in spite of the ongoing recession, Bradford & Bingley has continued to strengthen its position as one of the leading Financial Institutions in the UK.

This was achieved in spite of strong competition, rising unemployment and above all, a marketplace where consumer confidence remained at rock bottom. Nevertheless, we were able to continue to extend the range of quality products and services to satisfy our customers' needs, and, of course, to offer Independent Financial Advice. Operating profits increased during the year to £172m (£158m in 1991), but an increased loss provision of £81m after allowing for £44.5m of irrecoverable interest, adversely affected our net profit position. However, this was still a very creditable figure of £64.9m compared with £73.1m for the previous year.

The capital base of the Society has been further strengthened by 17.4% to £760.2m. This represents 6.3% of share, deposit and loan balances and is a clear demonstration of Bradford & Bingley's inherent

strength. This is essential at a time when the recession in the UK housing market, and increasing levels of unemployment have been key factors in causing financial

problems for a growing number of borrowers. Nevertheless, we have managed to reduce significantly the level of repossessions amongst borrowers in arrears, following a number of initiatives such as the launch of a successful Mortgage Rescue Scheme. This has enabled borrowers unable to keep up mortgage payments to convert to tenants at affordable rents.

The savings market, throughout the Financial Services sector, has never been so competitive. The Government was also very active in this market with National Savings and has made clear its intention to remain so in 1993/4. It is to be

hoped that the Chancellor will bear in mind that should National Savings become too competitive, Societies may well have to raise interest rates in order to compete for funds.

Bradford & Bingley continues to be the largest provider of Independent Financial Advice on the High Street and our Financial Planning business grew by 29% in 1992. This confirms the steady growth of this activity and the public's appreciation of Independent Financial Advice.

Looking to the future, I believe there is cause for cautious optimism. There is already evidence of improvement in the housing market and other encouraging signs in the economy. Above all, I believe that Bradford & Bingley will continue to build on its own long history of achievement and growth enabling us to maintain our position as one of the UK's leading Financial Institutions.

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All of these securities having been sold, this announcement appears as a matter of record only.

44,225,000 Shares

TIG Holdings, Inc.

Common Stock

35,380,000 Shares

This portion of the offering is being offered in the United States and Canada by the undersigned.

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Incorporated

DONALDSON, LUFKIN & JENRETTE

Securities Corporation

LEHMAN BROTHERS

BEAR, STEARNS & CO. INC.

THE FIRST BOSTON CORPORATION

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JANNEY MONTGOMERY SCOTT INC.

KEMPER SECURITIES, INC.

Incorporated

LEGG MASON WOOD WALKER

McDONALD & COMPANY

Securities, Inc.

Incorporated

THE ROBINSON-HUMPHREY COMPANY, INC.

WHEAT FIRST BUTCHER & SINGER

Capital Markets

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COMMODITIES AND AGRICULTURE

International financiers spark off gold price surge

By Kenneth Gooding,
Mining Correspondent

A CONCERTED effort by some of the world's high-profile financiers to focus investors' attention on gold paid off yesterday when the price moved up by US\$7.35 troy ounce in London to close at a six-month peak of \$351.50.

This followed weekend revelations that Mr George Soros, renowned for making more than \$1bn profit in the currency markets in September by betting against sterling and the Italian lira, had bought \$400m-worth of shares in Newmont Mining, biggest of the North American gold producers.

The Newmont shares were sold by Lord Rothschild, the UK investor, and Sir James Goldsmith, the international deal-maker. Sir James revealed he had used the cash to purchase more than \$300m of options to buy gold in the London and New York markets.

The news "had gold bugs coming out of the woodwork left, right and centre" yesterday, according to one trader.

Mr Jon Bergthell, analyst at James Capel, the financial services group, heralded the involvement of Mr Soros in the gold market as "a fascinating development. I have felt for

some time that the negative impact of central bank selling [of gold] would soon be countered by the entry of speculative investors."

There is now a very definite shift in market psychology, and the gold market is all about psychology".

Some other commentators were more cynical. One pointed out, unkindly, that "Goldsmith has made a song and dance ahead of buying 700,000 to 800,000 ounces of gold - that alone should stimulate some buying by other investors".

Mr Andy Smith, analyst at Union Bank of Switzerland, speculated that the deals and the accompanying publicity might be part of a much grander strategy as far as Mr Soros was concerned, perhaps connected with his rumoured bond market positions.

(Rumours suggest Mr Soros

has been shorting US bonds or

selling bonds he does not yet own in the expectation that he will be able to buy them later at a lower price.)

He said that the timing of the gold deals was perfect because "troubles in South Africa and Russia [the biggest and third-biggest gold producers respectively] are coming to a head at the same time and the [German] Bundesbank is

cut its interest rates".

Analysts said the gold price surge yesterday was helped by producers resisting the temptation to do some forward selling. "But they will start to sell again when the price rise shows signs of stalling," suggested Mr Ted Arnold, analyst at the Merrill Lynch financial services group.

He added: "To put the market in perspective, gold might be at a six-month high, but a few weeks ago it was at a seven-year low". Mr Arnold said the market was being driven by professionals, investment funds and the like, and "there has been no wave of physical buying by the man in the street. Asians are not falling over each other to buy at these prices and the Swiss banks are still not putting their private clients into physical gold. And if the physical buying is not there, it will be difficult to sustain a high price".

Both Mr Smith and Mr Arnold said that market professionals would now be looking at chart points and setting targets. Mr Smith suggested \$360 an ounce was probably the next target. Mr Arnold said it was difficult to judge where the price would peak but many people were targeting \$360-\$370.

Soaring costs threaten Statoil methanol plant

By Karen Fossel in Oslo

STATOIL, THE Norwegian state oil company, warns that costs for a Nkr2.4bn (US\$225m) methanol plant to be built on the west coast of mid-Norway are threatening to escalate by several hundred million kroner, prompting a comprehensive and critical review of the project.

The potential increase poses questions about the future of the Nkr25bn Heidrun oil and gas field development and a Nkr3bn methyltertiary butyl ether project. MTBE is used as an additive to boost the octane level of unleaded petrol.

Statoil has an 82 per cent interest in the proposed metha-

nol plant and partners Conoco Norway and parent company du Pont de Nemours have 18 per cent through the Statoil Methanol ANS partnership.

An estimated 650m cubic metres of gas annually is meant to be supplied to the plant to allow it to produce 830,000 tonnes of methanol a year. The plant is planned to supply 200,000 tonnes annually of feedstock to a proposed MTBE plant allowing annual output of 500,000 tonnes.

Statoil stresses that the cost overrun figures are uncertain but, because it takes such a serious view of the matter, a full appraisal of the project will be undertaken with findings to be presented in June.

Little hope of agreement on EC farm prices

EUROPEAN COMMUNITY agriculture ministers last night held out little hope of reaching agreement this week as they started talks on farm prices and milk quotas for 1993-94, reports Reuter from Luxembourg.

Although the Danish EC contract was pressing hard for agreement, few ministers believed a deal was now likely because of the political uncertainty in Italy and a new French government.

"It's quite hard to see we'll get solutions in these circumstances," said Mr John Gummer, the UK minister of agriculture.

The commission has pro-

posed a relatively modest price package with reductions for cereals and other products agreed under last year's farm reforms, and a freeze for most other items.

Milk quotas would be unchanged except for Italy, Spain and Greece which would get increases. Butter prices would fall 5 per cent.

Danish officials said they would still try to forge a deal even if it meant stretching the meeting over several days.

Collectively the patches

amount to a sizeable area of the country and it is already clear that many cereal and oilseed rape fields affected by one or both of these problems will not fulfil their potential.

There are other bare areas in a disturbing number of fields that are clearly the work of pests - almost certainly slugs. The slug problem has become much worse in recent years as more farmers have turned to chopping straw behind their combined harvesters instead of burning it - a practice now banned by law. Chopped straw is attractive fodder for slugs, enabling them to thrive and reproduce to ever increasing numbers.

Spring-sown barley, peas,



Mr Heikki Haavisto:
Well-known for his anti-
common views

will have gone a long way to easing the membership doubts of the farming community. If it cannot get such a deal opposition to EC membership, which opinion polls put at about 38

per cent, might grow.

It is, perhaps, surprising that agriculture has become the key issue in Finland's EC membership discussions. The country has only about 170,000 farmers, corresponding to just 7 per cent of its workforce. Finnish agriculture is also a huge consumer of subsidies and support, costing the taxpayer about FM37bn (US\$30bn) a year, and food prices are high.

Farming's importance is not

so much economic as psycholog-

ical in a land where the coun-

tryside is regarded as an es-

sential part of national iden-

tity and cultural heritage. It

also overlaps with regional,

conservation and defence con-

siderations, particularly given

the security sensitivities

aroused by Finland's 1,000-km

(600-mile) border with Russia.

What Finland wants is recogni-

tion of the special difficulties

and costs of agricultural pro-

duction in a country where the growing season is less than 180 days and distances to markets are often huge.

Under the existing Brussels regime, support would fall away dramatically, according to Mr Haavisto. A small dairy farm in the north of the Finland, for which direct support and price subsidies now amount to FM34.200 a year, would get only FM11.700 under EC rules. A southern farm's support would shrink from FM39,700 a year to FM9,800.

There are plenty of reasons to believe that a suitable compro-

mise can be found. After all, Finland is not a production

problem, as far as the EC is

concerned, and it will not add

to existing surpluses. Nor is it

a special regime problem, as

the EC has proved flexible in

the past in adapting to new

situations. It may simply end

up being a transition and fund-

ing problem - whether it is

Brussels or the national govern-

ment that meets the continuing subsidy cost.

Feelings on the agriculture issue are running high in Finland today because of sensitivity about adding to unemployment, which is already about 16 per cent of the workforce.

But there is a chance that as the economy improves those fears will become less important for much of the non-farm

population than the issue of high food prices. Certainly, there are many who would be

reluctant to see the whole question of Finland's EC membership becoming dependent on agriculture alone.

In reality the country's farm-

ing industry is shrinking any-

way. Even Mr Haavisto accepts

that 10,000 of Finland's 120,000

farms will disappear this decade irrespective of EC mem-

bership.

It is however significant to

learn that sales of tackle have

dried to a trickle in the last couple of weeks. Dealers

believe this is almost entirely

because of the dreaded "Domesday forms" that farmers

are having to complete to

qualify for compensation for

the equally unpopular set-aside.

They have spent so long stuck behind their desks or queuing for Ordnance Survey maps that they have been unable to spare the time to

buy, dealers say.

So, while the combination of

spring and sterling's devia-

tion have led at least to partial recovery of confidence in

British agriculture it is at best

patchy and there are real fears

that worse may be to come.

Last week Copra, the Confed-

eration of European Farmers'

Unions, alleged that the Gatt

settlement on farm commodities

negotiated between the EC and the US in anticipation of a

full agreement later would if implemented lead to a massive

extension of set-aside.

It has been reported by the

Agricultural Engineers' Associa-

tion that in the first quarter

of 1993 tractor registrations

were 13 per cent higher than

for the same period last year.

This followed several years of

reducing sales and urgent

replacement of ageing

machines was therefore needed

on many farms. But the fact

that many of the deals are

being done on hire purchase

also reflects that farmers are

alive to the fact that they can

lock in interest rates now

lower than for a long time and

that capital allowances have

been raised in the Budget from

25 per cent to 40 per cent.

The crucial day, however, is

July 1. For the value of sterling

against other EC currencies on

that day will decide the level of

those payments for the coming

year.

Needless to say farmers are

hoping the pound will not

recover too fast. They have

already seen guaranteed prices

of grain rise to £20/tonne more

than they expected last harvest

only to see those levels eroded

by £5/tonne in recent weeks

as sterling has recovered.

Further revaluations leading to

further price reductions are on

the cards over coming weeks.

Even so commodities have

been sold this year, both spot

and forward, at prices higher

than farmers dared hope.

Devaluation-induced windfall

profits have been and will be

made. And when farmers have

money they will spend it, as

tractor manufacturers have

Jupiter
Tyndall
Surges
to £5.7m

FINANCIAL TIMES TUESDAY APRIL 27 1993

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INVESTMENT TRUSTS - Cont.									
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TELEPHONE NETWORKS									
MINES - Cont.									
TEXTILES									
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PER

Jupiter
Tyndall
surges
to £5.7m

FINANCIAL TIMES TUESDAY APRIL 27 1993

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Ref	Code	Net	Gross	Offr	Price	Yield	%	Yield	Ref	Code	Net	Gross	Offr	Price	Yield	%	Yield	Ref	Code	Net	Gross	Offr	Price	Yield	%	Yield
Sovereign Unit Trust Managers Ltd (12000F)																										
Citibank Fund	100001	100.00	100.00	-	100.00	-	-	-	Forex & Colonial Unit Management Ltd	100002	100.00	100.00	-	100.00	-	-	-	Albany Life Assurance Co Ltd - Contd.	100003	100.00	100.00	-	100.00	-	-	-
Global Preference	100004	99.50	99.50	-	99.50	-	-	-	Funds in Court	100005	100.00	100.00	-	100.00	-	-	-	Chilmark Life - Contd.	100006	100.00	100.00	-	100.00	-	-	-
International Fund	100006	99.50	99.50	-	99.50	-	-	-	Forex Acc 1	100007	100.00	100.00	-	100.00	-	-	-	Family Assurance Society	100007	100.00	100.00	-	100.00	-	-	-
Investment Fund	100007	99.50	99.50	-	99.50	-	-	-	High Yield Acc 1	100008	100.00	100.00	-	100.00	-	-	-	Homesavers Friendly Society	100008	100.00	100.00	-	100.00	-	-	-
UK Growth	100008	99.50	99.50	-	99.50	-	-	-	Investment Fund	100009	100.00	100.00	-	100.00	-	-	-	M & G Life and M & G Pensions	100009	100.00	100.00	-	100.00	-	-	-
London Fund	100009	99.50	99.50	-	99.50	-	-	-	Investment Fund	100010	100.00	100.00	-	100.00	-	-	-	MetLife Fund	100010	100.00	100.00	-	100.00	-	-	-
UK Growth Fund	100010	99.50	99.50	-	99.50	-	-	-	Investment Fund	100011	100.00	100.00	-	100.00	-	-	-	MetLife Fund	100011	100.00	100.00	-	100.00	-	-	-
London Fund Ltd (12000F)	100011	99.50	99.50	-	99.50	-	-	-	Investment Fund	100012	100.00	100.00	-	100.00	-	-	-	MetLife Fund	100012	100.00	100.00	-	100.00	-	-	-
London Fund Ltd (12000F)	100012	99.50	99.50	-	99.50	-	-	-	Investment Fund	100013	100.00	100.00	-	100.00	-	-	-	MetLife Fund	100013	100.00	100.00	-	100.00	-	-	-
London Fund Ltd (12000F)	100013	99.50	99.50	-	99.50	-	-	-	Investment Fund	100014	100.00	100.00	-	100.00	-	-	-	MetLife Fund	100014	100.00	100.00	-	100.00	-	-	-
London Fund Ltd (12000F)	100014	99.50	99.50	-	99.50	-	-	-	Investment Fund	100015	100.00	100.00	-	100.00	-	-	-	MetLife Fund	100015	100.00	100.00	-	100.00	-	-	-
London Fund Ltd (12000F)	100015	99.50	99.50	-	99.50	-	-	-	Investment Fund	100016	100.00	100.00	-	100.00	-	-	-	MetLife Fund	100016	100.00	100.00	-	100.00	-	-	-
London Fund Ltd (12000F)	100016	99.50	99.50	-	99.50	-	-	-	Investment Fund	100017	100.00	100.00	-	100.00	-	-	-	MetLife Fund	100017	100.00	100.00	-	100.00	-	-	-
London Fund Ltd (12000F)	100017	99.50	99.50	-	99.50	-	-	-	Investment Fund	100018	100.00	100.00	-	100.00	-	-	-	MetLife Fund	100018	100.00	100.00	-	100.00	-	-	-
London Fund Ltd (12000F)	100018	99.50	99.50	-	99.50	-	-	-	Investment Fund	100019	100.00	100.00	-	100.00	-	-	-	MetLife Fund	100019	100.00	100.00	-	100.00	-	-	-
London Fund Ltd (12000F)	100019	99.50	99.50	-	99.50	-	-	-	Investment Fund	100020	100.00	100.00	-	100.00	-	-	-	MetLife Fund	100020	100.00	100.00	-	100.00	-	-	-
London Fund Ltd (12000F)	100020	99.50	99.50	-	99.50	-	-	-	Investment Fund	100021	100.00	100.00	-	100.00	-	-	-	MetLife Fund	100021	100.00	100.00	-	100.00	-	-	-
London Fund Ltd (12000F)	100021	99.50	99.50	-	99.50	-	-	-	Investment Fund	100022	100.00	100.00	-	100.00	-	-	-	MetLife Fund	100022	100.00	100.00	-	100.00	-	-	-
London Fund Ltd (12000F)	100022	99.50	99.50	-	99.50	-	-	-	Investment Fund	100023	100.00	100.00	-	100.00	-	-	-	MetLife Fund	100023	100.00	100.00	-	100.00	-	-	-
London Fund Ltd (12000F)	100023	99.50	99.50	-	99.50	-	-	-	Investment Fund	100024	100.00	100.00	-	100.00	-	-	-	MetLife Fund	100024	100.00	100.00	-	100.00	-	-	-
London Fund Ltd (12000F)	100024	99.50	99.50	-	99.50	-	-	-	Investment Fund	100025	100.00	100.00	-	100.00	-	-	-	MetLife Fund	100025	100.00	100.00	-	100.00	-	-	-
London Fund Ltd (12000F)	100025	99.50	99.50	-	99.50	-	-	-	Investment Fund	100026	100.00	100.00	-	100.00	-	-	-	MetLife Fund	100026	100.00	100.00	-	100.00	-	-	-
London Fund Ltd (12000F)	100026	99.50	99.50	-	99.50	-	-	-	Investment Fund	100027	100.00	100.00	-	100.00	-	-	-	MetLife Fund	100027	100.00	100.00	-	100.00	-	-	-
London Fund Ltd (12000F)	100027	99.50	99.50	-	99.50	-	-	-	Investment Fund	100028	100.00	100.00	-	100.00	-	-	-	MetLife Fund	100028	100.00	100.00	-	100.00	-	-	-
London Fund Ltd (12000F)	100028	99.50	99.50	-	99.50	-	-	-	Investment Fund	100029	100.00	100.00	-	100.00	-	-	-	MetLife Fund	100029	100.00	100.00	-	100.00	-	-	-
London Fund Ltd (12000F)	100029	99.50	99.50	-	99.50	-	-	-	Investment Fund	100030	100.00	100.00	-	100.00	-	-	-	MetLife Fund	100030	100.00	100.00	-	100.00	-	-	-
London Fund Ltd (12000F)	100030	99.50	99.50	-	99.50	-	-	-	Investment Fund	100031	100.00	100.00	-	100.00	-	-	-	MetLife Fund	100031	100.00	100.00	-	100.00	-	-	-
London Fund Ltd (12000F)	100031	99.50	99.50	-	99.50	-	-	-	Investment Fund	100032	100.00	100.00	-	100.00	-	-	-	MetLife Fund	100032	100.00	100.00	-	100.00	-	-	-
London Fund Ltd (12000F)	100032	99.50	99.50	-	99.50	-	-	-	Investment Fund	100033	100.00	100.00	-	100.00	-	-	-	MetLife Fund	100033	100.00	100.00	-	100.00	-	-	-
London Fund Ltd (12000F)	100033	99.50	99.50	-	99.50	-	-	-	Investment Fund	100034	100.00	100.00	-	100.00	-	-	-	MetLife Fund	100034	100.00	100.00	-	100.00	-	-	-
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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Focus is back on the dollar

THE DOLLAR weakened below the DM1.5700 level against the D-Mark in Europe yesterday as dealers again turned their attention towards the sluggish growth in the US economy, writes James Blitz.

For most of the last few trading days, the market's attention has been fixed on the Spanish peseta, which fell through its central rate against the D-Mark on Friday.

However, pressure on the Spanish currency towards the end of last week had been based on speculation that there could be a devaluation of the currency at the weekend and the pressures eased yesterday.

According to Mr Jeremy Hawkins of Bank of America in London, this allowed dealers to catch up with both the political and economic uncertainties that have been seen in the US in recent weeks.

President Bill Clinton's inability to get his fiscal stimulus package ratified by the US senate has led to speculation in the markets that his presidency is in some disarray in its first few months in office.

The economic indicators for March, which have been affected by bad weather, have also shown more downbeat performance than had been

anticipated. Yesterday's 2.9 per cent fall in US home sales in March confirmed recent indications that US GDP in the first quarter of this year was significantly below the levels reached in the fourth quarter of last year.

According to Mr Mike Gallagher of IDEA, the market information group, dealers must wait until the April non-farm payroll figure at the end of next week before the dollar can expect to receive any stimulus.

The US currency yesterday bottomed at DM1.5645. It later closed in London at DM1.5675 from a previous DM1.5840.

In Europe, attention was focused on the Italian lira which had a stunning rally on expectations that Mr Carlo Azeglio Ciampi, the Governor of the Bank of Italy, would be chosen as the next prime minister of Italy.

Mr Ciampi's nomination was received very favourably by

both the currency and bond markets, with the Italian government bonds rising 1/4 point at one stage. The lira closed at L981.00 from a previous L941.10.

Sterling broke through the DM2.50 level against the D-Mark for the first time in three months following a raft of positive economic indicators in the UK.

Yesterday's figure for GDP in the first quarter, showing a 0.2 per cent rise on the previous three months, came as a slight disappointment to the market. The pound later closed a net 1/4 pfenning down on the day at DM2.4925.

The peseta performed slightly more strongly against the D-Mark yesterday as the Bank of Spain's 100 basis point rise in its daily intervention rate, announced on Friday, came into effect. After bottoming out at Pta74.05 to the D-Mark on Friday, the peseta yesterday closed in London at Pta73.85.

EMS EUROPEAN CURRENCY UNIT RATES

	Ecu	Credit Suisse	Currency	Rate	% Change	Rate	% Spread	Outstanding	Indicator
1 Spot	1.5888	1.5888	US dollar	1.5830	-0.64	1.5830	-0.64		
3 months	1.5888	1.5888	DM	1.5814	-1.14%	1.5814	-1.14%		
12 months	1.5888	1.5888	Yen	1.5710	-2.05%	1.5710	-2.05%		
Forward	1.5888	1.5888	Peseta	1.5740	-2.42%	1.5740	-2.42%		

Forward premiums and discounts apply to the US dollar

\$ IN NEW YORK

Apr 26	Last	Previous
1 Spot	1.5888	1.5888
3 months	1.5888	1.5888
12 months	1.5888	1.5888
Forward	1.5888	1.5888

Forward premiums and discounts apply to the US dollar

Chances are for Ecu 2 pence change; a steeper currency movement shows the rate between the central rate and the maximum permitted percentage deviation of the currency's actual rate from its Ecu central rate. Adjustment calculated by Financial Times

1/7/93 Sterling and Yen rates increased from EMS. Adjustment calculated by Financial Times

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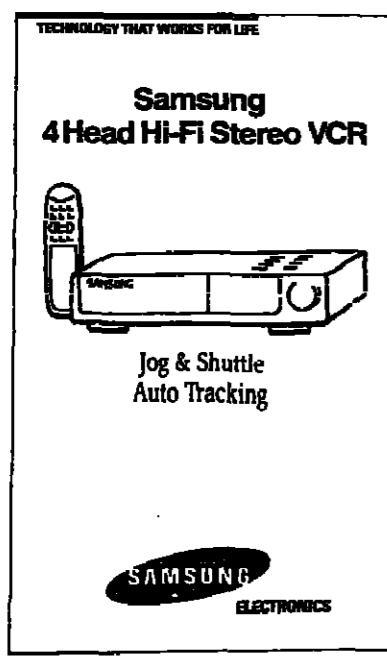
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NYSE COMPOSITE PRICES

Stock	Div.	PY	Si	High	Low	Clos	Chng	Stock	Div.	PY	Si	High	Low	Clos	Chng
High Low Stock								High Low Stock							
22	16.5	Afch	1.25	12.25	12.00	12.00	-	34	5.1	TCEY Color	0.25	2.25	2.25	2.25	-
20.3	17.32	AIUS	0.32	1.25	1.25	1.25	-	35	1.8	TCEY Corp S	0.24	2.25	2.25	2.25	-
25.4	1.28	AIUS Tech	1.28	1.40	1.25	1.25	-	36	2.1	TCEY Corp S	0.24	2.25	2.25	2.25	-
142	1.25	AIUS Tech	1.25	1.30	1.25	1.25	-	37	2.2	TIS Corp	0.24	2.25	2.25	2.25	-
232	0.20	AIUS Tech	0.20	0.25	0.20	0.20	-	38	1.2	TIS Corp	0.24	1.75	1.75	1.75	-
240	1.85	AIUS Tech	0.20	2.25	2.25	2.25	-	39	1.2	TIS Corp	0.24	1.75	1.75	1.75	-
22	16.5	AIUS Tech	1.25	1.25	1.25	1.25	-	40	1.2	AIUS Tech	0.24	1.75	1.75	1.75	-
20.3	17.32	AIUS Up	0.32	1.25	1.25	1.25	-	41	1.2	AIUS Tech	0.24	1.75	1.75	1.75	-
25.4	1.28	AIUS Up	1.28	1.40	1.25	1.25	-	42	1.2	AIUS Tech	0.24	1.75	1.75	1.75	-
142	1.25	AIUS Up	1.25	1.30	1.25	1.25	-	43	1.2	AIUS Up	0.24	1.75	1.75	1.75	-
232	0.20	AIUS Up	0.20	0.25	0.20	0.20	-	44	1.2	AIUS Up	0.24	1.75	1.75	1.75	-
240	1.85	AIUS Up	0.20	2.25	2.25	2.25	-	45	1.2	AIUS Up	0.24	1.75	1.75	1.75	-
22	16.5	AIUS Up	1.25	1.25	1.25	1.25	-	46	1.2	AIUS Up	0.24	1.75	1.75	1.75	-
20.3	17.32	AIUS Up	0.32	1.25	1.25	1.25	-	47	1.2	AIUS Up	0.24	1.75	1.75	1.75	-
25.4	1.28	AIUS Up	1.28	1.40	1.25	1.25	-	48	1.2	AIUS Up	0.24	1.75	1.75	1.75	-
142	1.25	AIUS Up	1.25	1.30	1.25	1.25	-	49	1.2	AIUS Up	0.24	1.75	1.75	1.75	-
232	0.20	AIUS Up	0.20	0.25	0.20	0.20	-	50	1.2	AIUS Up	0.24	1.75	1.75	1.75	-
240	1.85	AIUS Up	0.20	2.25	2.25	2.25	-	51	1.2	AIUS Up	0.24	1.75	1.75	1.75	-
22	16.5	AIUS Up	1.25	1.25	1.25	1.25	-	52	1.2	AIUS Up	0.24	1.75	1.75	1.75	-
20.3	17.32	AIUS Up	0.32	1.25	1.25	1.25	-	53	1.2	AIUS Up	0.24	1.75	1.75	1.75	-
25.4	1.28	AIUS Up	1.28	1.40	1.25	1.25	-	54	1.2	AIUS Up	0.24	1.75	1.75	1.75	-
142	1.25	AIUS Up	1.25	1.30	1.25	1.25	-	55	1.2	AIUS Up	0.24	1.75	1.75	1.75	-
232	0.20	AIUS Up	0.20	0.25	0.20	0.20	-	56	1.2	AIUS Up	0.24	1.75	1.75	1.75	-
240	1.85	AIUS Up	0.20	2.25	2.25	2.25	-	57	1.2	AIUS Up	0.24	1.75	1.75	1.75	-
22	16.5	AIUS Up	1.25	1.25	1.25	1.25	-	58	1.2	AIUS Up	0.24	1.75	1.75	1.75	-
20.3	17.32	AIUS Up	0.32	1.25	1.25	1.25	-	59	1.2	AIUS Up	0.24	1.75	1.75	1.75	-
25.4	1.28	AIUS Up	1.28	1.40	1.25	1.25	-	60	1.2	AIUS Up	0.24	1.75	1.75	1.75	-
142	1.25	AIUS Up	1.25	1.30	1.25	1.25	-	61	1.2	AIUS Up	0.24	1.75	1.75	1.75	-
232	0.20	AIUS Up	0.20	0.25	0.20	0.20	-	62	1.2	AIUS Up	0.24	1.75	1.75	1.75	-
240	1.85	AIUS Up	0.20	2.25	2.25	2.25	-	63	1.2	AIUS Up	0.24	1.75	1.75	1.75	-
22	16.5	AIUS Up	1.25	1.25	1.25	1.25	-	64	1.2	AIUS Up	0.24	1.75	1.75	1.75	-
20.3	17.32	AIUS Up	0.32	1.25	1.25	1.25	-	65	1.2	AIUS Up	0.24	1.75	1.75	1.75	-
25.4	1.28	AIUS Up	1.28	1.40	1.25	1.25	-	66	1.2	AIUS Up	0.24	1.75	1.75	1.75	-
142	1.25	AIUS Up	1.25	1.30	1.25	1.25	-	67	1.2	AIUS Up	0.24	1.75	1.75	1.75	-
232	0.20	AIUS Up	0.20	0.25	0.20	0.20	-	68	1.2	AIUS Up	0.24	1.75	1.75	1.75	-
240	1.85	AIUS Up	0.20	2.25	2.25	2.25	-	69	1.2	AIUS Up	0.24	1.75	1.75	1.75	-
22	16.5	AIUS Up	1.25	1.25	1.25	1.25	-	70	1.2	AIUS Up	0.24	1.75	1.75	1.75	-
20.3	17.32	AIUS Up	0.32	1.25	1.25	1.25	-	71	1.2	AIUS Up	0.24	1.75	1.75	1.75	-
25.4	1.28	AIUS Up	1.28	1.40	1.25	1.25	-	72	1.2	AIUS Up	0.24	1.75	1.75	1.75	-
142	1.25	AIUS Up	1.25	1.30	1.25	1.25	-	73	1.2	AIUS Up	0.24	1.75	1.75	1.75	-
232	0.20	AIUS Up	0.20	0.25	0.20	0.20	-	74	1.2	AIUS Up	0.24	1.75	1.75	1.75	-
240	1.85	AIUS Up	0.20	2.25	2.25	2.25	-	75	1.2	AIUS Up	0.24	1.75	1.75	1.75	-
22	16.5	AIUS Up	1.25	1.25	1.25	1									

AMERICA

US markets struggle to reclaim lost ground

Wall Street

US STOCK markets struggled to make up some of last week's lost ground yesterday after a series of computerised buy and sell programs left prices little changed or lower at the half-way stage, writes Patrick Harverson in New York.

At 1pm the Dow Jones Industrial Average was unchanged at 3,413.77. The more broadly based Standard & Poor's 500 was down 0.86 at 436.07, while the Amex composite was up 0.53 at 419.26, and the Nasdaq composite down 4.50 at 653.91. Trading volume on the NYSE was 156m shares by 1pm.

Weakness in overseas stock markets, and early declines in US bond prices (which pushed the yield on the benchmark 30-year government bond back up through 6.8 per cent) set the tone for a doomsday opening to trading. Sentiment was already depressed by the previous week's losses, which have raised the spectre of a possible substantial correction in share prices.

The day's economic news was also on the gloomy side, with the National Association of Realtors reporting that existing home sales fell 2.9 per cent

last month. Although the data were undoubtedly affected by the severe winter storms during March, the recent string of weaker economic figures has begun to disturb investors.

Yet in spite of the unpromising background, prices actually opened higher yesterday, with the Dow posting double-digit gains in the first hour of trading. The markets,

BRAZIL saw active trading at mid-session as investors responded to the government's economic programme revealed on Saturday. The Bovespa index was up 1,249.43, or 5.8 per cent, at 24,688.18 by mid-day. One of the plan's aims is an acceleration of the privatisation timetable.

however, were unable to hold on to those gains and by early afternoon prices were little changed from Friday's close.

Bank stocks took a beating as more investors decided to switch out of the sector, which has had an extremely good run this year. Some analysts have warned recently that bank stocks may have reached their near-term highs.

Among the biggest losers were Citicorp, down 3.1% at \$26.74; Chemical, down 3.1% at \$36.77; BankAmerica, 1.7% lower

Canada

TORONTO held on to early gains at midday, underpinned by strength in gold shares which tracked a rise in bullion futures prices. Overall volumes were still largely confined to junior and small capitalisation shares. The TSE-300 index rose 6.25 to 3,691.57 in turnover of C\$244m. Advances led declines by 303 to 241 with 222 issues unchanged.

In Osaka, the OSE average improved 21.46 to 21,249.49 in volume of 12.4m shares.

Roundup

THERE were some significant movers among the region's markets yesterday.

HONG KONG soared to an all-time high on hopes of an agreement over the colony's future, as China and Britain agreed to hold a second round of talks following the three days of negotiations which concluded in Beijing on Saturday.

The Hang Seng index rose 94.81, or 1.4 per cent, to 6,845.75. Although officials have declined to announce details of the talks, investors see the developments as positive for equities. Turnover swelled to HK\$6.4bn from HK\$4.1bn, boosted by an HK\$1.27bn placement by Wharf Holdings on Friday.

Mr Peter Bristow at Hg Asia in London said the market's improvement in sentiment caused investors to focus on blue chips which had been underperforming.

SINGAPORE firm on gains in the shipyard and banking sectors. The Straits Times Industrial index climbed 24.19 to 1,797.26 in volume of 275.8m shares. Traders said interest

had shifted from Malaysian shares to second and third Singapore issues.

AUSTRALIA surged to its highest close since January 1990 in spite of the fact that only Victoria and Tasmania were open for business, with other centres closed for the Anzac holiday. The All Ordinaries index rose 7.5 to 1,710.1 in low turnover of A\$162m.

BANGKOK was unsettled by reports that investigations into alleged share manipulation had been widened. The SET index fell 17.58, or nearly 2 per cent, to 883.16 in low turnover of Bt3.74bn.

TAIWAN eased, with weakness evident in the banking sector following the postponement of First Commercial Bank's dividend. The weighted index closed 14.53 lower at 4,547.78 in thin turnover of T\$31.7bn. First Commercial Bank lost T\$4 to T\$145.

MANILA recovered momentum in late trading, with a gain in PLDT lifting the market overall. The composite index firm 5.42 to 1,552.41. PLDT added 20 pesos to 955 pesos. Turnover was 333.9m pesos.

KUALA LUMPUR saw further profit-taking in the afternoon but the composite index managed a rise of 1.79 to 693.44.

Turnover came to 510m shares, against Friday's 345.7m.

BOMBAY remained weak, with a fall in the BSE index of 63.66 to 2,036.81.

SOUTH AFRICA

GOLD shares built on last week's gains as the bullion price advanced to a nine-month high. The golds index rose 108, or 8.3 per cent, to 1,426. Industrials put on 1 at 4,345 and the overall 77 at 3,687. Alroop added R5 at R46.

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FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co. and NatWest Securities Limited

in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS

FRIDAY APRIL 23 1993

THURSDAY APRIL 22 1993

DOLLAR INDEX

Figures in parentheses show number of lines of stock

US Day's % Change % Pound Sterling Index Yen Index DM Index Local Currency Index % chg on day

Local Div. Yen DM US Dollar Index Pound Sterling Index Yen Index DM Index Local Currency Index High 1993

Low 1993 Year ago (approx)

Australia (66) 141.19 -0.4 132.90 98.71 116.27 131.84 -0.2 3.78 141.82 135.83 99.51 118.45 122.15 144.19 117.98 145.24

Austria (16) 149.19 +1.0 135.73 100.81 118.74 122.24 -0.3 1.78 142.74 136.71 102.16 119.22 119.18 150.98 131.16 158.46

Belgium (42) 152.05 +0.1 143.13 106.30 125.22 122.24 -0.1 1.73 151.91 145.49 106.58 126.67 123.18 156.98 131.16 138.87

Canada (110) 173.73 +0.4 161.89 87.01 100.81 113.89 +0.7 1.75 123.77 118.55 86.85 103.38 113.07 125.97 111.41 127.33

Denmark (55) 215.76 +1.7 202.84 102.51 117.29 122.24 +0.1 1.78 202.83 148.59 177.88 177.88 177.88 159.29 175.21 233.22

Finland (2) 90.40 +0.1 85.00 63.20 74.44 102.83 +1.4 1.78 97.54 120.43 109.99 80.59 95.91 95.91 117.10 101.56

France (28) 160.57 +0.1 151.15 112.28 132.22 134.76 +0.2 1.74 160.43 155.85 112.28 130.98 130.98 140.59 134.81 154.11

Germany (62) 115.97 +1.0 108.16 81.90 95.50 -0.4 1.73 122.13 148.54 109.99 80.59 95.91 95.91 117.10 101.56

Hong Kong (55) 270.35 +0.2 254.45 189.07 222.65 236.23 +0.2 3.45 269.81 258.41 191.31 225.36 267.77 270.95 218.82 221.02

Ireland (15) 164.27 +0.5 154.83 114.84 135.28 150.10 +0.9 3.53 163.45 155.84 114.88 196.51 151.52 170.42 129.29 181.18

Italy (73) 97.48 +0.1 102.29 96.14 118.37 107.11 +0.9 2.62 96.36 82.85 45.82 54.54 74.47 67.48 53.78 71.85

Japan (218) 141.19 +0.2 293.12 217.69 256.42 303.21 +0.1 1.78 191.85 181.08 96.03 114.23 96.03 102.82 90.75 102.82

Malta (5) 311.88 +0.2 152.82 113.45 137.38 140.29 +0.7 2.33 161.74 154.56 110.22 147.43 151.13 172.75 150.38 177.17

Mexico (16) 152.12 +0.6 152.82 113.45 137.38 140.29 +0.7 2.33 161.74 154.56 110.22 147.43 151.13 172.75 150.38 177.17

Netherlands (24) 171.56 +0.1 161.49 119.88 141.28 139.38 -0.2 3.97 171.31 164.07 120.20 143.08 141.13 152.21 140.44 152.21

New Zealand (13) 48.35 +0.7 45.51 35.88 39.82 47.43 +0.7 4.51 48.67 46.62 34.15 40.85 47.78 48.67 40.56 44.07

Norway (22) 157.28 +1.7 148.04 109.95 128.51 142.96 +0.3 1.85 154.69 148.16 108.54 129.21 142.52 158.26 137.71 172.40

Singapore (38) 226.44 +0.2 204.92 154.57 165.79 176.37 +0.4 1.90 235.55 225.60 165.29 169.74 236.54 207.04 204.12

South Africa (60) 122.48 +0.5 114.85 92.61 108.09 117.00 +0.5 3.16 131.64 120.07 92.38 108.94 118.48 123.48 115.23 146.70

Spain (41) 127.76 +1.0 183.56 121.48 143.10 147.13 +0.9 2.02 120.35 120.78 107.74 122.75 122.75 149.70 124.16

Sweden (55) 121.72 +1.1 114.58 85.10 100.25 107.95 +0.7 2.02 120.35 115.27 94.00 100.25 100.25 121.72 106.91 99.07

United Kingdom (218) 161.46 +0.6 170.81 126.88 148.42 170.81 +1.1 4.03 180.34 172.72 126.22 150.81 152.72 161.48 162.00 185.25

USA (519) 178.42 -0.8 167.98 124.78 146.94 178.42 +0.6 2.85 178.49 171.87 125.92 149.86 165.27 175.38 166.63

Europe (764) 148.12 -0.8 159.43 102.58 121.98 132.54 -0.6 3.97 147.00 140.79 103.14 122.78 133.02 148.12 133.92 148.70

Nordic (114) 163.32 +1.4 153.73 114.15 134.49 154.52 +0.3 1.81 161.07 154.20 113.76 145.42 163.32 142.13 173.18

Pacific Basin (713) 142.40 +1.0 134.05 99.58 111.27 102.89 +0.7 1.15 141.04 135.08 98.99 117.80 135.08 122.22 105.89 102.44

Euro-Pacific (477) 144.62 +0.9 136.14 101.19 119.09 115.38 +0.0 2.08 143.36 137.30 100.58 119.73 115.33 146.03 117.26 121.14

North America (629) 175.08 +0.5 164.80 122.4